

Finance Committee

Tuesday 13 June 2023 at 2.00 pm

**To be held in the Town Hall,
Pinstone Street, Sheffield, S1 2HH**

The Press and Public are Welcome to Attend

Membership

Councillor Zahira Naz
Councillor Mike Lavery
Councillor Toby Mallinson
Councillor Mike Chaplin
Councillor Glynis Chapman
Councillor Marieanne Elliot
Councillor Mary Lea
Councillor Shaffaq Mohammed
Councillor Ibbby Ullah

PUBLIC ACCESS TO THE MEETING

The Finance Committee comprises takes decisions in respect of the following Finance and Property matters which are otherwise reserved to the Strategy and Resources Policy Committee:

- a. Strategic financial overview
- b. Property decisions
- c. Accountable Body decisions
- d. Corporate Revenue and Capital monitoring and capital allocations

Meetings are chaired by Councillor Zahira Naz.

A copy of the agenda and reports is available on the Council's website at www.sheffield.gov.uk . You may not be allowed to see some reports because they contain confidential information. These items are usually marked * on the agenda. Members of the public have the right to ask questions or submit petitions to Policy Committee meetings and recording is allowed under the direction of the Chair. Please see the [Finance Committee webpage](#) or contact Democratic Services for further information regarding public questions and petitions and details of the Council's protocol on audio/visual recording and photography at council meetings.

Policy Committee meetings are normally open to the public but sometimes the Committee may have to discuss an item in private. If this happens, you will be asked to leave. Any private items are normally left until last on the agenda.

Meetings of the Committee have to be held as physical meetings. If you would like to attend the meeting, please report to an Attendant in the Foyer at the Town Hall where you will be directed to the meeting room. However, it would be appreciated if you could register to attend, in advance of the meeting, by emailing committee@sheffield.gov.uk, as this will assist with the management of attendance at the meeting. The meeting rooms in the Town Hall have a limited capacity. We are unable to guarantee entrance to the meeting room for observers, as priority will be given to registered speakers and those that have registered to attend.

Alternatively, you can observe the meeting remotely by clicking on the 'view the webcast' link provided on the meeting page of the [website](#).

If you wish to attend a meeting and ask a question or present a petition, you must submit the question/petition in writing by 9.00 a.m. at least 2 clear working days in advance of the date of the meeting, by email to the following address: committee@sheffield.gov.uk.

In order to ensure safe access and to protect all attendees, you will be recommended to wear a face covering (unless you have an exemption) at all times within the venue. Please do not attend the meeting if you have COVID-19 symptoms. It is also recommended that you undertake a Covid-19 Rapid Lateral Flow Test within two days of the meeting.

If you require any further information please email committee@sheffield.gov.uk.

FACILITIES

There are public toilets available, with wheelchair access, on the ground floor of the Town Hall. Induction loop facilities are available in meeting rooms. Access for people with mobility difficulties can be obtained through the ramp on the side to the main Town Hall entrance.

**FINANCE COMMITTEE AGENDA
13 JUNE 2023**

Order of Business

Welcome and Housekeeping

The Chair to welcome attendees to the meeting and outline basic housekeeping and fire safety arrangements.

1. Apologies for Absence

2. Exclusion of Press and Public

To identify items where resolutions may be moved to exclude the press and public.

(NOTE: Part 2 of the report at item 7 on the agenda “Decisions Taken Under Urgency Provisions” is not for publication because it contains confidential information under Section 100A of the Local Government Act 1972 [as amended]).

3. Declarations of Interest

(Pages 7 - 10)

Members to declare any interests they have in the business to be considered at the meeting.

4. Minutes of Previous Meeting

(Pages 11 - 24)

To approve the minutes of the last meeting of the Finance Sub-Committee held on 22 March 2023 and the minutes of the Finance Committee held on 17 May 2023.

5. Public Questions and Petitions

To receive any questions or petitions from members of the public.

(NOTE: There is a time limit of up to 30 minutes for the above item of business. In accordance with the arrangements published on the Council’s website, questions/petitions at the meeting are required to be submitted in writing, to committee@sheffield.gov.uk, by 9.00 a.m. on 9 June 2023).

6. Work Programme

(Pages 25 - 42)

Report of the Director of Policy and Democratic Engagement

7. Decisions Taken Under Urgency Provisions

(Pages 43 - 54)

To receive the reports of any decisions taken under the urgency provisions since the last meeting of the Committee.

Formal Decisions

8. **2022/23 Final Budget Outturn** (Pages 55 - 120)
Report of the Director of Finance and Commercial Services
9. **Capital Approvals for Month 1 2023/24** (Pages 121 - 184)
Report of the Director of Finance and Commercial Services
10. **SYMCA Food Poverty Funding Allocation** (Pages 185 - 198)
Report of the Director of Public Health and Integrated Commissioning

Other Items

11. **Minutes of the Finance Urgency Sub-Committee** (Pages 199 - 200)
To note the minutes of the meeting of the Finance Urgency Sub-Committee held on 2 May 2023.

NOTE: The next meeting of Finance Committee will be held on Monday 10 July 2023 at 2.00 pm

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ADVICE TO MEMBERS ON DECLARING INTERESTS AT MEETINGS

If you are present at a meeting of the Council, of its Policy Committees, or of any committee, sub-committee, joint committee, or joint sub-committee of the authority, and you have a **Disclosable Pecuniary Interest** (DPI) relating to any business that will be considered at the meeting, you must not:

- participate in any discussion of the business at the meeting, or if you become aware of your Disclosable Pecuniary Interest during the meeting, participate further in any discussion of the business, or
- participate in any vote or further vote taken on the matter at the meeting.

These prohibitions apply to any form of participation, including speaking as a member of the public.

You **must**:

- leave the room (in accordance with the Members' Code of Conduct)
- make a verbal declaration of the existence and nature of any DPI at any meeting at which you are present at which an item of business which affects or relates to the subject matter of that interest is under consideration, at or before the consideration of the item of business or as soon as the interest becomes apparent.
- declare it to the meeting and notify the Council's Monitoring Officer within 28 days, if the DPI is not already registered.

If you have any of the following pecuniary interests, they are your **disclosable pecuniary interests** under the new national rules. You have a pecuniary interest if you, or your spouse or civil partner, have a pecuniary interest.

- Any employment, office, trade, profession or vocation carried on for profit or gain, which you, or your spouse or civil partner undertakes.
- Any payment or provision of any other financial benefit (other than from your council or authority) made or provided within the relevant period* in respect of any expenses incurred by you in carrying out duties as a member, or towards your election expenses. This includes any payment or financial benefit from a trade union within the meaning of the Trade Union and Labour Relations (Consolidation) Act 1992.

*The relevant period is the 12 months ending on the day when you tell the Monitoring Officer about your disclosable pecuniary interests.

- Any contract which is made between you, or your spouse or your civil partner (or a body in which you, or your spouse or your civil partner, has a beneficial interest) and your council or authority –
 - under which goods or services are to be provided or works are to be executed; and
 - which has not been fully discharged.

- Any beneficial interest in land which you, or your spouse or your civil partner, have and which is within the area of your council or authority.
- Any licence (alone or jointly with others) which you, or your spouse or your civil partner, holds to occupy land in the area of your council or authority for a month or longer.
- Any tenancy where (to your knowledge) –
 - the landlord is your council or authority; and
 - the tenant is a body in which you, or your spouse or your civil partner, has a beneficial interest.
- Any beneficial interest which you, or your spouse or your civil partner has in securities of a body where -
 - (a) that body (to your knowledge) has a place of business or land in the area of your council or authority; and
 - (b) either -
 - the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or
 - if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which you, or your spouse or your civil partner, has a beneficial interest exceeds one hundredth of the total issued share capital of that class.

If you attend a meeting at which any item of business is to be considered and you are aware that you have a **personal interest** in the matter which does not amount to a DPI, you must make verbal declaration of the existence and nature of that interest at or before the consideration of the item of business or as soon as the interest becomes apparent. You should leave the room if your continued presence is incompatible with the 7 Principles of Public Life (selflessness; integrity; objectivity; accountability; openness; honesty; and leadership).

You have a personal interest where –

- a decision in relation to that business might reasonably be regarded as affecting the well-being or financial standing (including interests in land and easements over land) of you or a member of your family or a person or an organisation with whom you have a close association to a greater extent than it would affect the majority of the Council Tax payers, ratepayers or inhabitants of the ward or electoral area for which you have been elected or otherwise of the Authority's administrative area, or
- it relates to or is likely to affect any of the interests that are defined as DPIs but are in respect of a member of your family (other than a partner) or a person with whom you have a close association.

Guidance on declarations of interest, incorporating regulations published by the Government in relation to Disclosable Pecuniary Interests, has been circulated to you previously.

You should identify any potential interest you may have relating to business to be considered at the meeting. This will help you and anyone that you ask for advice to fully consider all the circumstances before deciding what action you should take.

In certain circumstances the Council may grant a **dispensation** to permit a Member to take part in the business of the Authority even if the member has a Disclosable Pecuniary Interest relating to that business.

To obtain a dispensation, you must write to the Monitoring Officer at least 48 hours before the meeting in question, explaining why a dispensation is sought and desirable, and specifying the period of time for which it is sought. The Monitoring Officer may consult with the Independent Person or the Council's Standards Committee in relation to a request for dispensation.

Further advice can be obtained from David Hollis, Interim Director of Legal and Governance by emailing david.hollis@sheffield.gov.uk.

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Finance Sub-Committee

Meeting held 22 March 2023

PRESENT: Councillors Bryan Lodge (Co-Chair), Zahira Naz (Co-Chair), Mike Levery (Deputy Chair), Maroof Raouf (Group Spokesperson), Mike Chaplin, Mary Lea, Joe Otten and Douglas Johnson (Substitute Member)

1. APOLOGIES FOR ABSENCE

1.1 Apologies for absence were received from Councillor Marieanne Elliot. Councillor Douglas Johnson attended as a substitute member.

2. EXCLUSION OF PRESS AND PUBLIC

2.1 It was noted that appendix 1 to item 14 on the agenda, appendices A and C to item 15 on the agenda and the report and appendices to item 16 on the agenda were not available to the public or press because they contained exempt information. If Members wished to discuss the exempt information, the Committee would ask the members of the public and press to kindly leave for that part of the meeting and the webcast would be paused.

3. DECLARATIONS OF INTEREST

3.1 There were no declarations of interest made at the meeting.

4. MINUTES OF PREVIOUS MEETING

4.1 The Minutes of the meeting of the Committee held on 21 February 2023 were approved as a correct record.

5. PUBLIC QUESTIONS AND PETITIONS

5.1 There were no public questions or petitions.

6. BUDGET MONITORING AND FINANCIAL POSITION MONTH 10, 2022/23

6.1 The Director of Finance and Commercial Services submitted a report bringing the Committee up to date with the Council's financial position as at Month 10 2022/23 including the General Fund revenue position, Housing Revenue Account and Capital Programme Monitoring (Appendix 1).

6.2 **RESOLVED UNANIMOUSLY:** That Finance Sub-Committee notes the Council's financial position as at the end of January 2023 (month 10).

6.3 Reasons for decisions

6.3.1 The paper brought the Committee up to date with the Council's current financial

position as at Month 10 2022/23 including the Capital Programme.

6.4 Alternatives Considered and Rejected

6.4.1 The Council is required to both set a balance budget and to ensure that in-year income and expenditure are balanced. No other alternatives were considered.

7. LOCAL AUTHORITY DOMESTIC ABUSE DUTY: 2023 TO 2024 AND 2024 TO 2025 FUNDING ALLOCATION FOR SHEFFIELD

7.1 The Strategic Commissioning Manager for Domestic and Sexual Abuse submitted a report seeking approval for the commission of services and support following the award of £1,356,134 for 2023/24 and £1,381,721 for 2024/25 by the Department of Levelling Up, Housing and Communities to Sheffield City Council (SCC) to provide support for people living in safe accommodation because of domestic abuse.

7.2 **RESOLVED UNANIMOUSLY:** That Finance Sub-Committee:-

1. notes that the Council has been awarded a grant of £1,356,134 for 2023/24 and £1,381,721 for 2024/25 by the Department of Levelling Up Housing and Communities to meet its new statutory duties under Domestic Abuse Act 2021 as outlined in this report;
2. approves the commission strategy relating to this funding via the contracts and grant variations as outlined in this report, in respect of the grant funding being awarded to the Council;
3. to the extent not covered by existing delegations, delegates authority to the Director of Integrated Commissioning in consultation with the Director of Finance and Commercial Services and the Director of Health and Social Care to approve a commissioning strategy regarding any funds as yet unallocated in order to provide specialist support services to domestic abuse victims / survivors in safe accommodation, in line with this report; and
4. where no such authority exists, delegates authority to the Director of Integrated Commissioning in consultation with the Director of Finance and Commercial Services, the Director of Health and Social Care and the Director of Legal and Governance to take such other steps as may be necessary to meet the outcomes and objectives of this report.

7.3 Reasons for decisions

7.3.1 Sheffield had been allocated £1,356,134 for 2023/24 and £1,381,721 for 2024/25 to enable the Council to meet the statutory duties introduced by the Domestic Abuse Act 2021 and outlined within the report. Commissioning the services and support as outlined within the report would support the Council to meet those statutory duties.

7.4 Alternatives Considered and Rejected

7.4.1 The Council could decide to not accept the funding however that would mean that it would be unlikely to be able to meet the statutory duties in the Domestic Abuse Act 2021.

7.4.2 The contracts, grants and variations were all working well and alleviating hardship, promoting recovery and supporting children and young people impacted by domestic abuse.

8. SUPPORTING PEOPLE THROUGH THE COST OF LIVING VIA CITIZENS ADVICE SHEFFIELD

8.1 The Strategic Commissioning Manager submitted a report seeking approval for a one-off grant investment of £300,000 from the Public Health grant reserve to Citizens Advice Sheffield (CAS) to increase their capacity to support people with managing their money at such a challenging time.

8.2 **RESOLVED UNANIMOUSLY:** That Finance Sub-Committee:-

1. notes the proposal as part of the Council's incident management response action plan to the Cost of Living; and
2. approves a one-off grant investment from the Public Health grant reserve of £300,000 to Sheffield Citizen's Advice for the proposal, as detailed in this report.

8.3 Reasons for decisions

8.3.1 The recommendations build on the commitments made by the Strategy and Resources Committee on 31st May and 5th July 2022 to support Sheffielders through the cost-of-living crisis.

8.4 Alternatives Considered and Rejected

8.4.1 Do nothing – this was rejected as communities across Sheffield were being impacted on by the cost-of-living crisis. It was hoped that, by working with CAS, the impacts of the cost-of-living crisis on communities would be mitigated and support and interventions would be co-ordinated around those that needed it the most.

9. COMMISSION OF REVENUES, BENEFITS AND FINANCE SYSTEMS

9.1 The Head of Revenues and Benefits submitted a report seeking approval for the commissioning of IT systems for revenues and benefits, finance and payment processing. The current contractual arrangements would come to an end in 2025 and new contracts would be individually procured with one or more external providers for a period up to 30 June 2035.

9.2 **RESOLVED UNANIMOUSLY:** That Finance Sub-Committee approves the commissioning of the following IT systems:

- a) Revenues & Benefits Systems

- b) Finance System
- c) Payment Processing Platform

on the basis set out in this report for a period up to 30th June 2035 noting that it will be delivered by contracts with one or more external providers.

9.3 **Reasons for decisions**

- 9.3.1 The commissioning decision enables the Council to commence active market engagement and begin planning for its requirements in 2025 and beyond.

9.4 **Alternatives Considered and Rejected**

- 9.4.1 The relevant IT systems identified in the report enable the Council to conduct its work in the most efficient way. Moving away from these to a more manual and/or paper-based operation would be counter-productive.
- 9.4.2 The Council is not in a position to be able to design IT systems to carry out these functions. It does not have the technical skills or capacity, nor would there be time to complete the design and testing of such systems in a sufficiently robust way to ensure continuity of service from 2025 onwards.
- 9.4.3 As a result separately procuring external suppliers to deliver these functions is the recommended option. This enables the Council to take advantage of best practice as well as the innovation and development capacity provided by the private sector.

10. **ACCEPTANCE OF CITY REGION SUSTAINABLE TRANSPORT SETTLEMENT REVENUE GRANT**

- 10.1 The Head of Regeneration and Property Services presented a report informing members of a revenue grant offer from South Yorkshire Mayoral Combined Authority (SYMCA) of £2,856,916 as part of the City Region Sustainable Transport Settlement (CRSTS) Fund. The funding would be used to design and deliver the first gateway outputs (Strategic Outline Business Case (SOCB) and Outline Business Case (OBC)) including programme level costs and other complementary activities (such as data collection, communications, training and publicity) of the transport projects identified within the SYMCA CRSTS business case submission to the Department for Transport.
- 10.2 The report sought approval for SCC to be the accountable body for the revenue funding from SYMCA only. All future capital expenditure would be subject to compliance with the Council's budget processes, financial regulations and capital approval process, and the details, risks and financial implications would be included within the individual business cases for each project and submitted for authorisation via the capital approval process. Once the capital business unit had been approved, the revenue spend would be capitalised – thus enabling a proportion of this fund to be recycled to develop other transport schemes within the programme.
- 10.3 **RESOLVED UNANIMOUSLY:** That Finance Sub-Committee approves the Council

as accountable body for the revenue grant offer from SYMCA of £2,856,916 as part of the CRSTS Fund.

10.4 Reasons for decisions

10.4.1 It was recommended that the Council agree to be accountable body for the revenue grant. This would enable the Council to benefit from £2.9m of revenue funding to undertake data collection, modelling, policy and strategic alignment, and development of optioneering recommendations to support the development of the projects within the CRSTS programme.

10.4.2 It would help protect the Council's finances in the coming years, by providing revenue for staff costs, third party consultant support, and early specialist public participation resources.

10.4.3 Accepting the revenue grant and developing the project within CRSTS programme would ultimately unlock £137m of capital investment to deliver them.

10.5 Alternatives Considered and Rejected

10.5.1 Not accepting the revenue grant would significantly affect the viability of the projects within the CRSTS programme. They would either be delayed until an alternative funding source is found for their development or fail to come to fruition at all. Consequently, it would mean that the take-up of sustainable travel choices would be considerably slower than with the projects, it would also mean that the Council was unable to provide safe and reliable sustainable routes for many residents travelling to employment and to local facilities.

10.5.2 This would result in a delay to the Transport Strategy outcomes, along with no contribution to the one-year plan.

10.5.3 The benefits that would result from the enhancement of sustainable travel provision, such as reduced car usage and increased economic activity, would not be felt under this alternative option, or would be felt some time in the future, and therefore their benefit would be significantly diminished. Similarly, not moving forward with the projects now would mean that the wider social and environmental benefits would not be realised.

11. RURAL ESTATE MANAGEMENT PLAN

11.1 The Head of Regeneration and Property Services submitted a report seeking approval for the Rural Estates Management Plan which outlined how SCC would effectively and efficiently manage and develop its Rural Estate over a 10-year-plan period, with interim reviews. The Council's Rural Estate had the potential to play a significant role in delivering a wide range of objectives and positive outcomes for the inhabitants of Sheffield.

11.2 The Plan provided an overarching vision, strategy and principles to guide decision making as well as being a practical working document to guide activity.

11.3 **RESOLVED UNANIMOUSLY:** That Finance Sub-Committee approves the Rural Estate Management Plan, attached at Appendix 1, and adopts the Strategic Ambitions, Objectives, Action Points and Recommendations on pages 43 to 50 of the Rural Estate Management Plan to ensure effective management of the rural estate.

11.4 **Reasons for decisions**

11.4.1 The Rural Estate, whilst providing challenges, creates a number of opportunities for the Council to meet corporate objectives. The Rural Estate Management Plan provides a clear set of strategic objectives which would enable more active management of the estate.

11.5 **Alternatives Considered and Rejected**

11.5.1 The following alternative options have been identified:

11.5.2 **Dispose of the whole Rural Estate**

Holding a rural estate portfolio could be considered as outside of SCC's core objectives and some local authorities have disposed of rural land holdings in their entirety. However, given the location and limitations of the majority of SCC land holdings this would not be straightforward or favourable as elements of the land holdings are held in Trust and were gifted to the people of Sheffield by benefactors. Also, areas of the Estate offer opportunities to deliver wider SCC objectives particularly in the upland areas working in collaboration with tenants and stakeholders. If the Rural Estate was disposed of this potential would not be realised. Some areas of the estate would, however, be considered for disposal at the appropriate time where they do not form part of the core estate.

11.5.3 **Continue without a Rural Estate Management Plan**

The Council could do nothing; resulting in continued ad hoc decision making and a lack of focus on priority action. Budgetary constraints and a significant maintenance backlog have impacted on tenant relationships. The Estate subsequently suffers from underinvestment with many elements in a poor and deteriorating condition. Without action the Rural Estate would continue to deteriorate eventually resulting in worsening tenant relationships and missed opportunities to work with other bodies to realise wider environmental benefits for the City and its people.

11.5.4 **Rural Estate Management Plan**

The rural estate management plan sets out a clear framework, objectives and actions to ensure proactive management of the Council's land holdings over the next 10 years and would ensure that the assets are effectively managed, that the Council meets its legal duties as landlord and that wider benefits can be gained from proactive management for the benefit of the city and its people.

12. **SOUTH YORKSHIRE MAYORAL COMBINED AUTHORITY GRANT FUNDING AGREEMENTS**

12.1 The Head of Regeneration and Property Services presented a report that updated

the Committee on two grant offers from SYMCA totalling approximately £7m. The report sought approval in principle to accept the funding, subject to the final terms of proposed funding agreements being broadly on the terms previously from SYMCA and as set out in the report.

12.2 The funding would be used to support two major private sector led regeneration projects at Attercliffe Waterside and West Bar. Part of the funding would reimburse the Council for acquisitions made in Attercliffe which the Council had already completed in this financial year. The remainder would be paid subsequently to the developers of the projects when they had completed the relevant works, which was likely to be by the end of March 2024.

12.3 **RESOLVED UNANIMOUSLY:** That Finance Sub-Committee, subject to the finalised grant agreements being broadly on the terms set out in this report, approves the Council as accountable body for the grant offers from the South Yorkshire Mayoral Combined Authority.

12.4 **Reasons for decisions**

12.4.1 The preferred option was to accept the funding as this would support the continuation of two major private sector led regeneration projects which were likely to either stall or be reduced in quality as a result.

12.4.2 If the grant towards Attercliffe Waterside was not accepted the costs of acquisition which the Council had incurred and paid through the Brownfield Housing Fund would not be reimbursed resulting in less Council funding being available to support other projects in future.

12.5 **Alternatives Considered and Rejected**

12.5.1 The Council just could decide not to accept the funding but officers were unable to provide any reason or justification for that course of action.

13. **CENTRE FOR CHILDHEALTH TECHNOLOGY**

13.1 The Head of Regeneration and Property Services presented a report seeking approval for SCC to enter into a lease to deliver a new research facility for the development of innovative technologies for child health together with an adjoining office building at the Sheffield Olympic Legacy Park (SOLP).

13.2 **RESOLVED UNANIMOUSLY:** That Finance Sub-Committee:-

1. pursuant to the terms of the development agreement between the Council and Scarborough, agrees in principle the disposal of land through a lease for a term of 250 years, as detailed in this report; and
2. delegates to the Executive Director City Futures in consultation with the Chief Property Officer and the Director of Legal and Governance the final decision to dispose land as set out in this report.

13.3 **Reasons for decisions**

- 13.3.1 The proposed National Centre for Child Health Technology was another exciting new development which would further enhance the existing facilities in accordance with the SOLP Vision, accelerate its growth and bring a range of economic benefits for both the local community and wider city region. The results of the research which would be carried out would potentially improve the health of children throughout the world.
- 13.3.2 The new offices in the Grow-on Centre would deliver further private investment and attract attention and interest from other organisations and businesses who wished to be associated with the ongoing success of the SOLP.
- 13.3.3 The proposed disposal of the site to Scarborough, as set out in the report and in Part 2, would enable both of these developments to proceed, subject to officers agreeing the final terms of the lease.

13.4 **Alternatives Considered and Rejected**

- 13.4.1 The Council could decide not to enter into the proposed agreement to dispose of the site to Scarborough and to try to persuade them to allow it to be withdrawn from the development agreement in order that it be developed by the Trust.
- 13.4.2 There are commercial and logistical reasons not to do this as set out in the report in Part 2 of this agenda.

14. **ESSENTIAL COMPLIANCE AND MAINTENANCE ASSET MANAGEMENT PLAN**

- 14.1 The Director of Direct Services presented a report informing members of the challenges being faced in terms of the maintenance of SCC's property estate and the associated risks, such as non-compliance with legal standards and possible building closures due to unsafe conditions. The report set out how, pending the outcome of the Strategic Accommodation Review agreed by this Committee in November 2022, SCC would ensure the management of these risks and
- 14.2 A detailed breakdown of the investment required to address current maintenance issues across SCC's estate was provided in the appendices to the report.
- 14.3 The report sought approval for an approach to the prioritisation of repairs which would minimise disruption to services and building users, ensure any maintenance issues were resolved in a timely manner and allocate funding in accordance with a prescribed prioritisation framework.
- 14.4 **RESOLVED UNANIMOUSLY:** That Finance Sub-Committee approves the approach to the prioritisation of maintenance works within the current funding envelope, as set out in this report.
- 14.5 **Reasons for decisions**

- 14.5.1 To approve the strategy for prioritising works within the current funding envelope as described in the Policy Committee Report.

Outcome: Capital Works would be within affordability and prioritised in such a way as to minimise risk and avoid building failure / closure

- 14.5.2 To approve the business rules for prioritising repairs to the Corporate Estate.

Outcome: Repairs would be within affordability and prioritised in such a way as to minimise risk and avoid building failure / closure. The Capital Works progress and expenditure reporting would be transparent and timely and open to scrutiny in accordance with all council policies and procedures using a methodology which is robust and familiar to all stakeholders.

14.6 **Alternatives Considered and Rejected**

- 14.6.1 To approve the strategy for prioritising works within the current funding envelope as described in this Policy Committee Report:

Do nothing would result in the continued underinvestment in SCC's properties leading to building failures and potential risks to safety

- 14.6.2 To approve the approach to prioritising repairs to the Corporate Estate:

Do nothing would result in pressure on the revenue budget with repairs being carried out beyond affordability, leading to building failures and potential risks to safety.

15. **SHEFFIELD MUSEUMS SUPPORT**

- 15.1 **RESOLVED:** That the public and press be excluded from the meeting and the webcast be paused before discussion takes place on this item of business on the grounds that, if the public and press were present during the transaction of such business, there would be a disclosure of exempt information as described in paragraph 3 of Schedule 12A to the Local Government Act 1972, as amended.

- 15.2 The Director of Economic Development, Skills and Culture submitted a report seeking approval for an increase to the 2023/24 Contract Price to Sheffield Museums Trust, this would be funded from reserves (specifically the energy/inflation reserve).

- 15.3 Inflation, National Living Wage increases and variable post-Covid visitor numbers, alongside significant energy cost pressure has created budget pressure. Through co-working with SMT and SCC, various actions have been taken already to mitigate this pressure on budgets. SMT are now included in the SCC energy tariff and have introduced other commercial and cost saving measures.

- 15.4 The meeting was re-opened to the public and press, and the webcast was recommenced, prior to the decisions being taken by the Committee.

15.5 **RESOLVED UNANIMOUSLY:** That Finance Sub-Committee:-

1. increases the 23/24 revenue grant to Sheffield Museums by £360,000, as set out in the report, to be funded from reserves (specifically the energy/inflation reserve);
2. notes that provision for a permanent service charge increase for 24/25 and onwards will be made within the Medium Term Financial Analysis and taken through the usual SCC annual budgeting process; and
3. notes that SCC will continue to work in partnership with SMT to refine revenue forecasts, mitigate pressures and secure funding for energy saving initiatives (such as the Local Renewable Energy Fund) and other invest to save proposals.

15.6 **Reasons for decisions**

- 15.6.1 Sheffield Museums is a high-quality, efficient organisation which brings many benefits to the city. The additional funding would support them to continue to provide an excellent service for the city, its communities and visitors.

15.7 **Alternatives Considered and Rejected**

- 15.7.1 A comprehensive process by officers considered alternative options, these were detailed in the report. SCC would continue to work in partnership with SMT to refine revenue forecasts, mitigate pressures and secure funding for energy saving initiatives (such as the Local Renewable Energy Fund) and other invest to save proposals.

SHEFFIELD CITY COUNCIL

Finance Committee

Meeting held 17 May 2023

PRESENT: Councillors Zahira Naz (Chair), Mike Levery (Deputy Chair), Mike Chaplin, Marieanne Elliot, Mary Lea, Shaffaq Mohammed, Glynis Chapman, Toby Mallinson (Group Spokesperson) and Ibbby Ullah

1. APOLOGIES FOR ABSENCE

1.1 There were no apologies for absence.

2. ESTABLISHMENT OF THE URGENCY SUB-COMMITTEE

2.1 **RESOLVED UNANIMOUSLY:** That the Finance Committee:-

(a) agrees to establish an Urgency Sub-Committee to meet as and when required, in accordance with the details approved at the annual meeting of the Council; and

(b) agrees to appoint Members to serve on the Sub-Committee (in addition to the Chair and Deputy Chair of the Finance Committee, and to be drawn from the membership of that Committee), as follows:

Councillor Mike Levery
Councillor Toby Mallinson
Councillor Shaffaq Mohammed
Councillor Zahira Naz

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Finance Committee 13 June 2023

Minutes of the Meeting held on 17 May 2023 – Matters Arising

2. ESTABLISHMENT OF THE URGENCY SUB-COMMITTEE

RECOMMENDED: That the Finance Committee agrees to appoint Members to serve on the Urgency Sub-Committee as follows:

Councillor Mary Lea (to fill the vacancy)

3. DELEGATION ON APPOINTMENT OF MEMBERS TO SUB-COMMITTEES

RECOMMENDED: That the Finance Committee:-

as respects the appointment of Members to serve on the Urgency Sub-Committee or any other Sub-Committee of the Finance Committee, where vacancies exist or in cases of urgency to ensure quoracy or representation, the Monitoring Officer, in consultation with the relevant political group whip, be authorised to appoint Members to serve on such Sub-Committees, as necessary, on the understanding that details of such appointments will be reported to the next or subsequent meetings of the Finance Committee.

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Report to Finance Committee

13 June 2023

Report of: Director of Policy and Democratic Engagement

Subject: Committee Work Programme

Author of Report: Rachel Appleyard, Principal Democratic Services Officer

Summary:

The Committee's Work Programme is attached at Appendix 1 for the Committee's consideration and discussion. This aims to show all known, substantive agenda items for forthcoming meetings of the Committee, to enable this committee, other committees, officers, partners and the public to plan their work with and for the Committee.

Any changes since the Committee's last meeting, including any new items, have been made in consultation with the Chair, and the document is always considered at the regular pre-meetings to which all Group Spokespersons are invited.

The following potential sources of new items are included in this covering report, where applicable:

- Questions from the public (where notified sufficiently in advance)
- Petitions to this committee, including those referred from Council
- References from Council or other committees (statements formally sent for this committee's attention)
- A list of issues, each with a short summary, which have been identified by the Committee or officers as potential items but which have not yet been scheduled (the source of the items is specified)

The Work Programme will remain a live document and will be brought to each Committee meeting.

Recommendations:

1. That the Committee's work programme, as set out in Appendix 1 be agreed, including any additions and amendments identified in Part 1;
2. That consideration be given to the further additions or adjustments to the work programme presented at Part 2 of Appendix 1;
3. That Members give consideration to any further issues to be explored by officers for inclusion in Part 2 of Appendix 1 of the next work programme report, for potential addition to the work programme; and
4. That the referrals from Council (petition and resolutions) detailed in Section 2 of the report be noted and the proposed responses set out be agreed.

Background Papers: None

Category of Report: Open

COMMITTEE WORK PROGRAMME

1.0 Prioritisation

1.1 For practical reasons this committee has a limited amount of time each year in which to conduct its formal business. The Committee will need to prioritise firmly in order that formal meetings are used primarily for business requiring formal decisions, or which for other reasons it is felt must be conducted in a formal setting.

1.2 In order to ensure that prioritisation is effectively done, on the basis of evidence and informed advice, Members should usually avoid adding items to the work programme which do not already appear:

- In the draft work programme in Appendix 1 due to the discretion of the chair; or
- within the body of this report accompanied by a suitable amount of information.

2.0 References from Council or other Committees

2.1 Any references sent to this Committee by Council, including any public questions, petitions and motions, or other committees since the last meeting are listed here, with commentary and a proposed course of action, as appropriate:

Issue	
Referred from	
<i>Details</i>	
Commentary/ Action Proposed	

3.0 Member engagement, learning and policy development outside of Committee

3.1 Subject to the capacity and availability of councillors and officers, there are a range of ways in which Members can explore subjects, monitor information and develop their ideas about forthcoming decisions outside of formal meetings. Appendix

2 is an example 'menu' of some of the ways this could be done. It is entirely appropriate that member development, exploration and policy development should in many cases take place in a private setting, to allow members to learn and formulate a position in a neutral space before bringing the issue into the public domain at a formal meeting.

2.2 Training & Skills Development - Induction programme for this committee.

Title	Description & Format	Date
Heart of the City	Site visit	TBC

Appendix 1 – Work Programme

Part 1: Proposed additions and amendments to the work programme since the last meeting:

New Items	Proposed Date	Note
NEW: SYMCA Food Poverty funding allocation	June 2023	Approval to accept funding from SYMCA to tackle food poverty.
NEW: 2022/23 Budget Outturn report	June 2023	To provide the outturn monitoring statement on the City Council's Revenue and Capital Budget Outturn as at the end of Month 12, 2022/23.
NEW: Sale of Land at Thomas Street/Fitzwilliam Street	July 2023	
NEW: Social Housing Decarbonisation Fund (SHDF) 2	July 2023	The Council has secured £4,007,500 grant funding from the Dept for Energy Security & Net Zero in contribution toward its planned programme of works to improve 370 Council homes. That the Council accept the grant fund and becomes the accountable body.
NEW: The Sheffield NHS Health check programme	August 2023	<p>In April 2013 the NHS Health Check became a mandated public health service in England. Local authorities are responsible for making provision to offer an NHS Health Check to eligible individuals aged 40-74 years once every five years.</p> <p>The programme has run successfully in Sheffield since 2012. The service was suspended in March 2020 following guidance from the Department of Health and social care during the Coronavirus pandemic.</p> <p>It is unfortunate that in Sheffield the end date of the contract with the provider was during the time of the suspension- 31st August 2020. We were approved to have a tender waiver until 30th April 2021 but haven't reprocured a provider to continue the service. Permission is sought to reprocure the programme.</p>
Amended Items	Proposed Date	Note
MOVED: Sale of Land at Junction Road Woodhouse	July 2023	
MOVED: Fargate and High Street, Future High Streets Fund – Front Door Scheme Update	July 2023	Deferred to allow more time to finalise work on the climate change and equality impact assessments.

MOVED: Parkwood Springs	September 2023	
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Part 2: List of other potential items not yet included in the work programme

Issues that have recently been identified by the Committee, its Chair or officers as potential items but have not yet been added to the proposed work programme. If a Councillor raises an idea in a meeting and the committee agrees under recommendation 3 that this should be explored, it will appear either in the work programme or in this section of the report at the committee’s next meeting, at the discretion of the Chair.

Topic	
Description	
Lead Officer/s	
Item suggested by	<i>Officer, Member, Committee, partners, public question, petition etc</i>
Type of item	<i>Referral to decision-maker/Pre-decision (policy development/Post-decision (service performance/ monitoring)</i>
Prior member engagement/ development required <i>(with reference to options in Appendix 2)</i>	
Public Participation/ Engagement approach <i>(with reference to toolkit in Appendix 3)</i>	
Lead Officer Commentary/Proposed Action(s)	

Part 3: Agenda Items for Forthcoming Meetings

Meeting 1 (23/24)	13 June 2023	2pm				
Topic	Description	Lead Officer/s	Type of item <ul style="list-style-type: none"> •Decision •Referral to decision-maker •Pre-decision (policy development) •Post-decision (service performance/ monitoring) 	(re: decisions) Prior member engagement/ development required <i>(with reference to options in Appendix 2)</i>	(re: decisions) Public Participation/ Engagement approach <i>(with reference to toolkit in Appendix 3)</i>	Final decision-maker (& date) <ul style="list-style-type: none"> •This Cttee •Another Cttee (eg S&R) •Full Council •Officer
Standing items	<ul style="list-style-type: none"> • <i>Public Questions/ Petitions</i> • <i>Any other committee-specific standing items eg finance or service monitoring]</i> 					
NEW: 2022/23 Final Budget Outturn	To provide the outturn monitoring statement on the City Council’s Revenue and Capital Budget Outturn as at the end of Month 12, 2022/23.	Tony Kirkham / Jane Wilby	Decision			This Cttee
Capital Approvals Month 1 (2023/24)		Tony Kirkham / Damian Watkinson	Decision			This Cttee
NEW: SYMCA Food Poverty funding allocation	Approval of the allocation of food poverty funding.	Jessica Wilson	Decision	S&R committee approved Food Access Plan on which these proposals are based.	Regular engagement with food ladders network which comprises local food banks and	This Cttee

				Email briefing re SYMCA funding and options for its use sent to groups followed up by verbal briefing to labour group in Jan as requested.	food projects who in turn represent the needs of the people wo use them	
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Meeting 2 (23/24)	10 July 2023	2pm				
Topic	Description	Lead Officer/s	Type of item •Decision •Referral to decision-maker •Pre-decision (policy development) •Post-decision (service performance/ monitoring)	(re: decisions) Prior member engagement/ development required (with reference to options in Appendix 2)	(re: decisions) Public Participation/ Engagement approach (with reference to toolkit in Appendix 3)	Final decision-maker (& date) •This Cttee •Another Cttee (eg S&R) •Full Council •Officer
Standing items	<ul style="list-style-type: none"> Public Questions/ Petitions Any other committee-specific standing items eg finance or service monitoring] 					
Capital Approvals Month 2 (2023/24)		Tony Kirkham / Damian Watkinson	Decision			This Cttee
NEW: Sale of Land at Thomas Street/Fitzwilliam Street		Tammy Whitaker	Decision			This Cttee

<p>NEW: Social Housing Decarbonisation Fund (SHDF) 2</p>	<p>The Council has secured £4,007,500 grant funding from the Dept for Energy Security & Net Zero in contribution toward its planned programme of works to improve 370 Council homes. The proposal is that the Council accept the grant fund and become the accountable body.</p>	<p>Nathan Robinson</p>	<p>Decision</p>	<p>Information was previously given to the Housing Committee through a knowledge briefing report.</p>		<p>This Cttee</p>
<p>MOVED: Fargate and High Street, Future High Streets Fund – Front Door Scheme Update</p>	<p>To update on progress with delivery of the Front Door Scheme intervention funded by Future High Streets Fund (FHSF) and seek approval to grant awards to landowners to deliver access and refurbishment works.</p>	<p>Sean McClean / Matt Hayman</p>	<p>Decision</p>	<p>Briefing on this proposal given to Members of the Finance Sub Committee (Chair, Deputy Chair and Group Spokesperson) on 26th September 2022.</p>	<p>Extensive public and stakeholder consultation was undertaken throughout 2019 and 2020 to inform the strategic case and final business case approved by Government. Officers have and will continue to meet with retailers, businesses, landowners and wider stakeholders to keep them updated and receive feedback to</p>	<p>This Cttee</p>

					inform any review of the interventions.	
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Meeting 3 (23/24)	1 August 2023	2pm				
Topic	Description	Lead Officer/s	Type of item <ul style="list-style-type: none"> •Decision •Referral to decision-maker •Pre-decision (policy development) •Post-decision (service performance/ monitoring) 	(re: decisions) Prior member engagement/ development required <i>(with reference to options in Appendix 2)</i>	(re: decisions) Public Participation/ Engagement approach <i>(with reference to toolkit in Appendix 3)</i>	Final decision-maker (& date) <ul style="list-style-type: none"> •This Cttee •Another Cttee (eg S&R) •Full Council •Officer
Standing items	<ul style="list-style-type: none"> • Public Questions/ Petitions • Any other committee-specific standing items eg finance or service monitoring] 					
Capital Approvals Month 3 (2023/24)		Tony Kirkham / Damian Watkinson	Decision			This Cttee
NEW: The Sheffield NHS Health check programme	The proposal is that permission is given to commit £185,000 per year for a period of 5 years to secure a provider for the NHS Health Check programme in Sheffield.	Karen Harrison / Greg Fell	Decision	Discussion of the proposal with the Chair, Vice chair and spokesperson	It is a mandated service and in being so there is a structure that must be followed. However, during the open tender process potential providers will be	This Cttee

	It is proposed that an open tender process will be used to secure a provider who will meet the specifications of the NHS health check programme, reduce health inequalities and improve the health and wellbeing of the residents of Sheffield.				asked to describe how they will approach public participation and engagement to provide a service that will improve the health of the residents of Sheffield in a way most appropriate to them.	
MOVED: Sale of Land at Junction Road Woodhouse	Following the publication of an open space notice, two written responses were received from local residents. These are to be treated as objections to the sale of an open space. Given this they are now to be considered by Finance Sub Committee.	Tammy Whitaker/ James Dibaj	NEW: Sale of Land at Junction Road Woodhouse	Approved by ICM on 12/11/2021 see: click here	The proposed sale of land (which constitutes open space) was published in the Sheffield Telegraph on 3rd February 2022 (week one) and 10th February 2022 (week two) and the Councils website: click here and generated the attached objections.	This Cttee

Meeting 4 (23/24)	11 September 2023	2pm				
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Topic	Description	Lead Officer/s	Type of item	<i>(re: decisions)</i> Prior member engagement/ development required <i>(with reference to options in Appendix 2)</i>	<i>(re: decisions)</i> Public Participation/ Engagement approach <i>(with reference to toolkit in Appendix 3)</i>	Final decision-maker (& date)
Standing items	<ul style="list-style-type: none"> Public Questions/ Petitions Any other committee-specific standing items eg finance or service monitoring] 		<ul style="list-style-type: none"> Decision Referral to decision-maker Pre-decision (policy development) Post-decision (service performance/ monitoring) 			<ul style="list-style-type: none"> This Cttee Another Cttee (eg S&R) Full Council Officer
2023/24 Quarter 1 Budget Monitoring		Tony Kirkham / Jane Wilby	Decision			This Cttee
Capital Approvals Month 4 (2023/24)		Tony Kirkham / Damian Watkinson	Decision			This Cttee
MOVED: Parkwood Springs	Decision on redevelopment of the former ski village	Tammy Whitaker/ Alan Seasman	Decision	Written briefing	TBC	This Cttee

Meeting 5 (23/24)	16 October 2023	2pm				
Topic	Description	Lead Officer/s	Type of item	<i>(re: decisions)</i> Prior member engagement/ development required	<i>(re: decisions)</i> Public Participation/ Engagement approach	Final decision-maker (& date)
			<ul style="list-style-type: none"> Decision Referral to decision-maker Pre-decision (policy development) 			<ul style="list-style-type: none"> This Cttee Another Cttee (eg S&R) Full Council

			•Post-decision (service performance/ monitoring)	(with reference to options in Appendix 2)	(with reference to toolkit in Appendix 3)	•Officer
Standing items	<ul style="list-style-type: none"> Public Questions/ Petitions Any other committee-specific standing items eg finance or service monitoring] 					
Capital Approvals Month 5 (2023/24)		Tony Kirkham / Damian Watkinson	Decision			This Cttee

Meeting 6 (23/24)	6 November 2023	2pm				
Topic	Description	Lead Officer/s	Type of item <ul style="list-style-type: none"> Decision Referral to decision-maker Pre-decision (policy development) Post-decision (service performance/ monitoring) 	<i>(re: decisions)</i> Prior member engagement/ development required <i>(with reference to options in Appendix 2)</i>	<i>(re: decisions)</i> Public Participation/ Engagement approach <i>(with reference to toolkit in Appendix 3)</i>	Final decision-maker (& date) <ul style="list-style-type: none"> This Cttee Another Cttee (eg S&R) Full Council Officer
Standing items	<ul style="list-style-type: none"> Public Questions/ Petitions Any other committee-specific standing items eg finance or service monitoring] 					
Capital Approvals Month 6 (2023/24)		Tony Kirkham / Damian Watkinson	Decision			This Cttee

Meeting 7 (23/24)	18 December 2023	2pm				
Topic	Description	Lead Officer/s	Type of item •Decision •Referral to decision-maker •Pre-decision (policy development) •Post-decision (service performance/ monitoring)	(re: decisions) Prior member engagement/ development required (with reference to options in Appendix 2)	(re: decisions) Public Participation/ Engagement approach (with reference to toolkit in Appendix 3)	Final decision-maker (& date) •This Cttee •Another Cttee (eg S&R) •Full Council •Officer
Standing items	<ul style="list-style-type: none"> Public Questions/ Petitions Any other committee-specific standing items eg finance or service monitoring] 					
Capital Approvals Month 7 (2023/24)		Tony Kirkham / Damian Watkinson	Decision			This Cttee

Meeting 8 (23/24)	23 January 2024	2pm				
Topic	Description	Lead Officer/s	Type of item •Decision •Referral to decision-maker •Pre-decision (policy development) •Post-decision (service performance/ monitoring)	(re: decisions) Prior member engagement/ development required (with reference to options in Appendix 2)	(re: decisions) Public Participation/ Engagement approach (with reference to toolkit in Appendix 3)	Final decision-maker (& date) •This Cttee •Another Cttee (eg S&R) •Full Council •Officer

Standing items	<ul style="list-style-type: none"> Public Questions/ Petitions Any other committee-specific standing items eg finance or service monitoring] 					
2023/24 Quarter 2 Budget Monitoring		Tony Kirkham / Jane Wilby	Decision			This Cttee
Capital Approvals Month 8 (2023/24)		Tony Kirkham / Damian Watkinson	Decision			This Cttee

Meeting 9 (23/24)	19 February 2024	2pm				
Topic	Description	Lead Officer/s	Type of item <ul style="list-style-type: none"> Decision Referral to decision-maker Pre-decision (policy development) Post-decision (service performance/ monitoring) 	<i>(re: decisions)</i> Prior member engagement/ development required <i>(with reference to options in Appendix 2)</i>	<i>(re: decisions)</i> Public Participation/ Engagement approach <i>(with reference to toolkit in Appendix 3)</i>	Final decision-maker (& date) <ul style="list-style-type: none"> This Cttee Another Cttee (eg S&R) Full Council Officer
Standing items	<ul style="list-style-type: none"> Public Questions/ Petitions Any other committee-specific standing items eg finance or service monitoring] 					

Capital Approvals Month 9 (2023/24)		Tony Kirkham / Damian Watkinson	Decision			This Cttee
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Meeting 10 (23/24)	18 March 2024	2pm				
Topic	Description	Lead Officer/s	Type of item <ul style="list-style-type: none"> •Decision •Referral to decision-maker •Pre-decision (policy development) •Post-decision (service performance/ monitoring) 	<i>(re: decisions)</i> Prior member engagement/ development required <i>(with reference to options in Appendix 2)</i>	<i>(re: decisions)</i> Public Participation/ Engagement approach <i>(with reference to toolkit in Appendix 3)</i>	Final decision-maker (& date) <ul style="list-style-type: none"> •This Cttee •Another Cttee (eg S&R) •Full Council •Officer
Standing items	<ul style="list-style-type: none"> • <i>Public Questions/ Petitions</i> • <i>Any other committee-specific standing items eg finance or service monitoring]</i> 					
2023/24 Quarter 3 Budget Monitoring		Tony Kirkham / Jane Wilby	Decision			This Cttee
Capital Approvals Month 10 (2023/24)		Tony Kirkham / Damian Watkinson	Decision			This Cttee

Items which the committee have agreed to add to an agenda, but for which no date is yet set.

Topic	Description	Lead Officer/s	Type of item <ul style="list-style-type: none"> • <i>Decision</i> • <i>Referral to decision-maker</i> • <i>Pre-decision (policy development)</i> • <i>Post-decision (service performance/ monitoring)</i> 	<i>(re: decisions)</i> Prior member engagement/ development required <i>(with reference to options in Appendix 2)</i>	<i>(re: decisions)</i> Public Participation/ Engagement approach <i>(with reference to toolkit in Appendix 3)</i>	Final decision-maker (& date) <ul style="list-style-type: none"> • This Cttee • Another Cttee (eg S&R) • Full Council • Officer
Levelling Up Prospectus	Prospectus setting out Sheffield's Levelling Up ambitions	Kate Martin	Decision or pre decision policy development			This Cttee

Appendix 2 – Menu of options for member engagement, learning and development prior to formal Committee consideration

Members should give early consideration to the degree of pre-work needed before an item appears on a formal agenda.

All agenda items will anyway be supported by the following:

- Discussion well in advance as part of the work programme item at Pre-agenda meetings. These take place in advance of each formal meeting, before the agenda is published and they consider the full work programme, not just the immediate forthcoming meeting. They include the Chair, Vice Chair and all Group Spokespersons from the committee, with officers
- Discussion and, where required, briefing by officers at pre-committee meetings in advance of each formal meeting, after the agenda is published. These include the Chair, Vice Chair and all Group Spokespersons from the committee, with officers.
- Work Programming items on each formal agenda, as part of an annual and ongoing work programming exercise
- Full officer report on a public agenda, with time for a public discussion in committee
- Officer meetings with Chair & VC as representatives of the committee, to consider addition to the draft work programme, and later to inform the overall development of the issue and report, for the committee's consideration.

The following are examples of some of the optional ways in which the committee may wish to ensure that they are sufficiently engaged and informed prior to taking a public decision on a matter. In all cases the presumption is that these will take place in private, however some meetings could happen in public or eg be reported to the public committee at a later date.

These options are presented in approximately ascending order of the amount of resources needed to deliver them. Members must prioritise carefully, in consultation with officers, which items require what degree of involvement and information in advance of committee meetings, in order that this can be delivered within the officer capacity available.

The majority of items cannot be subject to the more involved options on this list, for reasons of officer capacity.

- Written briefing for the committee or all members (email)
 - All-member newsletter (email)
 - Requests for information from specific outside bodies etc.
 - All-committee briefings (private or, in exceptional cases, in-committee)
 - All-member briefing (virtual meeting)
 - Facilitated policy development workshop (potential to invite external experts / public, see appendix 2)
 - Site visits (including to services of the council)
 - Task and Finish group (one at a time, one per cttee)
- Furthermore, a range of public participation and engagement options are available to inform Councillors, see appendix 3.

Appendix 3 – Public engagement and participation toolkit

Public Engagement Toolkit

On 23 March 2022 Full Council agreed the following:

A toolkit to be developed for each committee to use when considering its 'menu of options' for ensuring the voice of the public has been central to their policy development work. Building on the developing advice from communities and Involve, committees should make sure they have a clear purpose for engagement; actively support diverse communities to engage; match methods to the audience and use a range of methods; build on what's worked and existing intelligence (SCC and elsewhere); and be very clear to participants on the impact that engagement will have.

The list below builds on the experiences of Scrutiny Committees and latterly the Transitional Committees and will continue to develop. The toolkit includes (but is not be limited to):

- a. Public calls for evidence
- b. Issue-focused workshops with attendees from multiple backgrounds (sometimes known as 'hackathons') led by committees
- c. Creative use of online engagement channels
- d. Working with VCF networks (eg including the Sheffield Equality Partnership) to seek views of communities
- e. Co-design events on specific challenges or to support policy development
- f. Citizens assembly style activities
- g. Stakeholder reference groups (standing or one-off)
- h. Committee / small group visits to services
- i. Formal and informal discussion groups
- j. Facilitated communities of interest around each committee (eg a mailing list of self-identified stakeholders and interested parties with regular information about forthcoming decisions and requests for contributions or volunteers for temporary co-option)
- k. Facility for medium-term or issue-by-issue co-option from outside the Council onto Committees or Task and Finish Groups. Co-optees of this sort at Policy Committees would be non-voting.

This public engagement toolkit is intended to be a quick 'how-to' guide for Members and officers to use when undertaking participatory activity through committees.

It will provide an overview of the options available, including the above list, and cover:

- How to focus on purpose and who we are trying to reach
- When to use and when not to use different methods
- How to plan well and be clear to citizens what impact their voice will have
- How to manage costs, timescales, scale.

There is an expectation that Members and Officers will be giving strong consideration to the public participation and engagement options for each item on a committee's work programme, with reference to the above list a-k.



Officer Decision Report

Author/Lead Officer of Report: Tammy Whitaker
Head of Regeneration and Property Services

Tel: 07342 071141

Report of: *Kate Martin, Executive Director City Futures*

Date of Decision: *12th May 2023*

Subject: *Fargate/ High Street Property Acquisition*

Has an Equality Impact Assessment (EIA) been undertaken?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
If YES, what EIA reference number has it been given? <i>(Insert reference number)</i>				
Has appropriate consultation taken place?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
Has a Climate Impact Assessment (CIA) been undertaken?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
Does the report contain confidential or exempt information?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
If YES, give details as to whether the exemption applies to the full report / part of the report and/or appendices and complete below:-				
<i>"The Part 2 report is not for publication because it contains exempt information under Paragraph 3 of Schedule 12A of the Local Government Act 1972 (as amended)."</i>				

Purpose of Report:

To seek approval for the acquisition of property as set out within Part 2 of this report utilising existing Brownfield Acquisitions Fund budget.

Due to an extremely short timeframe from when the property has come onto the market and the sale deadline confirmation has been sought and approved by the Council's Interim General Council that the decision can be made by an officer rather than committee.

Recommendations:

- That the property identified in Part 2 of this report is acquired subject to acceptable terms being agreed by the Chief Property Officer in consultation with the Councils Interim General Counsel.
- That the purchase and associated acquisition costs be added to the Council's capital programme.

Background Papers:

Lead Officer to complete:-		
1	I have consulted the relevant departments in respect of any relevant implications indicated on the Statutory and Council Policy Checklist, and comments have been incorporated / additional forms completed / EIA completed, where required.	Finance: Tony Kirkham/Natalia Govorukhina
		Legal: <i>David Sellars/David Hollis</i>
		Equalities & Consultation: <i>NA</i>
		Climate: <i>NA</i>
	<i>Legal, financial/commercial and equalities implications must be included within the report and the name of the officer consulted must be included above.</i>	
2	SLB member who approved submission:	<i>Kate Martin, Executive Director City Futures</i>
3	Committee Chair consulted:	<i>Cllr Zahira Naz, Chair of Finance Committee</i>
4	I confirm that all necessary approval has been obtained in respect of the implications indicated on the Statutory and Council Policy Checklist and that the report has been approved for submission to the Committee by the SLB member indicated at 2. In addition, any additional forms have been completed and signed off as required at 1.	
	Lead Officer Name: Tammy Whitaker	Job Title: Head of Regeneration and Property Services
	Date: <i>12th May 2023</i>	

1. BACKGROUND

- 1.1 The opportunity available is to acquire the Freehold interest in a building within the Fargate/High St area, the details of which are contained within Part 2 of this report.

The acquisition of additional property would increase ownership within this location and support the objectives of committed Future High Street Fund (FHSF) investment.

The timeframes available to try and seek to acquire the property are extremely restricted hence an officer approval is being sought for the acquisition as confirmed with the Counsel's Interim General Counsel.

- 1.2 The acquisition of the property is to be funded from the existing Brownfield Acquisitions Fund budget, as outlined in the Section 4.3 of this report. However, the Council will seek an approval from SYMCA and DLUHC to reallocate Get Building Fund (GBF) and FHSF grant funding to cover the costs of the acquisition. If approved by SYMCA/ DLUHC, then the report will be submitted to Transport, Regeneration and Climate Committee to seek a formal approval for reallocation of funding, and a variation agreement and project adjustment requests would be completed.

2. HOW DOES THIS DECISION CONTRIBUTE?

- 2.1 Resolving the current challenges exemplified by the pandemic will be key to the future success of committed City Council and Government investment in Heart of the City 2 and Fargate/High Street.
- 2.2 The current programme of activity across the City is welcomed and supported by the public, business and retailers; however, additional activity is required alongside these programmes to ensure success especially as the investment in the City Centre over the next 2 years will bring further disruption to visitors, business and retailers as works begin on site.
- 2.3 The proposed acquisition will increase the Council's ownership within the area and allow the Council to continue to take forward regeneration of the City centre.
- 2.4 The proposal aims to bring underutilised areas of property back into economic use, aligned to the committed objectives of the FHSF, encouraging footfall, the vibrancy of the city and creating and supporting jobs.
- 2.5 The proposed acquisition is in addition to that identified in the FHSF and will overcome the known prohibitive issues associated with temporary occupancy due to tenant/landlord dispute and uphold a level of vibrancy

and footfall throughout FHSF construction works.

- 2.6 The aims of the acquisition are aligned to the Corporate Plan and aimed at improving the city centre for the benefit and wellbeing of residents, workers and visitors from across the City Region.

3. HAS THERE BEEN ANY CONSULTATION?

- 3.1 Although there has not been any specific consultation in relation to the proposal set out within this report, there has been in relation to other elements such as the Future High Street Funding and Fargate which were supported by responses from the public.

4. RISK ANALYSIS AND IMPLICATIONS OF THE DECISION

4.1 Equality Implications

- 4.2. An Equality Impact Assessment has not been undertaken due to time restrictions however other investments referred to within this report have been included in previous reports in relation to the Future High Street Fund project for which Equality Impact Assessments have been undertaken. Those EIAs considered that the projects are of universal benefit to local people and that the socio economic and community cohesion impacts are anticipated to be particularly positive.

4.3 Financial and Commercial Implications

- 4.4 It is intended that the costs of the proposed acquisition of the property will be funded entirely from the existing Brownfield Acquisitions budget. Estimated acquisition costs are outlined in the table below, please refer to the Part 2 of the report for more detail.

Purchase Price (Maximum Bid)	£500,000
SDLT	£14,500
Auction Costs	£2,500
Legal and professional fees	£15,000
Total	£532,000*

* These costs are estimates, exclusive of VAT

Where any short or longer-term holding costs of the property are not capable of being capitalised, then these will have to be funded from existing Property Service (Commercial Estate) revenue budgets. These can only be ascertained when the specific proposal for the property and exit plans are confirmed.

- 4.5 No funding has been identified for any other costs that will potentially need to be incurred post-acquisition including professional fees, surveys and legal fees, and any capital costs associated with the condition or future redevelopment of the property. Business cases will have to be produced to

outline the scope / costs / funding and will be subject to approval by the relevant Committee in line with the capital approval process.

- 4.6 Any revenue costs associated with this property will have to be funded from existing Property Service (Commercial Estate) revenue budgets, and mitigations will have to be identified to deal with any budget pressures. These costs may include maintenance, management, holding costs and any other revenue costs. Please refer to the Part 2 of the report for further detail.

- 4.7 All procurement must be in line with Councils Standing Orders. A Commercial Strategy must be submitted alongside business cases for review and sign off by the Commercial Team prior to any procurement taking place.

4.8 Legal Implications

- 4.9 Section 120 of the Local Government Act 1972 gives the Council power to acquire by agreement any land or property for amongst other purposes the benefit, improvement or development of the Council's area. For the reasons set out in this report the Council considers that the acquisition of the premises on Fargate will comply with the requirements of section 120.

4.10 Climate Implications

- 4.11 Considerations of climate implications and an initial Climate Impact Assessment has not been undertaken due to limited time restrictions. Following acquisition there will be further discussions and consultation regarding the CIA.

4.12 Other Implications

- 4.13 None

5. ALTERNATIVE OPTIONS CONSIDERED

- 5.1 The Council could decide not to acquire the property, this may result in the property continuing to be underutilised with limited future investment in its continued use or redevelopment.

6. REASONS FOR RECOMMENDATIONS

- 6.1 The proposal set out within this report aims to assist in maintaining the regeneration momentum established by the Heart of the City II and FHSF projects.

Appendix 1 – Part 2 Report

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By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

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Report to Policy Committee

Author/Lead Officer of Report: Tony Kirkham,
Interim Director of Finance and Commercial
Services

Tel: +44 114 474 1438

Report of: *Director of Finance and Commercial Services*

Report to: *Finance Committee*

Date of Decision: *13th June 2023*

Subject: *2022-23 Financial Outturn*

Has an Equality Impact Assessment (EIA) been undertaken?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
If YES, what EIA reference number has it been given? (<i>Insert reference number</i>)				
Has appropriate consultation taken place?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
Has a Climate Impact Assessment (CIA) been undertaken?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
Does the report contain confidential or exempt information?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
If YES, give details as to whether the exemption applies to the full report / part of the report and/or appendices and complete below:-				
<p><i>“The (report/appendix) is not for publication because it contains exempt information under Paragraph (insert relevant paragraph number) of Schedule 12A of the Local Government Act 1972 (as amended).”</i></p>				

Purpose of Report:

*This report brings the Committee up to date with the Council’s final outturn position for 2022/23 including General Fund revenue position, Housing Revenue Account, and Capital Programme Monitoring (**Appendix 1**). The report also provides an update of the Council’s Treasury Management activity in 2022/23 and sets out expectations for the coming of the year (**Appendix 2**).*

Recommendations:

The Committee is recommended to:

The Committee is asked to:

- a) Note the updated information and management actions provided by this report on the 2022/23 Revenue Budget Outturn as described in this report
- b) Note the updated information and management actions provided by this report on the 2022/23 Capital Programme Monitoring as described in **Appendix 1**;
- c) Note the annual Treasury Management Outturn report for 2022/23 as described in **Appendix 2**
- d) Approve revenue budget carry forward requests for 4 items:
 - I. £239k Local Area Committee & Ward Pots
 - II. £259k Displaced general fund carried forward as a result of Team Around the Person funding from ICB spent in 2022/23.
 - III. £200k Youth – this proportion relates to the amount underspent on the Voluntary Sector grants in 2022/23
 - IV. £300k in the Housing General Fund for Registration Regulation that was initially allocated in 21/22 to fund staff to undertake enforcement work in Private Sector Housing.

Background Papers:
[2022/23 Revenue Budget](#)

Lead Officer to complete: -	
1	<p>I have consulted the relevant departments in respect of any relevant implications indicated on the Statutory and Council Policy Checklist, and comments have been incorporated / additional forms completed / EIA completed, where required.</p> <p>Finance: <i>Tony Kirkham, Interim Director of Finance and Commercial Services</i></p> <p>Legal: <i>David Hollis, Assistant Director, Legal and Governance</i></p> <p>Equalities & Consultation: <i>James Henderson, Director of Policy, Performance and Communications</i></p> <p>Climate: n/a</p>
	<p><i>Legal, financial/commercial and equalities implications must be included within the report and the name of the officer consulted must be included above.</i></p>
2	<p>SLB member who approved submission: <i>Tony Kirkham</i></p>
3	<p>Committee Chair consulted: <i>Cllr Zahira Naz</i></p>
4	<p>I confirm that all necessary approval has been obtained in respect of the implications indicated on the Statutory and Council Policy Checklist and that the report has been approved for submission to the Committee by the EMT member indicated at 2. In addition, any additional forms have been completed and signed off as required at 1.</p>
	<p>Lead Officer Name: <i>Tony Kirkham</i> <i>Jane Wilby</i></p> <p>Job Title: <i>Interim Director of Finance and Commercial Services</i></p>

	<i>Head of Accounting</i>
Date: 31 st May 2023	

1. PROPOSAL

1.1 This report provides the final revenue outturn monitoring statement on Sheffield City Council's revenue and capital budget for 2022/23

1.2 Summary

1.2.1 The Council's revenue budget was overspent by £5m as of 31st March 2023.

Full Year £m	Outturn	Budget	Variance
Corporate	(456.6)	(450.5)	(6.1)
City Futures	34.1	34.9	(0.8)
Operational Services	111.4	111.6	(0.2)
People	304.4	294.2	10.2
Policy, Performance Comms	3.6	3.2	0.4
Resources	8.1	6.6	1.5
Total	5.0	(0.0)	5.0

1.2.2 This overspend is due to a combination of agreed Budget Implementation Plans ("BIPs") not being fully implemented and ongoing cost / demand pressures that are partially offset by one-off savings.

Full Year Variance £m	One-off	BIPs	Trend	Total Variance
Corporate	0.0	0.0	(6.1)	(6.1)
City Futures	(0.1)	0.0	(0.7)	(0.8)
Operational Services	(4.8)	2.7	1.9	(0.2)
People	(0.5)	14.8	(4.1)	10.2
Policy, Performance Comms	(0.1)	0.4	0.1	0.4
Resources	(1.0)	1.6	0.9	1.5
Total	(6.5)	19.5	(8.0)	5.0

1.2.3 In 2021/22, the Council set aside £70m of reserves to manage the financial risks associated with delivering a balanced budget position. In 2021/22, the council overspent by £19.8m which was drawn from this pool, a further £15m was used to balance the 2022/23 budget, final 2022/23 outturn £5m leaving a remaining risk allocation of £30m as we move in to 2023/24

M12	£m
Allocated reserves	70.0
21/22 Budget overspend	19.8
22/23 Base budget committed	15.0
22/23 Budget overspend	5.0
Reserves used @ M12	39.8
Remaining reserves	30.2

1.3 Committee Financial Position

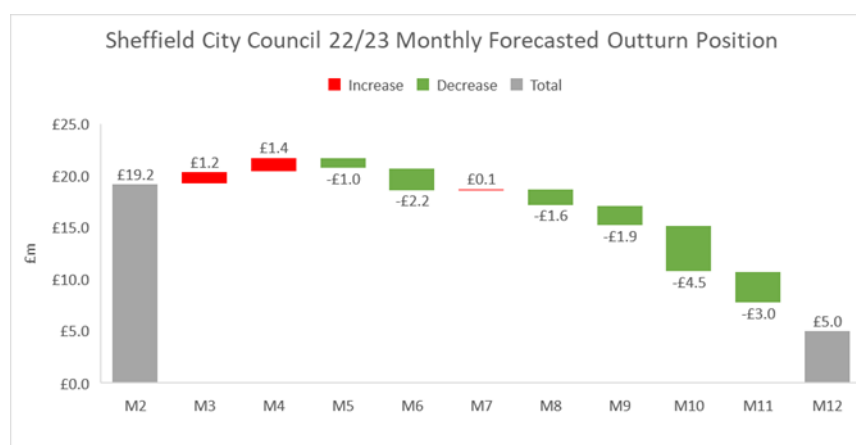
1.3.1 Overall Position - £5m Overspend

There is a £5.7m overspend in the Adult Health and Social Care Committee and a £5.8m overspend in the Education, Children and Families Committee

Full Year Forecast £m @ Month 12	Outturn	Budget	Variance	M11 Variance	Movement
Adult Health & Social Care	157.1	151.4	5.7	6.8	(1.2)
Education, Children & Families	134.2	128.4	5.8	7.1	(1.3)
Housing	6.2	6.0	0.2	(0.9)	1.1
Transport, Regeneration & Climate	28.4	29.7	(1.2)	(0.9)	(0.3)
Economic Development & Skills	10.7	11.1	(0.4)	(0.1)	(0.2)
Waste & Street Scene	54.7	55.0	(0.3)	(0.4)	0.1
Communities Parks and Leisure	44.2	45.9	(1.7)	(1.6)	(0.1)
Strategy & Resources	(430.5)	(427.5)	(3.0)	(2.1)	(0.9)
Total	5.0	(0.0)	5.0	7.9	(2.9)

The overall outturn position improved previous month's forecast overspend by £2.9m largely due to improvements in income in social care

The Council's forecast overspend has reduced by £14.2m from the M2 outturn position mainly due to unforeseen income



Substantial improvements have been made in the Council's financial position throughout 2022/23. The overspend in Adult Social Care was halved due to additional grant income, mainly from the Government's £500m discharge fund announced in November 2022.

	M2 Outturn	M12 Outturn	Movement
Full Year Variance £m			
Adult Health & Social Care	11.7	5.7	(6.0)
Education, Children & Families	5.6	5.8	0.1
Housing	0.0	0.2	0.2
Transport, Regeneration & Climate	1.2	(1.3)	(2.5)
Economic Development & Skills	(0.1)	(0.4)	(0.3)
Waste & Street Scene	(0.2)	(0.3)	(0.1)
Communities Parks and Leisure	(0.6)	(1.7)	(1.1)
Strategy & Resources	1.5	(3.0)	(4.5)

Total 19.2 5.0 (14.2)

Transport, Regeneration and Climate Committee's improvement of £2.5m was mainly as a result of the mitigation of unachievable savings targets for 2022/23.

The Communities, Parks & Leisure Committee's overall improvement was due to the underspend in the Youth Service following a delay in the implementation of the new operating model and recruitment slippage.

Strategy & Resources saw a large recovery in income from interest on investments throughout the year. Cash balances remained strong and so did the bank rate. Careful management and investment of our funds resulted in a strong yield for the Authority.

Most of the overspend is due to shortfalls in Budget Implementation Plans (BIPs) delivery

Variance Analysis @ Month 12	One-off	BIPs	Trend	Total Variance
Adult Health & Social Care	(0.3)	8.7	(2.7)	5.7
Education, Children & Families	1.0	6.0	(1.2)	5.8
Housing	1.2	0.0	(1.0)	0.2
Transport, Regen & Climate	(2.1)	2.1	(1.2)	(1.2)
Economic Development & Skills	(0.1)	0.0	(0.3)	(0.4)
Waste & Street Scene	(3.5)	0.4	2.7	(0.3)
Communities Parks and Leisure	(1.5)	0.0	(0.2)	(1.7)
Strategy & Resources	(1.3)	2.2	(4.0)	(3.0)
Total	(6.5)	19.5	(8.0)	5.0

Whilst the overspend for the Council closed at £5m, we were reporting that £19.5m of savings targets were not achieved in year. This was mitigated through either income contributions from grants or reserves or other fees and charges.

£6.5m of one-off savings mitigated the underlying overspend

Contributions from provisions for energy and waste inflation mitigated the in-year impact of rising baseline costs. In 2022/23 we saw a more than 100% increase in energy costs taking general fund energy costs from £2.5m to an annual bill of over £5m.

Year on Year		
Energy price increase	22/23	23/24
Gas	107%	5%
Electricity	111%	30%

Wholesale energy prices have fallen over recent months and the Council has secured energy prices until March 2024. The impact of this has been built into the 2023/24 budgeted baseline position at a 30% increase on electricity and 5% on gas.

Balancing the 2022/23 budget was only possible with £53m of BIPs, £33m were delivered this year

Budget Savings Delivery £m	Total Savings 2022/23	Deliverable in year	FY Variance
Portfolio			
People	37.7	22.9	14.8
Operational Services	7.1	5.0	2.1
PPC	1.2	0.8	0.4

Resources	6.7	4.5	2.2
Total	52.7	33.2	19.5

1.3.2 Key Committee Overspends:

Adult Health and Social Care overspent by £5.7m	The high cost of packages of care put in place during covid has increased our baseline costs into 2022/23. A huge amount of work has been done as part of an investment plan to tackle the underlying issues. Recruitment challenges reduced our ability to deliver targets in full in 2022/23. It is anticipated that 96% of savings will be delivered by 1st April 2024 within current plans, leaving £1.1m to be mitigated during 2023/24.
Education, Children and Families overspent by £5.8m	Under-delivery of budget implementation plans in the service are the main cause of overspends; plans to reduce staffing and increase income from Health were not achieved. Issues with staffing at Aldine House limited the capacity in the setting and affected the income for the service this year by £1.5m. Overspends in children’s residential services, placements, short breaks, and direct payments have also been issues for the service’s budgets.
The Housing Revenue Account is overspent against budget by £12m	A significant issue in the HRA this year is the level of vacant properties within the Council’s housing stock. This has led to a reduction in income (£2.7m) in rent plus additional costs for council tax to the HRA (£1.1m) from the empty properties. A backlog of repair jobs has led to gas servicing compliance issues and disrepair claims (£2.4m) for the service. The housing repairs service overspent against budget by £10m. There has been a significant investment in addressing the backlog of repairs (in particular gas servicing) which have led to costs in excess of budget due to a higher volume of jobs and a higher than anticipated cost of fulfilling the work due to market factors and inflationary uplifts in materials and subcontractor costs.

1.4.1 Strategy and Resources - £3m underspent

The Strategy and Resources Committee budget underspent by £3m	Full Year Forecast £m @ Month 12	Outturn	Budget	Variance
	Business Change & Info Solns	18.1	17.2	0.9
	Central Costs	(47.4)	(46.5)	(0.9)
	Community Services (Local Area Committees)	1.9	1.9	0.0
	Consolidated Loans Fund	21.0	25.5	(4.5)
	Contract Rebates & Discounts	(1.1)	(0.7)	(0.4)
	Corporate Transactions	(477.6)	(476.0)	(1.6)
	Customer Services	5.4	5.6	(0.2)
	Finance & Commercial Services	18.4	18.4	(0.0)
	Housing Benefit	1.9	1.4	0.5
	Human Resources	5.5	5.0	0.4
	Legal & Governance	7.1	5.8	1.3
	Other Central Costs	0.0	0.0	(0.0)
	Policy, Performance & Comms	3.8	3.4	0.4
	Public Health	(0.1)	(0.1)	(0.0)
	Resources Management & Planning	0.3	0.3	(0.0)
	One Year Plan	0.0	0.0	0.0
	Direct Services (Facilities Mgmt)	16.4	16.2	0.2
	Inclusive Growth & Development (Property and Regeneration)	(4.0)	(4.9)	0.9
	Total	(430.5)	(427.5)	(3.0)

Shortfalls in BIP delivery were the main cause of budget overspends

Savings plans in 2022/23 required the committee to deliver over £7m of efficiencies from the budget mainly for operating model changes in the Council's Resources portfolio. Savings plans slipped in Business Change and ICT delivery (£1m), Performance and Communications (£0.5m) and Legal and Governance (£0.7m).

The Future Sheffield programme will look to re-base budgets in some of these services over the coming months to ensure resourcing is financially sustainable in the portfolio.

The Committee's forecast position improved by £4.5m throughout the year

The non-delivery of savings in 2022/23 (£2.2m) was mitigated by unexpected external sources as the year progressed.

The Government's business Rate Levy surplus for 2022/23 provided the Council with £1.2m above our expectations. Each year, in the Business Rates Retention System, the balance on the levy account must be calculated. If there is a surplus on the account, the Secretary of State for Housing, Communities and Local Government has discretion to designate all, part or none of that surplus to be distributed to local authorities. Sheffield City Council received a £1.2m share of the national £100m pot following this year's announcement.

There was a significant amount of interest income from investments during the year due to favourable interest rates.

Slippage in capitalisation of some blocks in the Heart of the City Programme favourably impacted the Capital Financing budget in 2022/23 (700k)

The pay award created a £0.4m pressure to the committee

The pay award of £1,925 flat rate per employee was paid to employees in M8 following Union agreement. The award directly impacted the Committee by £0.4m.

Local Area Committees spending plans have slipped

The budget of £2m for Community Services includes £1m for LAC staffing and a further £1m split between each Local Area for projects relating to the community plan which was approved in January. £800k of this budget is a roll-forward from prior year underspend. £239k unspent budget is assumed to slip into 2023/24 and spent according to the approved plan.

This is noted in section 1.5 of this report.

Property services overspend largely relates to Electric Works.

There is a £0.4m shortfall in rental income at Electric Works following loss and downsize of 2 key tenants. An amendment to the letting policy for the building is underway, alongside floorplate re-design and investment in energy efficiency improvements will increase the attractiveness for commercial lets next year.

Economic uncertainty affecting interest rates has had a positive effect on investments

The government's Autumn Statement reassured financial markets of the government's fiscal discipline. The previous "mini-budget" created uncertainty in economic markets resulting in a Bank of England base rate increase. The rise in interest rates positively affected the authority due to strong cash balances and our ability to capitalise upon favourable market investment rates. The strong cash position has also mitigated the need to externalise borrowing.

1.4.2 Adult Health & Social Care- £5.7m overspent

The revenue outturn position for the AHS&C Committee is overspent by £5.7m	Full Year Forecast £m @ Month 12	Outturn	Budget	Variance
	Adult Health & Social Care Integrated Commissioning (Early Help and Prevention - Partnership Funding;	151.1	145.1	6.0
	Supporting Vulnerable People - Housing Related Support/Drugs and Alcohol Services)	6.0	6.3	(0.3)
	Total	157.1	151.4	5.7

The committee position improved by £6m throughout the year.

The majority of the committee overspend relates to undelivered savings (BIPs)	Variance Analysis £m @ Month 12	One-off	BIPs	Trend
	Adult Health & Social Care Integrated Commissioning	0.1	8.7	(2.8)
	Total	(0.3)	8.7	(2.7)

Of the £25.2m savings target, £16.5m was delivered in year. (96%) are anticipated to be delivered by 1st April 2024 within current plans, leaving £1m to be mitigated during 2023/24.

Purchasing activities are overspent by £5.2m	PURCHASING POSITION @M10	OUTTURN	BUDGET	VARIANCE	M11 VARIANCE	MOVEMENT
	OLDER PEOPLE	31.4	31.2	0.2	1.8	(1.6)
	LEARNING DISABILITIES	35.2	28.0	7.2	7.3	(0.1)
	PHYSICAL DISABILITIES	14.3	16.6	(2.3)	(2.4)	0.1
	MENTAL HEALTH	9.1	9.0	0.1	0.4	(0.3)
	Total	90.0	84.8	5.2	7.1	(1.9)

There were continued improvements in the purchasing budgets towards the end of the year with additional income from clients alongside further discharge funding to offset costs incurred.

The pay award created a £0.7m pressure for the committee	The pay award of £1,925 flat rate per employee was paid to employees in M8. The award impacted the Committee spend by £0.7m.
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The committee position improved by £6m throughout the course of the year	The final outturn position improved again in the last month following sustained improvements throughout the year. A big contributor to this position is due to the Winter Discharge Funding from the NHS announced in November 2022. The team in Finance and Adult Social Care have worked hard to scrutinise the expenditure incurred by the Authority and clarify the eligibility for the funding. Finance have worked closely with ICB partners to provide assurance of the final outturn position.
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A delay in housing related support provision has created a small underspend in 2022/23	<p>A £0.2m underspend in Integrated Commissioning relates to Housing Related Support. Expenditure had been previously agreed for a new complex needs service for vulnerable adults who have accommodation needs. The service is unable to start until a suitable property is found and because it has not been possible to secure anywhere to date, the service will not start until later in the next financial year.</p>
BIP delivery for 2022/23 remains challenging with continued focus on high-cost care package reviews put in place during covid	<p>Over £11m of the BIP savings required for 2022/23 relate to reviewing high-cost packages of care put in place during the pandemic.</p> <p>Work is still underway as part of the investment plan with additional resource to tackle the underlying issue although recruitment issues is impacting on deliverability.</p> <p>Delivery of savings were delayed because of the inability of the service to undertake planned reviews of care at the scale required due in part to short term demand pressures including community support requests (up 13% since 19/20), safeguarding contacts (up 68% since 19/20) and hospital support requests (up 20% since 19/20) and in part to national challenges around recruitment and retention.</p>
Learning Disabilities overspends are a major contributor to the overall overspend	<p>The majority of the £11m overspend on 3rd party services is for Learning Disability care and support. Learning Disability clients come into the service at a relatively young age and require lifetime support, often in high-cost residential care or supported living facilities.</p> <p>The service intends to address this in 2023/24 by:</p> <ul style="list-style-type: none"> • Reviewing high-cost increases to understand cost drivers; • Completing value for money exercise for services with above inflation increases; and • Market shaping to increase the options for day services, respite, and accommodation.
Recruitment and retention difficulties have impacted savings delivery in 2022/23	<p>Vacancies which are part of the investment plan are still not fully recruited to. If posts are filled, the employee overspend would increase but an improvement in BIP delivery would be expected.</p> <p>However, some elements of the investment plan funding employees are time limited with c.£2m due to be removed from staffing budgets over the next 2 financial years.</p> <p>A Target Operating Model is being worked on and it is anticipated to arrive at an optimum staffing establishment level but will need to consider the level of permanent funding available.</p>
Home care continues to be a huge challenge	<p>The increased cost and size of packages following the pandemic is an underlying issue. However, data shows the average cost of packages reduced in recent months to £307 per week, this includes an additional hourly uplift agreed as part of the Fair Cost</p>

of Care Grant. We also note a trend of reduced costs in new packages of people starting homecare of £227 per week which is the lowest it has been since January 2020, pre-pandemic. Sustained average cost reduction is a good indication for future financial sustainability of the service. However, with growing client numbers and the market suffering from staff recruitment and retention problems there is a resulting in a lack of capacity.

The Fair Cost of Care Exercise and Social Care Reform will increase Adult Social Care responsibilities and costs

Fair Cost of Care is to determine an appropriate fee level on over-65 Care Homes and Homecare delivery. SCC are currently an average to low payer when benchmarked against other Local Authorities which indicates the potential to have to increase rates above current forecast levels. Any grant allocated is unlikely to fully cover the cost of those increases.

Social Care Reform will levy significant new responsibilities on Local Authorities and introduces a cap on care costs. The grant allocated is unlikely to fully cover the costs of those increases or the required increase staffing base needed to deliver our new responsibilities.

Following an announcement in the government's Autumn Statement 2022, the planned adult social care charging reforms are now delayed until October 2025. Market pressure may present a risk to Sheffield City Council's budgets, without clarity on support from Central Government.

Savings delivery remains the biggest challenge to the committee's financial position

The key financial risk going into 2023/24 for the service is the pace of savings required and the impact of this year's savings carrying into 2023/24 when significant new additional savings are also required of the service.

1.4.3 Education, Children & Families Committee - £5.8m overspent

The Education, Children & Families General Fund is overspent by £5.8m	Full Year Forecast £m @ Month 12	Outturn	Budget	Variance
	Children & Families	113.7	108.9	4.8
	Education & Skills (Access and Inclusion; Business Support; Operational and Portfolio Wide Budgets; School Budgets; Schools and Learning; SEN, EMTAS)	14.3	13.8	0.6
	Integrated Commissioning (Commissioning; Children's Public Health; Early Help and Prevention)	6.2	5.7	0.5
	Total	134.2	128.4	5.8

The position in Education, Children's & Families remained stable throughout the year

Whilst there was an improvement in the committee's financial position over the last few months, generally the underlying overspend for the committee has maintained a similar level to original forecasts.

There have been issues with staffing at Aldine House, our purpose-built secure children's home has suffered from a limitation to capacity in the setting and affected the income for the service this year by £1.4m. It is assumed income will not be adversely affected in 2023/24.

Other areas of overspends are within children's residential services, placements, short breaks, and direct payments.

The main cause of the overspend is under delivery of Budget Implementation Plans (BIPs)	Variance Analysis £m @ Month 12	One-off	BIPs	Trend
	Children & Families	1.1	5.4	(1.7)
	Education & Skills (Access and Inclusion; Business Support; Operational and Portfolio Wide Budgets; School Budgets; Schools and Learning; SEN, EMTAS)	0.1	0.0	0.5
	Integrated Commissioning	(0.1)	0.7	(0.0)
	Total	1.0	6.0	(1.2)

The impact of the pay award impacted the committee's budget by £0.8m

The pay award of £1,925 flat rate per employee was paid to employees in M8. The award impacted the Committee by £0.8m.

Dedicated Schools Grant (DSG) is overspending by £1.5m	DSG Full Year Forecast £m @ Month 12	Outturn	Budget	Variance
	Children & Families	6.1	6.3	(0.2)
	Education & Skills	214.5	214.5	(0.0)
	Integrated Commissioning	8.2	9.4	(1.3)
	Total	228.7	230.2	(1.5)

	<p>£1.4m overspend is in SEN due to rising numbers of placements and EHCP top up costs. There are £0.2m additional staffing costs in Educational Psychology from January plus £0.3m other overspends in Learn Sheffield, Music, insurance/other. These pressures were offset by unallocated funding from DSG and a small element of PFI surplus confirmed at year end.</p>
<p>Plans to reduce business support staffing have been delayed with costs offset by difficulties in recruiting social workers</p>	<p>£0.4m of the BIP shortfall relates to reduction in business support staffing linked to the investment in support workers in Fieldwork not happening as planned.</p> <p>Difficulties in recruiting Fieldwork staff resulted in a £1.3m underspend which helped offset the BIP shortfalls.</p> <p>There were £0.6m other staff related savings not delivered where it was not possible to replace agency with permanent staffing.</p>
<p>Placement budgets were the main cause of overspends in 2022/23</p>	<p>Placements were overspent by £1.2m against a £39.5m budget. £750k of this related to a saving to reduce placement costs following opening a new children's residential home for children with disabilities. Slippage on this saving falls into 2023/24. Other pressures in placements were in semi-independent and residential placements.</p>
<p>The residential strategy (c£2.7m savings) was not delivered</p>	<p>The £2m saving relating to a new secure unit was a longer term saving requiring capital and planning approvals to be in place before building/renovations would be able to commence.</p> <p>Earlier in the year it was reported that the proposal was no longer a viable due to the lack of available external funding coupled with high costs of developing a secure facility. This budget pressure has been accounted for in the 2023/24 baseline budget for the service</p>
<p>£1.4m savings from contributions from Health were not delivered this year</p>	<p>Whilst discussions have taken place with Health partners, no firm agreement was reached in 2022/23. There is an underlying pressure in the budget until an agreement is formalised.</p>

1.4.4 Housing Committee - General Fund Overspent by £0.2m & Housing Revenue Account overspent by £12.0m

The Housing General fund closed at £0.2m overspent against budget.	Full Year Forecast £m @ Month 12	Outturn	Budget	Variance @M12	Variance @M11	Mvmt
	Housing General Fund	5.6	5.4	0.2	(0.9)	1.1
	Housing Growth	0.7	0.7	(0.0)	(0.0)	(0.0)
	Total	6.2	6.0	0.2	(0.9)	1.1

Throughout the year we made changes to the way we handled claims for temporary and supported accommodation. This meant we were able to achieve a higher claim rate before cases were “timed out”. This was the main reason for reported underspend against budget of £0.9m at M11.

However, upon final year-end reconciliation of the Housing Benefit subsidy claim, there was a significant shortfall in the amount we are able to reclaim from Government due to the caps on the expenditure claim. Whilst this has been an issue in previous years, we have accounted for the shortfall within the Resources portfolio and mitigated the deficit as part of the overall Housing Benefit reconciliation. In 2022/23 there was a greater increase in the shortfall due to the rising demand for temporary and supported accommodation and an increase in the cost of placements in the current market. Due to the nature of the shortfall, it has been reported in the Housing General Fund account in 2022/23 rather than in the Housing Benefit accounts.

The Department for Work & Pensions (DWP) reimburses local authorities for paying Housing Benefit claims and sets Housing Benefit policy. This issue is a national one with an estimated cost to Local Authorities in 21/22 of £110m for supported accommodation. Current legislation leaves Local Authorities with limited means of controlling the problem. The National Audit Office have very recently completed an investigation into this issue: [Investigation into supported housing - National Audit Office \(NAO\) report](#). The Housing Solutions service will continue to raise awareness and lobby Government for a resolution to this as well as developing solutions to mitigate the impact at a local level. Expenditure will be monitored tightly in 2023/24 to fully account for the extent of the issue throughout the year.

The outturn assumes £300k underspend can be carried into 23/24

The Housing General Fund outturn position assumes £300k budget for Registration Regulation that was initially allocated in 21/22 to fund staff to undertake enforcement work in Private Sector Housing is carried forward into 2023/24.

Recommendation of all carry-forwards is detailed in section 1.5.

The Housing Revenue Account is overspent by £12m against budget at M12	Full Year Forecast £m @ Month 12	Outturn	Budget	Variance @M12	Variance @M11	Mvmt
Net Income – Dwellings	(149.9)	(152.6)		2.8	3.0	(0.2)
Other income	(7.2)	(6.5)		(0.7)	(0.2)	(0.5)
Repairs & Maintenance	51.4	41.4		10.0	9.4	0.6
Depreciation	24.7	24.7		0.0	0.0	0.0
Tenant Services	52.0	54.4		(2.4)	(2.6)	0.2
-Council Tax	2.0	0.9		1.1	1.2	(0.1)
-Disrepairs	4.6	2.6		2.0	2.4	(0.4)
Interest on borrowing	13.0	13.6		(0.7)	(0.1)	(0.6)
Contribution to Capital Programme	9.4	21.4		(12.0)	(13.1)	1.1
Total	0.0	0.0		0.0	(0.0)	0.0

The HRA position improved by £1.1m from M11 to M12. This was due to an accounting adjustment to the bad debt provision, additional interest income on investments, lower HRA borrowing costs and employee underspends. Some of these favourable movements were offset by increasing overspends in the Housing Repairs and Maintenance service.

Vacant properties resulted in a £2.8m loss of rent and £1.1m extra Council Tax cost.

Loss of rent was £2.8m for the year. This was largely related to the speed of turnaround of repairs on vacant properties. The HRA plan had assumed voids at around 1.5% but whilst plans are in place to improve the position going forward the current rate is around 3.4%.

In addition, the extra Council Tax costs of vacant properties was £1.1m for the year.

The Housing Repairs Service overspent by £10m

There were significant overspends on employees, sub-contractors, and material costs in dealing with additional responsive repairs within Voids, Repairs and Gas servicing.

A huge investment has been made in addressing non-compliance gas servicing moving shifting compliance rates to 98% from 87%. Addressing this backlog has incurred additional costs in the service alongside inflated materials and subcontractor costs.

The completion time for repairs to void properties has improved from 80 to 35 days, with the number of properties awaiting work reducing from 532 to less than 350 in the same period. The overall time taken to relet empty properties has reduced by almost 20% over the past 9 months.

The number of responsive repairs completed within target time has increased from 80% to over during the year and to 88%. The average waiting time for a responsive repair is now 12 days.

Disrepair claims were £2.4m above budget.

There were £2.4m extra costs for legal fees from an increasing volume of disrepair claims.

Vacant posts in Tenant Services contributed £2.4m underspend.	Tenant Services underspend is largely as a result of vacancies in Neighbourhood Services and the Investment and repairs service of £1.7m including £0.6m Fire Safety, £0.3m Housing Employability Team.			
Community heating account overspent by £0.2m	Full Year Forecast £m @ Month 12	Outturn	Budget	Variance
	Income	(3.9)	(3.3)	(0.6)
	Expenditure	3.6	3.2	0.4
	Total	(0.3)	(0.1)	(0.2)
Overspends in the HRA impact the capital programme	The final outturn position results in a reduced contribution to the future programme. Savings in revenue budgets in 2023/24 must be delivered to ensure the long-term capital programme remains affordable.			

1.4.5 Transport, Regeneration & Climate Committee - underspent by £1.2m

The Transport, Regeneration & Climate Committee underspent by £1.2m	Full Year Forecast £m @ Month 12	Outturn	Budget	Variance
	Direct Services (<i>Carbon Reduction; Transport</i>)	0.0	0.0	0.0
	Streetscene & Regulation (<i>Clean Air Zone</i>)	(0.1)	(0.1)	0.0
	Inclusive Growth & Development (<i>Capital Delivery; Director of Inclusive Growth; Property and Regeneration</i>)	0.6	0.7	(0.2)
	Planning, Investment & Sustainability (<i>Planning Services; ITA Levy; Transport and Infrastructure</i>)	27.9	29.0	(1.1)
	Total	28.4	29.7	(1.2)

The committee's outturn position improved by a further £0.3m this month due to additional income above forecast levels in highways network management.

The planned Clean Air Zone saving of £2.1m was offset by use of a specific reserve in 22-23.	Variance Analysis £m @ Month 12	One-off	BIPs	Trend
	Direct Services	0.0	0.0	0.0
	Streetscene & Regulation	(2.1)	2.1	0.0
	Inclusive Growth & Devt	0.0	0.0	(0.2)
	Planning, Investment & Sustain	0.0	0.0	(1.1)
	Total	(2.1)	2.1	(1.2)

The planned Clean Air Zone saving of £2.1m budgeted for 2022/23 was offset by use of a one-off specific reserve.

Operating expenditure relating to running the zone is assumed to be fully covered from income from charges following the introduction of the charging Clean Air Zone. This remains a risk contingent upon traffic and behaviour of the public and will be monitored closely in 2023/24 in line with central government guidance.

Any surplus revenue generated from the scheme will be spent in line with the requirements of the Transport Act 2000 as described in the CAZ Charging Order to facilitate the achievement of relevant local transport policies in Sheffield's in accordance with the following high level spending objectives:

- supporting the delivery of the ambitions of the scheme and promoting cleaner air;
- supporting active travel and incentivizing public transport use;
- supporting zero emission and sustainable infrastructure and actions in and around the city to improve air quality

This has been built into baseline budget assumptions for 2023/24.

The impact of the pay award created an extra £0.1m cost to the committee.

The pay award of £1,925 flat rate per employee was paid to employees in M8. The award impacted the Committee by £0.1m.

The underspend reflects vacancies and higher Highway Network activity.

Contributory factors in the underspend are vacancies within Planning & Transport and extra income from higher than planned Highway Network Management activity, somewhat offset by reduced planning fee income for the year. Management are advised to ensure forecasting accuracy as we move into 2023/24

1.4.6 Economic Development & Skills Committee – Underspent by £0.4m

The revenue outturn position for the Economic Development & Skills Committee was underspent by £0.4m	Full Year Forecast £m @ Month 12	Outturn	Budget	Variance
	Education & Skills <i>(Employment and Skills; Family and Community Learning)</i>	0.9	0.9	(0.0)
	Streetscene & Regulation <i>(Events)</i>	1.0	0.9	0.1
	Economy, Culture & Skills <i>(Business Development; Director of Economic Development and Culture; Economy and Business Support; Employment and Skills)</i>	8.9	9.4	(0.5)
	Total	10.7	11.1	(0.4)

The committee's improved outturn position towards the end of the year was largely due to year end housekeeping and unwinding of risk in forecasts.

Whilst the net budget is £11.9m, the Committee is reliant on £14.2m of income to support the services.	Service	Net Budget	Outturn - Income	Outturn - Expend	Total Outturn (M12)	Total Variance
	EDUCATION & SKILLS	0.9	(6.7)	7.7	0.9	(0.0)
	STREETSCENE & REGULATION	0.9	(0.6)	1.6	1.0	0.1
	ECONOMY, CULTURE & SKILLS	9.4	(6.8)	15.7	8.9	(0.5)
	TOTAL	11.1	(14.2)	24.9	10.7	(0.4)

The impact of the proposed pay award created an additional £0.2m pressure to the committee.

The pay award of £1,925 flat rate per employee was paid to employees in M8. The award impacted the Committee spend by £0.2m.

The key Budget Implementation Plan (BIP) was delivered

The key BIP for 2022/23 was to vacate the offices at Broad Street West, which has been achieved.

1.4.7 Waste & Street Scene Committee is £0.3m underspent

The Waste & Street scene committee is underspent by £0.3m.	Full Year Forecast £m @ Month 12	Outturn	Budget	Variance
	Streetscene & Regulation <i>City Centre Management; Director of Street Scene; Environmental Regulations; Highway Maintenance; Highways Contract; Licensing; City Markets; Waste Management; Emergency Planning; Parking Services; Cost of living Hub)</i>	54.7	55.0	(0.3)
	Total	54.7	55.0	(0.3)

The committee's outturn position remained broadly stable throughout the year.

A breakdown of budgets included in the W&SC committee is provided below for further detail on the split between income and expenditure budgets:

Service Area	Budget	Outturn - Income	Outturn - Expend	Total Outturn @M12	Variance
WASTE MANAGEMENT	28.0	(5.2)	33.3	28.0	0.0
HIGHWAYS CONTRACT	20.2	(48.2)	69.2	21.1	0.8
ENVIRONMENTAL REGULATIONS	5.0	(1.6)	6.7	5.1	0.1
SHEFFIELD CITY MARKETS	1.9	(1.6)	3.6	1.9	0.1
HIGHWAY MAINTENANCE DIVISION	1.5	(3.0)	4.1	1.0	(0.5)
CITY CENTRE MANAGEMENT	1.4	(1.5)	3.2	1.7	0.4
DIRECTOR OF STREETSCENE & REGS	0.7	(0.2)	0.9	0.7	(0.0)
COVID HUB	0.7	(12.3)	13.0	0.7	0.0
EMERGENCY PLANNING	0.3	(0.1)	0.4	0.3	0.0
LICENSING	0.1	(1.5)	1.7	0.2	0.1
PLACE HUB	0.0	0.0	(0.0)	(0.0)	(0.1)
PARKING SERVICES	(4.8)	(11.4)	5.3	(6.1)	(1.2)
Grand Total	55.0	(86.5)	141.2	54.7	(0.3)

The above breakdown provides good context for the high value expenditure budgets of the committee. A £300k underspend represents a 0.2% deviation from budget.

Underlying inflationary pressures on energy and waste management have presented a significant challenge for the Council	Variance Analysis £m @ Month 12	One-off	BIPs	Trend
	Streetscene & Regulation <i>City Centre Management; Director of Street Scene; Environmental Regulations; Highway Maintenance; Highways Contract; Licensing; City Markets; Waste Management; Emergency Planning; Parking Services; Cost of living Hub)</i>	(3.5)	0.4	2.7
	Total	(3.5)	0.4	2.7

The Waste contract provides for an uplift in costs at RPIX which was re-based at 8% for 2022/23. This was £0.8m higher than the budgeted level. Similarly, energy cost increases of 100% on street lighting are resulting in a £2.1m issue in 2022/23.

Both these pressures are being mitigated in 2022/23 through one-off provisions / reserves this year. Inflationary pressures have been built into the 2023/24 budget. The indexation applied to the contract costs 2023/24 is 12.6%.

The impact of the pay award created an additional £0.2m pressure to the committee

The pay award of £1,925 flat rate per employee was paid to employees in M8The award impacted the Committee spend by £0.2m

1.4.8 Communities, Parks & Leisure Committee – underspent by £1.6m

The Communities Parks & Leisure Committee underspent by £1.6m	Full Year Forecast £m @ Month 12	Outturn	Budget	Variance
	Community Services (Community Safety; Family Centres; Youth Services; Community Services Business Support)	9.6	10.7	(1.2)
	Parks, Leisure & Libraries (Bereavement; Coroner and Medico Legal; Libraries and Archives; Parks and Countryside; Partnerships and Special Projects; Physical Activity and Sports; Public Health)	33.9	34.3	(0.4)
	Integrated Commissioning (Voluntary Sector)	0.7	0.8	(0.1)
	Total	44.2	45.1	(1.6)

The committee's outturn position improved by £1.1m over the course of the year, mainly due to a delay in the restructuring of the Youth service.

There is forecast to be a shortfall of BIP delivery of £0.4m relating to Parks and Libraries	Variance Analysis £m @ Month 12	One-off	BIPs	Trend
	Community Services (Community Safety; Family Centres; Youth Services; Community Services Business Support)	(1.1)	0.0	(0.1)
	Parks, Leisure & Libraries	(0.3)	0.0	(0.1)
	Integrated Commissioning (Voluntary Sector)	(0.1)	0.0	(0.0)
	Total	(1.5)	0.0	(0.2)

Higher energy costs of £0.3m in parks, leisure and libraries have been mitigated in year by a one-off contribution from reserves. This underlying trend has been built into the baseline position for 2023/24.

Community Services have underspent by £1.2m	Most of the underspend is one-off. £240k funding relating to year 2 of the Page Hall project is being carried forward to 2023/24 in line with previous approvals for the programme
	The position assumes the following items of underspend are carried forward into 2023/24 are recommended to the finance committee for approval: <ul style="list-style-type: none"> I. £259k of displaced general fund as a result of Team Around the Person funding from ICB spent in 2022/23. Funding was received from the ICB above expectations set out in the budget and needed to be defrayed within the year. This in turn displaced the general fund

contribution for 2022/23. Delivery plans continuing with the implementation of the Team Around the Person strategy mean this budget will be required in 2023/24.

- II. **£200k Youth –Voluntary Sector grants**
A proportion of the underspend in the Youth Service related to the budgeted amount allocated for Voluntary Sector grants in 2022/23. It is recommended this budget is spent in 2023/24 in line with member agreed principles for the service.

All carry-forward requests assumed in the outturn position are noted in section 1.5.

The impact of the proposed pay award created an additional £0.4m pressure for the committee

The pay award of £1,925 flat rate per employee was paid to employees in M8. The award impacted the Committee spend by £0.4m.

£1.3m is forecast to be spent to support the community response team

The committee outturn accounts for £1.3m temporary funding drawn down to pay for staffing costs in community response for Clinically Extremely Vulnerable, Community Safety and Locality Teams.

This was one off funding expenditure and management must be cautious not to fund ongoing contracts from this funding into 2023/24.

1.5 **Recommendation for approval to carry forward expenditure from 2022/23**

There are areas from 2022/23 where priority projects have been unable to be delivered due to circumstances outside of the control of management. These specific cases are recommended to carry forward unspent budget. It should be noted that these are one-off agreements that cover 2022/23 budget only. The general fund outturn position presented in sections 1.2 – 1.4 assumes approval that the following underspends from committee base budgets can be carried forward into 2023/24. Non-approval of any of the following items would result in an improved outturn position:

1.5.1 **I. £239k Local Area Committee & Ward Pots - Communities**

Due to the timing of delivery, some of the budget was not spent in 2022/23 but has been approved and should be spent in line with plans slipped in 2023/24

1.5.2 **II. £259k Team Around the Person – Communities**

Funding was received from the ICB above expectations set out in the budget and needed to be defrayed within the year. This in turn displaced

the general fund contribution for 2022/23. Delivery plans continuing with the implementation of the Team Around the Person strategy mean this budget will be required in 2023/24.

1.5.3 III. £200k Youth Voluntary Sector Grants - Communities

A proportion of the underspend in the Youth Service related to the budgeted amount allocated for Voluntary Sector grants in 2022/23. It is recommended this budget is spent in 2023/24 in line with member agreed principles for the service.

1.5.4 IV. £300k for Registration Regulation – Housing General Fund

A £300k additional permanent investment was approved by Members and allocated to Registration Regulation in 21/22 to fund staff to undertake enforcement work in Private Sector Housing. The underspend was due to delayed recruitment following a restructure but will be spent in 2023/24 to support delivery of a budget improvement plan relating to additional income following review of charging rates for licenses.

1.6 Capital Programme Outturn 2022/23

Further details on the capital spending priorities of each of these Committees are contained in our [Capital Strategy](#) which is refreshed each year. In March 2022, the then ‘Co-Operative Executive’ approved a capital programme budget for the financial year 2022/23. The final outturn report is noted in **Appendix 1** sets out the overall position on how we delivered against the 2022/23 approved budget.

1.7 Treasury Management Outturn 2022/23

The Council is required, under the Local Government Act 2003, to produce an annual review of Treasury Management activities and the actual prudential and treasury indicators for 2022/23. The full Treasury Management Outturn Report is provided in **Appendix 2** and meets the requirements of both the Chartered Institute of Public Finance and Accountancy Code of Practice on Treasury Management and the Prudential Code for Capital Finance in Local Authorities. The regulatory environment places responsibility on Members for the review and scrutiny of Treasury Management policy and activities. This report is therefore important, as it provides details of the outturn position for treasury activities and highlights compliance with the Council’s policies previously approved by Members.

2. HOW DOES THIS DECISION CONTRIBUTE?

2.1 The recommendations in this report are that each Policy Committee notes their 2022/23 outturn and takes action on overspends in budgets in preparation for the 2023/24.

3. HAS THERE BEEN ANY CONSULTATION?

- 3.1 There has been no consultation on this report, however, it is anticipated that the budget process itself will involve significant consultation as the Policy Committees develop their budget proposals

4. RISK ANALYSIS AND IMPLICATIONS OF THE DECISION

4.1 Equality Implications

- 4.1.1 There are no direct equality implications arising from this report. It is expected that individual Committees will use equality impact analyses as a basis for the development of their budget proposals in due course.

4.2 Financial and Commercial Implications

- 4.2.1 The primary purpose of this report is to provide Members with information on the City Council's revenue and capital budget monitoring position for 2022/23 and the Treasury position.

4.3 Legal Implications

- 4.3.1 Under section 25 of the Local Government Act 2003, the Chief Finance Officer of an authority is required to report on the following matters:

- the robustness of the estimates made for the purposes of determining its budget requirement for the forthcoming year; and
- the adequacy of the proposed financial reserves.

- 4.3.2 There is also a requirement for the authority to have regard to the report of the Chief Finance Officer when making decisions on its budget requirement and level of financial reserves.

- 4.3.3 By the law, the Council must set and deliver a balanced budget, which is a financial plan based on sound assumptions which shows how income will equal spend over the short- and medium-term. This can take into account deliverable cost savings and/or local income growth strategies as well as useable reserves. However, a budget will not be balanced where it reduces reserves to unacceptably low levels and regard must be had to any report of the Chief Finance Officer on the required level of reserves under section 25 of the Local Government Act 2003, which sets obligations of adequacy on controlled reserves.

4.4 Climate Implications

- 4.4.1 There are no direct climate implications arising from this report. It is expected that individual Committees will consider climate implications as they develop their budget proposals in due course.

4.4 Other Implications

- 4.4.1 No direct implication

5. ALTERNATIVE OPTIONS CONSIDERED

5.1 The Council is required to both set a balance budget and to ensure that in-year income and expenditure are balanced. No other alternatives were considered.

6. REASONS FOR RECOMMENDATIONS

6.1 To record formally changes to the Revenue Budget and the Capital Programme.

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May 2023

MONTH 12 OUTTURN REPORT

Capital - 2022/23



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1 INTRODUCTION

A succinct summary of the report content and conclusions

1.1 Purpose of report

Capital spending pays for the creation of buildings, roads and council housing - and for major repairs to them. It does not pay for the day-to-day running costs of council services. We strive to use our capital monies to make the biggest possible positive impacts upon Sheffield people's lives.

We monitor capital expenditure by Policy Committee:

- Adult Health & Social Care
- Economic Development & Skills
- Education, Children & Families
- Housing
- Communities, Parks & Leisure
- Transport, Regeneration & Climate Change
- Waste & Street Scene
- Strategy & Resources

Further details on the capital spending priorities of each of these Committees are contained in our [Capital Strategy](#) which is refreshed each year.

In March 2022, the then 'Co-Operative Executive' approved a capital programme budget for the financial year 2022/23. We regularly report on Capital Programme Performance at the Strategy & Resources Committee. This Outturn Report sets out the overall position on how we delivered against the 2022/23 approved budget, including:

- levels of actual spend that occurred throughout 2022/23 (sections 2 and 3)
- key projects which underspent and the reasons for this (section 4)
- key projects which overspent and the reasons for this (section 5)
- levels of slippage and the reasons for this (section 6)
- how the capital programme is funded and how these resources have been spent (section 7)
- actions we are taking to improve our performance (section 8).

The Capital Programme operates on a different basis to revenue budgets. It comprises individual projects which come forward throughout the year. Capital projects are not tied to financial years; the value of the Programme is constantly shifting as projects complete and new funding is secured and brought forward with new projects. Capital reporting is a snapshot in time – unlike revenue budgets which are set at the start of the year and are tied to an annual budgeting cycle. This report is therefore a snapshot of performance at month 12 – the end of March 2023.

A Glossary is included at section 9 to promote a clear, shared understanding of financial and project terminology.

1.2 Headline conclusions

Over the period April 2022 to March 2023, we spent almost £200m on capital projects to improve our City and the lives of our residents.

This is against a challenging backdrop.

Over recent years, we have unfortunately become accustomed to seeing news headlines of high inflation and supply chain issues. It is no surprise that Sheffield City Council is not immune from these pressures. The Council faces considerable budget challenges as it wrestles with increasing costs and demands. Our capital spend has faced considerable pressures.

Throughout the pandemic, the Council ‘kept the wheels turning’, ensuring a decent throughput of work to support our local economy – both contractors and suppliers. But we now face a new set of challenges as we deal with the highest levels of inflation for a generation and the impacts of the war in Ukraine.

We remain hopeful that inflation and supply chain issues will begin to recede over the current financial year. In the meantime, we will work across the Council (and with our wider supply chain) to drive value for money and deliver projects on time.

1.3 A challenging context

In common with other local authorities across the region – and indeed the UK – we are witnessing significant increases in tender prices. This not only affects the affordability of capital schemes (as tender prices often exceed the available budget), but also our ability to ‘get money out of the door’. High tender prices result in delays whilst further funding is sought or schemes are ‘value engineered’ – i.e. cut - to meet the budget. This causes ‘slippage’ on our capital programme, where our anticipated delivery timetable ‘slips’, often due to factors outside our control.

The biggest issue we face is the high level of construction inflation, which impacts on the affordability and deliverability of schemes. This is caused by several factors:

- **Supply chain issues**

We’ve seen sharp rises in some material prices – in some cases over 50% - with many items in very short supply with long lead-in times. This makes it difficult for contractors to submit tender prices, as the price of materials may increase unexpectedly between submitting a tender and requiring materials on site. There is then a risk that prices are inflated to cover this risk – or that tenderers are unwilling to hold their tenders open for 90 days whilst they are evaluated.

- **Labour market issues**

There is a well-publicised shortage of labour in the construction market. Whilst we are redoubling our efforts to promote apprenticeships and trainees and upskill the workforce of Sheffield and the wider region (both in-house and through our contracting activity), this is a national issue which will take years to address.

- **High levels of demand**

As the impact of Covid-19 diminished, the level of construction activity rebounded. This compounded the impacts of high inflation, supply chain challenges and labour supply. Contractors can afford to be selective about which opportunities they tender for, which reduces competition. Principal contractors struggle to find subcontractors who will commit to potential projects months in advance – in case more lucrative opportunities arise in the meantime. So they price this element of risk into their tenders.

- **It's a vicious circle**

All the above factors feed each other, creating an immensely challenging backdrop to deliver capital projects on time and on budget.

We've worked hard to mitigate the effects of this. Increasing our levels of contingency and being realistic about what can be delivered within budget has enabled us to keep spend moving and deliver new projects for Sheffield people. We've focused our efforts on forecasting, trying to ensure this is as realistic as possible to minimise unwanted surprises. And we've changed how we procure some projects in response to the changing market. Sections 7 and 8 of this document provide further details.

1.4 How we performed

At Month 12, we spent almost £200m of capital monies against a budget of £240m.

Whilst there continues to be slippage on the capital programme, there has been an improvement in our performance - from 30.1% slippage in 2021/22 down to 21.8% last year. We have maintained our clear distinction between delivery slippage and re-profiling (as set out at section 6). This has helped to highlight where variations against budget are the result of timely strategic decisions rather than failure of delivery. Use of this analysis will continue alongside our continued monitoring and critical challenge of unrealistic budget profiles. We want to deliver a robust capital budget with minimal variances, even in these challenging times.

The good news is that the great majority of slippage is accounted for by a small number of projects with relatively high levels of slippage, which were largely beyond our control. These are set out later at section 3.2. This gives us – and Sheffield people - reassurance of our ability to spend money 'to profile' - how we expected we would for a clear majority of projects.

But there is no room for complacency. The Council will continue to make ongoing improvements to its processes and governance to minimise slippage in the capital programme. More work needs to be done to improve the accuracy of our forecasting. 2023/24 is likely to remain challenging for us. We will continue to work effectively across the city – and wider region – to continue to maximise our impact on Sheffield's recovery and make a real difference to Sheffield people's lives.

2 KEY FACTS

Key high-level budget and expenditure information: Quarter 4

2.1 Budget and expenditure headlines

(a)	Approved capital programme budget for 2022/23 at 31 March 2022 (Month 1)	£332.8m
(b)	Approved capital programme budget for 2022/23 at 31 January 2023 (Month 10) – the latest report to committee	£244.7m
(c)	Approved capital programme budget for 2022/23 at 31 March 2023 (Month 12)	£240.3m
(d)	Actual expenditure against the revised budget of £240.3m	£190.6m

2.2 Reasons for budget changes between Month 8 (b) and Month 12 (c) [Quarter 4]

These approved capital budgets were reduced by £4.4m between the end of January 2023 and March 2023:

		2022/23
(b)	Month 10 approved budget	£244.7m
(e)	Reprofiling	-£8.4m
(f)	Slippage	-£0.1m
(g)	Additions	+£2.5m
(h)	Variations	+£1.6m
(c)	Month 12 approved budget	£240.3m

The key projects and programmes which had in-year budget changes at (e) to (h) above (and were approved by Strategy and Resources Committee by March 2023) are:

Reprofiling (e)		Slippage (f)		Additions (g)		Variations (h)	
Reprofile of purchase payment for New Council Housing at Corker Bottom	-£3.8m	Slippage on Hemsworth OPIL costs	-£0.1m	Inclusion of Local Authority Housing Fund Budget	+£1.9m	Annualised capital interest - Heart of the City II	+2.9m
Reprofile of purchase payment for Handsworth General Needs Council Housing	-£4.3m			Inclusion of Sheaf / Porter Flood Defence scheme	+£0.3m	Accounting adjustments re: Regional Homes & Loans works	-£0.9m
Reprofile of Mather Road Park Improvements	-£0.2m					Underspend on Local Authority Decarbonisation Grant	-£0.7m

Further details on the reasons for these changes are set out at sections 3-5 overleaf.

3 PERFORMANCE BY POLICY COMMITTEE AREA

A summary of expenditure against budget at Month 12

3.1 Year-end net slippage figures

The overall outturn of expenditure against the Month 12 approved budget of £240.3m was £190.6m. The table below summarises the outturn expenditure by Priority Area, categorising variances against budget.

Year-end net slippage - the aggregate of Slippage and Accelerated Spend - totalled £34.8m. This represents 15% of the approved Month 12 budget which is identical to the position at year-end 2021/22.

Portfolio	Approved Expenditure Budget	Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjustment	Percentage Year End Net Slippage
ADULT HEALTH & SOCIAL CARE	6,797,399	8,063,940	(1,266,541)	-	-	-	(2,993,029)	1,726,488	-	0%
COMMUNITIES PARKS & LEISURE	25,215,864	21,426,924	3,788,939	3,790,587	48,288	(63,270)	(16,136)	29,469	1	15%
ECONOMIC DEVELOPMENT & SKILLS	2,957,105	421,323	2,535,782	2,144,546	391,236	-	-	-	-	73%
EDUCATION CHILDREN & FAMILIES	21,632,146	13,643,400	7,988,746	5,590,790	3,012,046	(574,096)	(125,941)	85,948	-	23%
HOUSING	64,745,160	57,476,977	7,268,183	4,881,983	4,745,742	(2,596,101)	(331,553)	381,692	186,420	4%
STRATEGY & RESOURCES	6,529,416	4,996,436	1,532,980	1,376,926	138,816	-	(50,974)	68,212	-	21%
TRANSPORT REGEN & CLIMATE CHANGE	111,540,809	84,486,040	27,054,770	20,087,478	10,349,355	(474,777)	(88,372)	263,396	(3,082,311)	18%
WASTE & STREET SCENE	860,666	108,462	752,204	751,978	-	-	-	226	-	87%
GRAND TOTAL	240,278,565	190,623,501	49,655,063	38,624,287	18,685,482	(3,708,244)	(3,606,003)	2,555,432	(2,895,890)	15%

The highest levels of year-end net slippage by **percentage of programme value** were:

Waste & Street Scene (87%)	<ul style="list-style-type: none"> Delay to delivery of City Centre Safety Works – Norfolk Row (£0.6m)
Economic Development & Skills (73%)	<ul style="list-style-type: none"> Slippage on the overall programme of works in relation to Stocksbridge Towns Fund while confirmation of funding was awaited. Key scheme being Community Hub (£1.7m)

The highest levels of year-end net slippage by **absolute value** were:

Transport, Regeneration & Climate Change (£19.6m)	<ul style="list-style-type: none"> • Delays across Heart Of The City programme due to site issues (£8.1m) • Delays on Future High Streets Fund Programme due to funding issues (£3.4m) • Slippage on Transforming Cities transport programme (£2.1m). • Slippage on CAZ Implementation spend (£1m) • Slippage on Broadfield Road Junction Scheme (£0.9m)
Education, Children & Families (£4.9m)	<ul style="list-style-type: none"> • Delays to commencement of South West Schools Expansion schemes (£4.1m) • Delays to Internal Door Replacement Scheme at Aldine House (£0.5m)
Communities Parks & Leisure (£3.7m)	<ul style="list-style-type: none"> • Delays to Woodbourn Football Hub scheme due to legal issues (£2.1m) • Delays to General Cemetery Restoration Scheme due to resequencing of works (£0.9m) • Delays to Ecclesfield Park Improvements due to contractor capacity issues (£0.2m) • Delays to Parkwood Springs Active Park Scheme due to adverse weather (£0.1m)

3.2 Overspends

The vast majority of overspends were either funded from External Grants or contributions, or were ‘netted-off’ by underspends elsewhere in the programme. These therefore did not require additional support from the Council’s resources.

The overspend identified in the Adult Health & Social Care of almost £3m was largely driven by the Accelerated Adaptations grants element of the Disabled Facilities Grant (DFG) funded expenditure. This was partly because of changes to the Private Sector Housing Policy, giving more flexibility on the use of this government funding. We also continued to make headway in tackling the backlog of works caused by the Covid-19 pandemic. However, this was also partly offset by underspending in other areas of DFG funded expenditure (see below).

3.3 Underspends

In Adult Health & Social Care, £1.1m related to expenditure due to be funded by the Disabled Facilities Top Up Grant. This is largely reflective of the shift towards delivery of works through the more flexible Accelerated Adaptations Grant process (and away from the mandatory Disabled Facilities Grant process).

In Housing, the main underspend related to the Local Authority Decarbonisation Scheme Private Sector works. This reflects our success in securing additional grant funding to deliver the scheme.

4 SPEND BELOW BUDGET

A summary of the top ten projects which spent below budget

The table below sets out the ten projects with the highest spend below the approved budget, together with categorisation of the variance and the reason for it.

Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/22 (Qtier)	Variance	Slippage	Reprofile	UnderSpend	Internal Adjustment	Comments
KING ECGBERTS SCHOOL EXPANSION	3,873,557	420,230	3,453,326	3,453,326	-	-	-	Extended tender period caused by planning conditions and survey results followed by the need for Value Engineering caused delays to start on site. Subsequently lost 5 weeks since starting on site due to unforeseen ground conditions by way of significant buried structures. Planned completion date to 8th January 2024.
HEART OF THE CITY BLOCK A PALATINE CHAMBERS	18,785,939	15,575,146	3,210,793	3,210,793	-	-	-	Construction delays to both the Hotel and Gaumont building have resulted in considerable slippage The Hotel element has seen the completion date slip from September 2023 to Jan/Feb 2024 based on current forecasts. Gaumont building element forecast completion was Sep-23, now Dec-23. Delays in commencing works to the façade due to planning and lead-in challenges have resulted in a delay to these works and associated expenditure
FUTURE HIGH STREETS FUND PUBLIC REALM & INFRASTRUCTURE	3,580,047	887,773	2,692,274	2,692,274	-	-	-	Award of second phase of contract (delivery) has slipped due to design delay, requirement for additional funding and change control process with funder. Spend reprofiled to match contract period.
WOODBURN RD FOOTBALL HUB	2,173,584	85,909	2,087,676	1,078,691	-	-	1,008,985	Legal issues with the Deed, Heads of Terms, and the Lease has delayed being able to sign off the grant on both SCC and Football Foundation's side. Reaching agreement on the Deed, side letter and the heads of terms we have in place with SHU, has taken 6 months of negotiations between SCC, our external lawyers, property services, SHU, Football Foundation and the National Football Trust and their legal representatives
HEART OF THE CITY BLOCK H HENRYS BLOCK	28,884,220	26,949,002	1,935,217	1,935,217	-	-	-	Considerable delays on site have seen the completion date slip from July 2023 to October 2023 based on current forecasts. Delays are due to post-contract change (tenant works, Carver St), statutory delays (NPG) and primarily contractor performance in a challenging market; all resulting in an obvious reduction in productivity and expenditure in the period. The end of this financial year should have seen activity and expenditure at close to its highest point (£1.8m-£2.25m) per month based on the original programme; this reduced productivity has seen payments drop to -£1.4m average in the final three months of the year, with increased payments now anticipated in the first quarter of FY23/24.
WEST BAR COMPULOSRY PURCHASE SCHEME	1,764,771	-	1,764,771	-	1,764,771	-	-	Negotiations around CPOs ongoing
SOCKSBRIDGE TOWNS FUND MANCHESTER RD HUB	1,901,509	168,964	1,732,545	1,732,545	-	-	-	Slippage is due to delayed acquisition of properties / surveys costs, legal and other fees now forecast to be spent next financial year as construction works are now due to start in autumn 2023
BROWNFIELD SITES ACQUISITIONS	6,043,215	4,316,100	1,727,115	-	4,760,668	-	(3,033,553)	Not all expected purchases proceeded in year. Grant funding was also obtained for some of the acquisitions. Corporate Resources allocated to the scheme have therefore been reprofiled into future years.
NEW BUILD COUNCIL HOUSING NEWSTEAD ENABLING WORKS	4,417,604	2,938,943	1,478,661	-	1,478,661	-	-	Enabling phase works now complete, final account to be agreed. Waiting a decision on the second phase of work. Unspent funds to be carried into next financial year for use on the second phase when a decision has been made.
ASTREA ACADEMY - SPORTS PITCH	1,181,282	2,031	1,179,251	-	1,179,251	-	-	Scheme put on hold as a result of updated cost plan increasing current estimated project cost.
	72,605,728	51,344,098	21,261,630	14,102,846	9,183,351	-	(2,024,568)	

5 SPEND ABOVE BUDGET

A summary of the top ten projects which spent above budget

The table below sets out the ten projects with the highest spend above the approved budget, together with categorisation of the variance and the reason for it.

Committee Area	Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/22 (Qtier)	Variance	Accelerated Spend	Overspend	Internal Adjustment	Comments
ADULT HEALTH & SOCIAL CARE	ACCELERATED ADAPTATIONS GRANT	2,229,800	5,156,784	(2,926,984)	-	(2,926,984)	-	The majority of the overspend is due to the delivery of delayed adaptations caused by the pandemic, through use a framework we have been able to deliver an increased number of adaptations than normal staffing and processes would allow. Building and labour costs have also increased between 13 – 20%. Until September 2022 AAG discretionary limit of £10,000 was not applied due to meeting client need. From September non urgent level access showers became part of a means tested grant and then from February 2023 the discretionary limit has been restricted to £10,000. Therefore it is anticipated that this will reduce the demand on this budget.
HOUSING	SINGLE STAIRCASE TOWER BLOCKS SAFETY WORKS	6,453,905	7,169,803	(715,898)	(715,898)	-	-	The overall expenditure is more than the current approved amount due to the Contractor providing quotations for a number of variations, the value of these have been included in full. The Contract Administrator has notified the client and it has been agreed that a full assessment is completed in March with a submission then made to the housing board for additional funding to complete the required work.
HOUSING	COUNCIL HOUSING ROOFING REPLACEMENTS PROGRAMME	3,736,226	4,381,964	(645,738)	(645,738)	-	-	It was agreed that the Contractor for the Elementals Project would complete/finish work that had been started by the Roofing Contractor after going into administration. Work completed by the Elemental Contractor was recharged before year end and some further costs are predicted. The original estimated final account was still being agreed and therefore the original accrued amount taken was less than what came to be agreed. A final payment of £290,426.73 is expected to be paid to the Administrator for the previous Roofing Contractor at the end of April 2023.
EDUCATION, CHILDREN & FAMILIES	TALBOT-SEVEN HILLS SPECIAL EDUCATIONAL NEEDS EXPANSION	2,871,786	3,404,907	(533,120)	(533,120)	-	-	Acceleration due to unforeseen condition of the building along with additional works required and underestimated legal fees for the land transfer. Potential final cost increase to follow.
HOUSING	COUNCIL HOUSING ELECTRICAL UPGRADES PHASE 2	4,143,031	4,561,280	(418,249)	(418,249)	-	-	The current average price per property continues to be higher than the estimate average cost per dwelling based on the contract tender sum, which if this continues to be case for the duration of the project it will lead to either a decrease in the outputs that can be achieved or will require an increase in the budget for the project.
HOUSING	NEW BUILD COUNCIL HOUSING DARESBURY/BERNERS	4,650,761	5,054,059	(403,298)	(403,298)	-	-	Push to complete 10 properties at Daresbury and 6 properties at Berners to allow handover by the end of March in line with the conditions of the HE funding. This has accelerated the spend.
HOUSING	COUNCIL HOUSING ADAPTATIONS 2020-25 CONTRACT	2,964,657	3,328,426	(363,769)	(363,769)	-	-	Variance is due to acceleration in work and includes an uplift of 9.3% backdated to October 22.
HOUSING	COUNCIL HOUSING CAPITALISED REPAIRS	501,864	738,353	(236,489)	-	(236,489)	-	Value of repairs of a capital nature higher than initially forecast. Review of ongoing value of these works underway Funded from the block allocation for Other Essential Works
TRANSPORT, REGEN & CLIMATE CHANGE	FUTURE HIGH STREETS FUND EVENTS CENTRAL BUILDING	403,605	592,952	(189,347)	(189,347)	-	-	Accelerated spend due to elements of enabling works instructed as part of the public realm works to avoid repeat work and to make use of works phasing (stats utilities works)
TRANSPORT, REGEN & CLIMATE CHANGE	HEART OF THE CITY - STRATEGIC DEVELOPMENT	818,949	1,000,670	(181,721)	(181,721)	-	-	SCC Fees higher than anticipated in 2022/23
Total		28,774,584	35,389,199	(6,614,615)	(3,451,142)	(3,163,474)	-	

6 SLIPPAGE

A statement of slippage levels for 2022/23 and comparison against previous years

6.1 Why is slippage important?

Slippage impacts not only our financial position, but also the services we provide:

- **Reputational damage** – if projects are not delivered as publicised, this can cause both internal and external damage to the Council’s reputation. It means we haven’t been able to deliver what we said we would do for Sheffield residents.
- **Financial planning** – inaccurate profiling makes it difficult for us to plan new investments and determine our borrowing requirements.
- **Revenue budget** – whilst slippage can have a positive effect through reducing our borrowing costs, it can also increase our costs when capital investment should result in reduced revenue running costs which are then delayed. There is also the risk that interest rates could rise in the intervening period, increasing our borrowing costs.
- **Construction inflation** – project delay can lead to increased tender costs as time progresses in a growing market. This is a high risk as supply chains and working practices continue to be impacted by the fallout from Covid-19 and the war in Ukraine.
- **Ancillary costs and consequential works** – delays to, for example, new school buildings can result in temporary accommodation being required at additional cost and disruption. Delays to planned maintenance can cause additional costs for short-term revenue repairs and increase the cost of the capital replacement in the longer term due to asset deterioration and the urgency of the repair.

Continually reducing the levels of slippage in the capital programme is a key priority for the Council. Spend on delivery demonstrates that projects are being delivered on the ground for the benefit of our residents. The current financial climate is placing unprecedented pressures on our – and our supply chain’s – ability to deliver. We continue to learn from our experiences to respond with innovation and flexibility to tackle the issues we face.

6.2 What causes slippage?

It’s important that we understand why slippage is occurring so we can address it and report on it in a clear and timely manner. Key reasons for slippage include:

- **The Covid-19 pandemic** – whilst project delays due to sickness have fallen substantially, issues with the supply chain, rising costs and availability of materials are remain.
- **Delays in planning consent** – this can be lengthy and must follow due process.

- **Timing of third party funding contributions** – slippage can occur when a project is entered onto the capital programme and funding is then delayed.
- **Tender returns and value engineering** – if tender returns exceed budget, this can require a lengthy period of redesign, costing and validation to bring a scheme back within budget. This was identified as a risk two years ago and has materialised each year since. Construction inflation is predicted to increase further. We are configuring our specifications accordingly and increasing our tender contingencies, but the risk of high tender returns – or no tender returns - remains.
- **Access issues** – if a delivery window is missed (such as school holidays), this can result in significant slippage until the next available window.
- **Final accounts and snagging** – where these are not resolved in a timely manner, we may need to retain monies for final payments and resolution of defects.
- **Project planning** – optimism bias, and the fact that funding may need to be made available if risks (such as planning consent) do not materialise, can lead to delivery slippage.

We've been taking action to tackle these issues over recent years with good success. We will continually review our performance and respond effectively to emerging threats to maximise the successful delivery of our capital programme. We've provided clear guidance for project managers in how to forecast expenditure more accurately so we are all clear on what can be delivered and when. This remains a work in progress and we will redouble our efforts to improve our performance here this year.

More detail on the actions we are taking to address these challenges is set out at section 8.

6.3 What is 'slippage'?

In 2017/18, we confirmed the definitions of 'slippage' and 're-profiling' in order to draw a clear distinction between the two – they are not the same thing. This makes it easier to understand the difference between us proactively planning and re-evaluating projects and programmes, and responding to events which blow us off course. This helps transparency and clarity when interrogating the reasons behind levels of spend which may change from those originally planned:

- **'Slippage'** relates to spend below budget, which reflects a scheme in delivery falling behind programme. Stakeholders need to understand the reasons for this and take remedial actions to try and bring the project back on track.
- **'Re-profiling'** is the re-allocation of budget between years for projects which are not yet in delivery. Budget allocations are being moved which could be due to several reasons. For example, further feasibility work could be required to be undertaken, or further funding sought. Or we could minimise risk to Council taxpayers by splitting a project into a series of projects to spread delivery risk, such as on Heart of the City II.

6.4 Historical position

Reducing the levels of slippage in the capital programme is always a key priority for the Council.

In recent years, total slippage (which includes year-end slippage plus in-year slippage) has been on a downward trend from a high point of 43% in 2012/13. Our slippage figures are now back down to below pre-pandemic levels. This improvement has been underpinned by the introduction of the 'Gateway Process' (which introduced greater rigour and accountability to project governance), coupled with the actions we have taken at section 8 overleaf.

6.5 Our current position

We have used the methodology set out above to compare slippage in 2021/22 to 2022/23. This table summarises the breakdown between slippage and re-profiling in 2022/23, including:

- that authorised in-year as part of the regular approvals process, and
- that occurring at year-end as part of overall planned expenditure.

Maximum authorised expenditure in-year *	Expenditure delivered	In-year slippage (£m)	Year-end net slippage (£m)	Total slippage (£m)	Slippage as % of budget
£354m	£190.6m	42.2	34.8	77.0	21.8%
<i>*This is the highest level of authorised expenditure at any point throughout the year, not the notional Month 1 budget</i>		In-year reprofile (£m)	Year-end new reprofile (£m)	Total reprofile (£m)	Reprofile as % of budget
		67.6	18.7	86.3	24.4%

Total slippage for the period 2022/23 was therefore £77.0m or 21.8%. This is an improvement on last year's 30.1% figure.

What has caused this?

The major contributory factors to the **Year End Net Slippage** and **Reprofile** figures are set out at sections 3, 4 and 5 above.

The largest contributors to the in-year reprofile and slippage figures split by Policy Committee are:

Committee	Capital Programme Element	In Year Reprofile Amount	In Year Slippage Amount
Housing	Council Housing Stock Increase Programme	£43.9m	£4.6m
Housing	Council Housing Investment Programme	£12.9m	£2.4m
Transport, Regeneration & Climate Change	Heart Of The City Programme	-	£25.6m
Education, Children & Families	School Condition & Expansion Programme	-	£4.9m
Strategy & Resources	Corporate Maintenance Activity	-	£1.9m
Transport, Regeneration & Climate Change	Future High Streets Fund Activity	-	£1.2m

A level of slippage is inevitable in any capital programme and, as identified above, key contributors to the figure in 2022/23 have often been factors outside the Council's control. We need to be honest with ourselves about this and set more realistic forecasts up-front. We are ambitious for Sheffield and impatient to deliver. But over-promising serves no-one's interests.

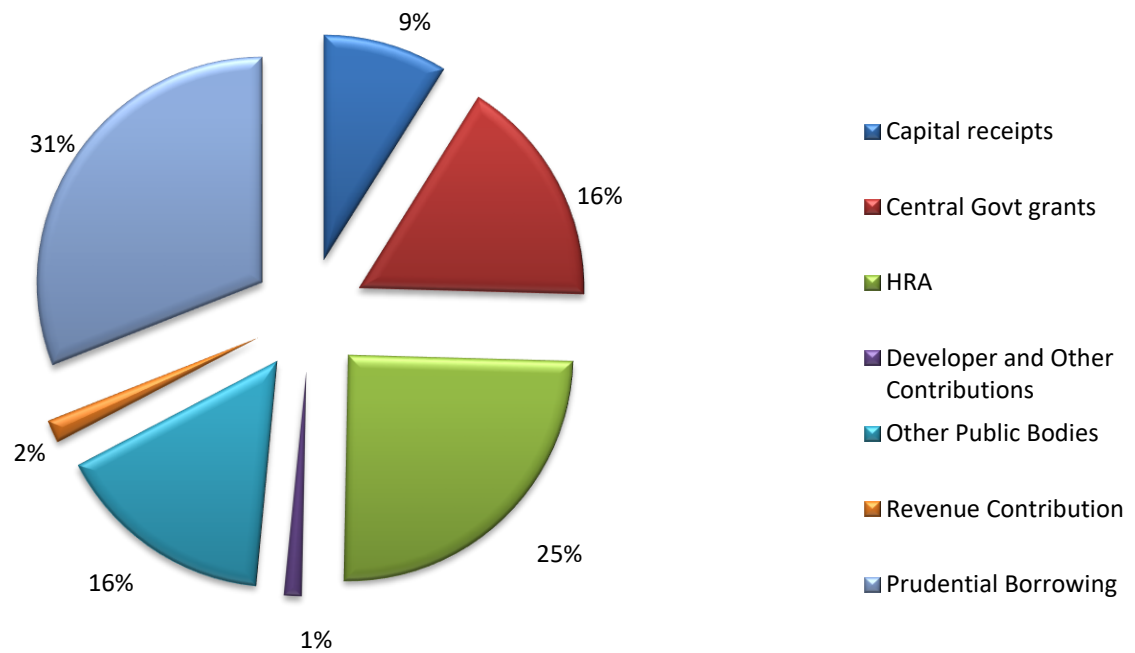
7 FUNDING AND RESOURCES

How the capital programme is funded; key risks to note

7.1 Breakdown of capital funding

Capital expenditure in 2022/23 totalled £190.6m, broken down in the following proportions:

Summary of Capital Programme Funding



Taking each of the key funding streams in turn:

A Prudential borrowing

The £59.1m of Prudential Borrowing makes up almost 31% of the capital programme. The major schemes funded by this are:

- Heart of the City II scheme (£40.8m). Future revenues and capital receipts from developed sites are expected to offset future principal and revenue costs. We keep this under ongoing review.
- Major Sporting Facilities financing arrangements (£16.6m).
- Vehicle Fleet upgrade to improve air quality and reduce repair costs (£1.8m).

B Capital receipts

Utilisation of capital receipts (£16.9m) has funded:

- Heart of the City (£9.3m) representing the utilisation of the receipts from the first residential disposals at Burgess House to as part of the funding strategy for the programme
- New Council Housing Provision (£5.1m) using receipts retained under Right To Buy legislation to replenish council housing stock
- Acquisition of strategic land as a catalyst for regeneration (£1.3m)
- Investment in improvement and major maintenance of the Corporate Estate (£0.9m)

C Central government grants

Expenditure funded by Central Government Grants (£31.5m) has addressed:

- Disabled Facilities Grant funded activity (£8.1m).
- Grants from the Department for Education for the creation of new school places and maintenance of schools' infrastructure (£12.7m)
- Future High Streets Fund Investment at Fargate (£1.8m)
- Levelling Up Fund activity at the Castle Site and Attercliffe (£2.5m)
- Contributions towards Clean Air Targets (£3.1m)
- Stocksbridge Towns Fund Activity (£0.4m)
- Local Authority Housing Fund for acquisition of properties (£0.8m)
- Public Sector Decarbonisation Works to Council Estate (£0.9m)

D Housing Revenue Account (HRA)

The HRA is the account in which a Council's housing revenue (e.g. tenants' rent) and housing costs (e.g. property management and maintenance) are kept. It is separate from the General Fund. In total expenditure of £47.4m has been incurred on the maintenance of Council housing stock and part-funding the construction of new council housing.

E Other Public Bodies

These contributions totalling £30.3m are made up of:

- Sheffield City Region Mayoral Combined Authority grants (£20.6m) for numerous transport and regeneration schemes; includes Active Travel Funding, Transforming Cities Transport Funding, Local Transport Plan Funding and Get Britain Building Funds.
- Environment Agency (£3.2m) contribution to various Flood Prevention schemes
- Tees Valley Combined Authority (£2.9m) Local Authority Delivery funding for low carbon housing measures (both private sector and Council-owned housing stock)
- Heritage Lottery Fund (£1.3m) in relation to funding for the General Cemetery renewal scheme
- Homes England Funding (£1.1m) to support the delivery of new Council housing
- Sport England Funding (£0.9m) to support various parks schemes, promoting physical activity.

7.2 Key risks and issues

As rehearsed throughout this document, there are many risks and issues facing the delivery of the capital programme:

- Increase in scheme costs on projects in progress – possible compensation payments for delay and increased costs resulting from price increases of materials.
- Reduced overall investment capacity - costs of tendered works are inflated to accommodate risk and supply chain issues.
- Lack of interest in our tender opportunities - smaller contractors struggle to source materials due to relative lack of purchasing power and therefore do not tender; larger contractors are now much more selective when deciding which tender opportunities to prioritise.
- Tenderers are unwilling to hold tenders open for acceptance for the usual period due to unprecedented price increases for some materials or trades.
- Delays to schemes due to inability to source materials.
- Increased disputes due to cost increases incurred since the scheme was tendered.
- An increased focus on net zero potentially leads to further increases in costs if more environmentally friendly solutions cost more.
- Weakened economy may impact negatively upon level of capital receipts required to fund some schemes.
- Delays to schemes may jeopardise time-limited funding streams if funders are unwilling to offer flexibility on these.
- Levels of grant funding may fall, and central government may change its investment priorities.
- The full extent of the changing landscape relating to retail, ways of working and transport has yet to crystallise.

Careful monitoring of the situation on key contracts and negotiations with funders will be undertaken to quantify and mitigate these risks. We will also keep our proposed projects under review to enable us to respond swiftly to the changing landscape and funders' emerging priorities. However, there is little we can do to increase material supplies or limit cost increases. We have had no choice other than to accept these risks and issues and respond flexibly when they arise. We have taken steps to mitigate some of the largest risks – such as increasing contingency pots – and will continue to plan accordingly, sharing best practice with other local authorities as we adjust to the 'new normal'.

8 IMPROVING OUR PERFORMANCE

Key actions we have taken to date and proposals for future improvements

Building upon the causes of slippage set out at section 6, we have taken and will continue to take steps to minimise the risk of slippage on the capital programme:

Only fully-funded projects can enter the capital programme

Slippage can occur when a project is entered onto the capital programme and funding is then delayed. Only fully-funded schemes can enter the capital programme.

Full project values will only be added to the capital programme following Gateway 2 approval

This removes the risk of high project values being added to the capital programme at feasibility stage, when there is a higher risk of delay and the project has not been fully scoped.

Ongoing challenge and support for project managers' forecasting

Project managers are challenged every month on their highlight reports and forecasts to continually improve their performance and ensure we have timely and accurate management information. Further guidance has been provided at the start of this new financial year and there is a key focus on ensuring the deliverability of schemes to profile in the light of the market challenges we are facing.

Improved reporting

A snapshot monthly monitoring report is produced, highlighting key areas of under and over spend, together with levels of forecasting, spend trends and key risks and issues. This is shared with senior officers and Members to enable appropriate and timely actions to be taken.

Constructive challenge of business cases

The work of the Business Case Review Group continues, providing an initial quality assurance filter for business cases prior to their submission to programme groups for consideration. This group includes representatives from Finance and Commercial Services and the Capital Delivery Service to ensure a joined-up approach to the financing, procurement and delivery of a project. This helps to ensure that business cases are deliverable on time and in budget.

Revisiting business units to distinguish slippage from re-profiling

Entire project values are no longer added to the capital programme until a contract has been awarded and we have confidence that it will progress. Where projects are split into phases, future phases will not be added to the programme at the outset of phase 1.

Evolving our procurement approaches to respond to changing market conditions

We remain in a contractors' market for the time being and contractors remain extremely selective of the opportunities they will tender for. We keep this under review and use alternative procurement methods (such as 'two stage' design and build contracts, as opposed to 'single stage') which help minimise contractor risks in the tendering process – making our opportunities more attractive to the market.

That said, there is no such thing as the perfect procurement route. Two stage processes lessen the focus on price competition as there is greater focus on negotiation. Whilst early contractor involvement can bring many benefits to projects – including innovation – there remains the risk that final prices creep higher due to the lack of price competition.

Revisiting our investment priorities

Working with colleagues in across the Council, we continue to work with elected Members to ensure our investment priorities are clearly articulated and meet the City's changing needs.

Tackling delivery risks

Work with statutory undertakers is ongoing to minimise delays and unnecessary costs.

More effective working with strategic partners

We continually challenge our operational processes when commissioning 'non-core' highways works through our strategic partner, Amey. There is always scope to improve these and reduce levels of slippage on elements of the Transport capital programme. We are piloting new ways of working to reduce duplication and increase efficiency.

9 GLOSSARY

Definitions of key terminology

Slippage	For projects which are in delivery. Actual spend is below the level forecasted by the project manager. The logical conclusion is that the delivery of the project is falling behind programme.
Re-profile	For projects which are not yet in delivery. Preliminary budget allocations are moved to better reflect how we anticipate a project will be delivered as feasibility progresses and risks identified, quantified, and mitigated.
Accelerated spend	Spend which is taking place sooner than anticipated – i.e., ahead of profile. This does not mean that the project will overspend.
Overspend	Spend more than approved budget. Further monies are required to complete the project.
Underspend	A saving. We have spent less to deliver the project than we anticipated, and the saved funds can be diverted to other projects (or returned to the funder).
Internal adjustment	An accounting treatment applied at the end of an accounting period to bring balances up to date / virements between budget allocations.
Net slippage	The overall level of slippage remaining when accelerated spend or overspend has been deducted from the levels of slippage.
Variance	Where a level of spend or timescale is not in accordance with that originally forecasted.
Forecasting	A process undertaken each month by Project Managers to set out the anticipated profile of spend on each project. Reasons for changes are included in the Highlight Report.



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Treasury Management Outturn Report 2022/23



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Key Messages

All investment and borrowing transactions were in line with the principles approved in the 2022-23 Annual Treasury Strategy Statement and the Annual Ethical Investment Strategy.

No new long term borrowing has been taken in year.

During 2022/23 Bank of England Base Rates increased from 0.75% to 4.25%. Inflation peaked at 14.1% (RPI Oct 22) and remains historically high.

Director of Finance and Commercial Services' Overview

The Council is required, under the Local Government Act 2003, to produce an annual review of Treasury Management activities and the actual prudential and treasury indicators for 2022/23. This report meets the requirements of both the CIPFA Code of Practice on Treasury Management (the Code) and the CIPFA Prudential Code for Capital Finance in Local Authorities (the Prudential Code).

During 2022/23, the Full Council received the annual Treasury Management Strategy Statement (TMSS), whilst Co-Operative Executive was presented with the 2021/22 Outturn Report and a Mid-Year Treasury Management Update Report.

The regulatory environment places responsibility on Members for the review and scrutiny of TM policy and activities. This report is therefore important, as it provides details of the outturn position for treasury activities and highlights compliance with the Council's policies previously approved by Members.

Training was provided for Members in year in collaboration with Link treasury services and Treasury Officers.

The Strategy for 2022/23

The Strategy was set for 2022/23 in Nov / Dec 21, prior to the start of the Russia – Ukraine war. Expectations were for the bank rate to reach 0.75% by the end of 2022/23 however, exceptionally high inflation saw the Bank of England (BOE) forced to raise interest rates. Energy price inflation was becoming a problem before the war as the world went back to 'normal' after the Covid Pandemic. The conflict in Ukraine saw inflation hit food prices and now wage growth, partially driven by labour shortages could see inflation becoming a systemic problem.

Investment earnings jumped dramatically during the year. The Strategy forecast an average return of 0.3% the actual being 1.85% but also with higher than expected cash balances. This generated a significant underspend on the Treasury budget. The effect of this has been accounted for in 23/24 already but is expected to reduce as cash balances and interest rates both normalise.

The Treasury Management Strategy anticipated steady increases in borrowing costs and given Sheffield's under borrowed position (using temporarily available cash balances to delay external borrowing, avoiding interest payments) we expected to take significant borrowing before rates started to rise. 2022/23 saw PWLB borrowing rates increase steadily to around 4.5%, well above the forecasts in the Treasury Strategy (2%). Medium forecasts are for rates to come down, so the borrowing strategy changed to using cash balances or short dated Local Authority loans until borrowing rates improve. High cash balances also supported this decision to delay borrowing.

The Council operated within the Prudential Indicator Limits for 2022/23 set by the authority.

Key Messages

Slippage in major capital investment projects, such as the Heart of the City Programme, has seen the CFR increase slightly less than expected.

No HRA capital expenditure has been financed by borrowing in 22/23 despite a budget of £82m

Within the overall CFR total, the HRA's CFR remains unchanged.

Only £10m of new borrowing was taken in year, this was short term and taken to cover potential liquidity risk at year end.

Investment balances decreased slightly but provided a significant increase over budgeted returns due to increasing interest rates.

Outturn Report

The Council's underlying need to borrow to finance capital expenditure is termed the Capital Financing Requirement (CFR).

The CFR grows when the Council uses borrowing to fund capital projects but falls as we put money aside each year to repay that debt. The money we put aside to repay the debt each year is known as our 'minimum revenue provision' (MRP), and mimics depreciation charges that are used in the private sector.

The table below shows the outturn for 2021/22 and 2022/23, and the original forecast for 2022/23 including PFI liabilities.

	2021/22 Actual (£m)	2022/23 Actual (£m)	2022/23 Budget From TMS (£m)
General Fund CFR (non PFI)	885	926	969
General Fund - PFI Liabilities	341	320	320
Overall General Fund CFR	1,226	1,246	1,289
HRA CFR	346	346	456
Total CFR	1,572	1,592	1,745

After adjusting for PFI liabilities of £321m, the overall underlying financing requirement of the Authority is £1,246m (an increase of 1.6% on the 2021/22 figure). This is lower than the 5.1% increase forecast in the budget.

Actual capital investment for 2022-23 was £190.6m, this is lower than the planned £302.7m set out in the TMSS. Capital Expenditure financed by borrowing was £59.0m, £115m lower than anticipated at the start of the year, £82m of this related to HRA expenditure that was not financed by borrowing as initially planned.

Gross external debt, excluding PFI liabilities, has increased by £2m to £900m compared to 2021/22. This is a short term £10m new loans whilst £8m of existing loans matured.

Investment balances decreased by £24m to close the year at £363m. Despite lower balances, higher rates meant the Treasury budget earned £6.5m more in investment income than forecast.

Key Messages:

The UK's Growth saw one of the largest contractions globally during covid followed by a strong bounce. Current economic and geopolitical issues are acting as a strong headwind against growth and the possibility of a technical recession has increased.

UK Base Rates have remained low but increasing in the final quarter, the forecast is for more increases in to 22/23 to tackle inflationary pressure.

Inflation surged above the banks 2% in the second half of the year, initially driven by supply chain problems following Brexit and Covid, then latterly by the Russian invasion of Ukraine and it's impact on food and fuel prices.

External Context: The Economy and Interest Rates

Source: Link Asset Services (April 22)

UK. Economy. Against a backdrop of stubborn inflationary pressures, the easing of Covid restrictions in most developed economies, the Russian invasion of Ukraine, and a range of different UK Government policies, it is no surprise that UK interest rates have been volatile right across the curve, from Bank Rate through to 50-year gilt yields, for all of 2022/23.

The table below provides a snapshot of the conundrum facing central banks: inflation is elevated but labour markets are extraordinarily tight, making it an issue of fine judgment as to how far monetary policy needs to tighten.

	UK	Eurozone	US
Bank Rate	4.25%	3%	4.75%-5%
GDP	0.1%q/q Q4 (4.1%y/y)	+0.1%q/q Q4 (1.9%y/y)	2.6% Q4 Annualised
Inflation	10.4%y/y (Feb)	6.9%y/y (Mar)	6.0%y/y (Feb)
Unemployment Rate	3.7% (Jan)	6.6% (Feb)	3.6% (Feb)

CPI inflation picked up to what should be a peak reading of 11.1% in October, although hopes for significant falls from this level will very much rest on the movements in the gas and electricity markets, as well as the supply-side factors impacting food prices. On balance, most commentators expect the CPI measure of inflation to drop back towards 4% by the end of 2023. As of February 2023, CPI was 10.4%.

The UK unemployment rate fell through 2022 to a 48-year low of 3.6%, and this despite a net migration increase of c500k. The fact remains, however, that with many economic participants registered as long-term sick, the UK labour force shrunk by c500k in the year to June. Without an increase in the labour force participation rate, it is hard to see how the UK economy will be able to grow its way to prosperity, and with average wage increases running at over 6% the MPC will be concerned that wage inflation will prove just as sticky as major supply-side shocks to food (up 18.3% y/y in February 2023) and energy that have endured since Russia's invasion of Ukraine on 22 February 2022.

Bank Rate increased steadily throughout 2022/23, starting at 0.75% and finishing at 4.25%.

USA. The flurry of comments from Fed officials over recent months suggest there is still an underlying hawkish theme to their outlook for interest rates. Markets are pricing in a further interest rate increases of 25-50bps, on top of the current interest rate range of 4.75% - 5%.

In addition, the Fed is expected to continue to run down its balance sheet once the on-going concerns about some elements of niche banking provision are in the rear-view mirror.

As for inflation, it is currently at c6% but with the economy expected to weaken during 2023, and wage data already falling back, there is the prospect that should the economy slide into a recession of any kind there will be scope for rates to be cut at the backend of 2023 or shortly after.

EU. Although the Euro-zone inflation rate has fallen below 7%, the ECB will still be mindful that it has further work to do to dampen inflation expectations and it seems destined to raise rates to 4% in order to do so. Like the UK, growth has remained more robust than anticipated but a recession in 2023 is still seen as likely by most commentators.

Deglobalisation. Until recent years, world growth has been boosted by increasing globalisation i.e. This has boosted worldwide productivity and growth, and, by lowering costs, has also depressed inflation. However, the rise of China as an economic superpower over the last 30 years, which now accounts for 18% of total world GDP (the USA accounts for 24%), and Russia's recent invasion of Ukraine, has unbalanced the world economy. In addition, after the pandemic exposed how frail extended supply lines were around the world, both factors are now likely to lead to a sharp retrenchment of economies into two blocs of western democracies v. autocracies. It is, therefore, likely that we are heading into a period where there will be a reversal of world globalisation and a decoupling of western countries from dependence on China (and to a much lesser extent Russia) to supply products and vice versa. This is likely to reduce world growth rates.

Key Messages:

Investment rates rose during 2022/23 and may be near their peak.

The PWLB remains a cost effective source of borrowing the chart on the following page shows rates increasing as the UK Base Rate rises.

The Council's investment policy continues to apply a cautious approach, with investments made in low risk counterparties.

Borrowing and Investment Rates

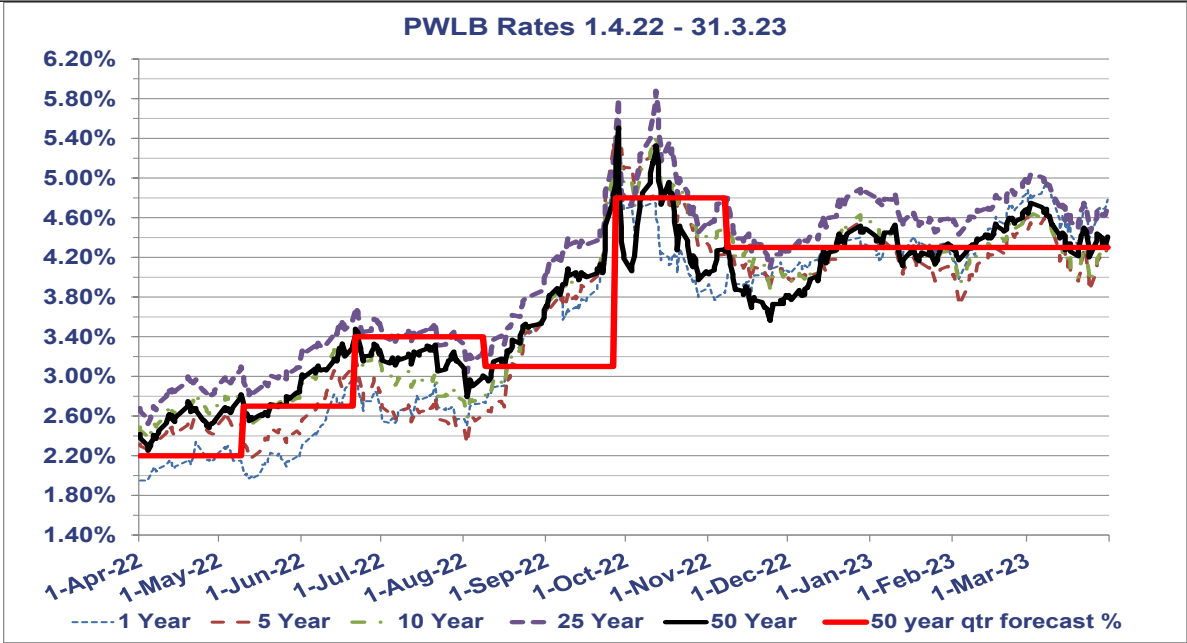
Investment returns rose rapidly in 22/23 as the BOE began to increase the Base Rate. Local local authorities were faced with the challenge of pro-active investment of surplus cash for the first time in over a decade, and this emphasised the need for a detailed working knowledge of cashflow projections so that the appropriate balance between maintaining cash for liquidity purposes, and "laddering" deposits on a rolling basis to lock in the increase in investment rates as duration was extended, became an on-going feature of the investment landscape.

Meantime, through the autumn, and then in March 2023, the Bank of England maintained various monetary policy easing measures as required to ensure specific markets, the banking system and the economy had appropriate levels of liquidity at times of stress.

While the Council has taken a cautious approach to investing, it is also fully appreciative of changes to regulatory requirements for financial institutions in terms of additional capital and liquidity that came about in the aftermath of the financial crisis. These requirements have provided a far stronger basis for financial institutions, with annual stress tests by regulators evidencing how institutions are now far more able to cope with extreme stressed market and economic conditions.

Investment balances have been kept to a minimum through the agreed strategy of using reserves and balances to support internal borrowing, rather than borrowing externally from the financial markets. External borrowing would have incurred an additional cost, due to the differential between borrowing and investment rates as illustrated in the chart shown below. Such an approach has also provided benefits in terms of reducing counterparty risk exposure, by having fewer investments placed in the financial markets.

Interest rate forecasts expected only gradual rises in medium and longer-term fixed borrowing rates during 2022/23 and the two subsequent financial years. Rising Inflation lead to the BOW increasing base rate and therefore the corresponding increase to borrowing rates below. when inflation concerns increased significantly. Internal, variable, or short-term rates, are expected to be the cheaper form of borrowing until well in to the second half of 2023/24.



Key Messages:

The strategy to reduce under-borrowing was postponed this year due to high cash balance and slippage in the capital programme and increases to borrowing costs that are expected to reduce in future years.

The overall level of capital investment being funded through prudential borrowing is less than originally expected in the TMS.

Borrowing Outturn for 2022/23

The table below shows the breakdown for capital expenditure that should have been financed by external borrowing during the year. No long term external borrowing was required to cover 22/23 capital expenditure. . The result of this is that the Council’s under borrowed position has increased by £39m to £371m. Under-borrowing means that the Council is currently financing some of its capital expenditure from its own cash balances, rather than borrowing externally to fund this expenditure. This exposes the council to higher rates when borrowing is needed, the current environment is for rates to increase slightly. Delaying borrowing is still avoiding costs and allowing time for uncertainty in borrowing requirements to become clearer, EG timing of HOTCII disposals.

Most of the slippage below (£82m) relates to HRA capital expenditure either delayed or financed by other means.

	£000	£000
Original borrowing Per 22/23 TMS		174,100
Expenditure on Schemes financed By Borrowing:		
Heart of the City	40,753	
Leisure Facilities	16,559	
Other	1,919	
		59,231
Variance to TMS		- 114,869

The 2022/23 TMS aimed to slightly reduce the level of internal borrowing. However, during the year investment balances have remained high and new borrowing would have added to this. The strength of the cash position and the increase to borrowing rates that is forecast to be temporary both supported delaying further long term borrowing

Under borrowing remains at sustainable levels, but still carries significant interest rate risk – as interest rates could rise further. Unaffordable rate increases are not anticipated in the near future however, future rate policy is increasingly hard to predict. High inflation supports a policy of future rate increases so it will be key to see how quickly this can be brought back down to target levels.

Key Messages:

Net borrowing for the year was £2m but new borrowing was very short term.

Details of the borrowing taken and repaid in 2022/23 are shown in the table below:

Loan Repayments and Borrowing 2022/23						
New Borrowing				Loans Repaid		
Counterparty	Amount (£000)	term	Interest Rate (%)	Counterparty	Amount (£000)	Original Rate (%)
SYMCA	£10,000	1 month	4.00%	SYMCA	£8,000	2.45%
	<u>10,000</u>				<u>8,000</u>	
Net borrowing	<u>2,000</u>					

Borrowing rates are returning to historical averages. New borrowing was taken at rate of 4.0% but this was only taken for one month over year end to cover potential liquidity issues. The monies were deposited in MMF and net cost was therefore negligible.

As at 31 March 2023, the loans portfolio, excluding PFI liabilities, totalled £900m, and indicates the Council is under borrowed by £371m – an increase of £39m on the previous year.

Key Messages:

There has been no debt rescheduled during 2022/23

Investment balances held by the Council were expected to decrease during the year – this was the case but not as much as first thought.

Investment balances Decreased by £24m compared to 31 March 2021

Investment returns have increased much more than was expected because of geopolitical reasons.

Debt Rescheduling

No rescheduling was done during the year as differential between PWLB new borrowing and premature repayment rates made rescheduling unviable. We have considered several of the Authorities LOBOS during 2022/23 but repayment premiums were too high to justify repayment.

Investment OutturnEthical Investment Policy

The Council's Investment Policy is set out in the annual Investment Strategy approved by Full Council in March each year. The policy outlines the approach for choosing investment counterparties, and is based on credit ratings provided by the three main credit rating agencies supplemented by additional market data, such as rating outlooks, credit default swaps, etc. In addition, the Council commits to not holding any direct investments in fossil fuels or, to the best of their knowledge, companies involved in tax evasion or grave misconduct.

The investment activity during the year conformed to the approved Investment Strategy.

Investments held by the Council

The Council maintained an average balance of £405m of internally managed funds. As at 31st March 2022, investments were £363m; down £24m on the previous year. The Council had no liquidity difficulties during the year.

The internally managed funds earned an average rate of return of 1.85% compared to 0.13% in the previous year. This should still be judged a good achievement given the state of the market, the base rate was just 0.75 at the start of the year and some fixed rates investments were locked in at lower rates.

The Council would not plan to have such high cash balances under normal circumstances, the timing and amount of Government grants has created the situation. It is expected cash balances will slowly fall, though there remains much uncertainty as to how Central Government will fund Local Authorities.

Annex 1: Outturn Position with General Fund & HRA Split

Authority	31 March 2022 Principal	Rate/ Return	31 March 2023 Principal	Rate/ Return
Total debt	898	3.90%	900	3.81%
CFR	1231		1272	
Over / (under) borrowing	-333		-371	
Total investments	387	0.11%	363	1.85%
Net debt	511		537	

Annex 2: Prudential and Treasury Indicators

During 2021/22, the Council complied with its legislative and regulatory requirements including the CIPFA Code of Practice on Treasury Management (the Code) and the CIPFA Prudential Code for Capital Finance in Local Authorities (the Prudential Code). The key actual prudential and treasury indicators detailing the impact of capital expenditure activities during the year, with comparators, are as follows:

Debt remained below the operational limit (the level not expected to be exceeded) and the Authorised Limit (the limit which cannot be exceeded without cabinet approval) throughout the year. The CFR was £141m below the Authorised limit and gross debt £472m below.

Actual prudential and treasury indicators	2020/21 Actual £0	2021/22 Actual £0	2022/23 Estimate (TMS) £0
Capital expenditure:			
General Fund	84,990	100,270	132,100
HRA	37,652	50,764	170,600
Total	122,642	151,034	302,700
Capital Financing Requirement:			
General Fund	1,204,089	1,225,943	1,288,900
HRA	345,867	345,867	456,300
Total	1,549,956	1,571,810	1,745,200

Gross debt	1,218,151	1,239,195	1,340,500
Net External debt (gross debt less investments)	953,550	851,981	1,269,700
Investments			
Longer than 1 year	0	0	Nil
Under 1 year	264,601	387,214	70,800
Total	264,601	387,214	70,800
Operational Limit	1,650,000	1,785,000	
Authorised Limit	1,690,000	1,690,000	

General Fund	31 March 2022 Principal	Rate/ Return	31 March 2023 Principal	Rate/ Return
Total debt	620	3.45%	622	3.46%
CFR (exc PFI)	885		926	
Over / (under) borrowing	-265		-304	
Total investments	387	0.11%	363	1.85%
Net debt	233		259	

HRA	31 March 2022 Principal	Rate/ Return	31 March 2023 Principal	Rate/ Return
Total debt	279	4.59%	278	4.59%
CFR	346		346	
Over / (under) borrowing	-67		-68	
Total investments	0	n/a	0	n/a
Net debt	279		278	

The Council's net external debt (loans plus PFI balances less investments) has increased by £5m, whilst our overall need for borrowing, which is represented by the CFR, has increased by £41m. This is due to a temporary large increase in investment balances.

Movements in Net Debt	2022/23 Movement
	£000
New Borrowing	10,000
Repaid Borrowing	-8,000
Less PFI Repayments	-20,656
Add decrease in Investment	24,089
Total	5,433

The CFR increases when we use borrowing to fund capital projects, whilst external debt goes up when we take on new loans or other credit arrangements such as PFI liabilities.

Net Debt has increased, PFI repayments and the decrease in investment balances are the main factors in this Increase.

Deposits were placed with an array of AAA rated, instant access money market funds, fixed term and call account deposits with banks and investments with other Local Authorities. This investment policy meant that we sought to minimise security risks and increase the liquidity of our deposits. Deposit returns have averaged 1.85% over the year but increasing bank rates mean by year end new deposit at over 4% were not an unreasonable expectation.

External debt payments haven't changed dramatically in year.

Financing Cost to Revenue looks significantly better but is a result of increases in investment income the net revenue position.

Financing Costs as a proportion of Revenue

	Outturn	
	2021/22 £'000	22/23 £'000
Ratio of financing costs to net revenue stream:		
Non-HRA Including PFI)	16.0%	14.6%
Non-HRA Excluding PFI)	7.3%	6.1%
HRA	8.4%	7.9%

The information in the above table takes account of the actual costs associated with external loans plus accounting adjustments for items such as MRP and premiums and discounts adjustment. While all ratios have improved the actual cost of servicing the Authorities loans has changed very little in year. There were small increases to revenue but the most material impact was for Investment income which nets of the overall cost.

MRP costs are forecast to increase in 2023/24 and this ratio will increase.

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Report to Policy Committee

Author/Lead Officer of Report:

Damian Watkinson,
Finance Manager

Tel: 0114 273 6831

Report of: *Director of Finance and Commercial Services*

Report to: *Finance Committee*

Date of Decision: *13th June 2023*

Subject: *Capital Approvals for Month 01 2023/24*

Has an Equality Impact Assessment (EIA) been undertaken?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
If YES, what EIA reference number has it been given? <i>(Insert reference number)</i>				
Has appropriate consultation taken place?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
Has a Climate Impact Assessment (CIA) been undertaken?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
Does the report contain confidential or exempt information?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
If YES, give details as to whether the exemption applies to the full report / part of the report and/or appendices and complete below:-				
<i>"The (report/appendix) is not for publication because it contains exempt information under Paragraph (insert relevant paragraph number) of Schedule 12A of the Local Government Act 1972 (as amended)."</i>				

Purpose of Report:

This report provides details of proposed changes to the existing Capital Programme as brought forward in Month 01 2023/24.

In addition it provides details of the changes to the capital programme required as part of the year end close down process requiring formal ratification.

Recommendations:

- (i) That the committee approve the proposed additions and variations to the Capital Programme listed in Appendix 1
- (ii) That the committee approve the budget adjustments required as part of the financial year end close down procedure as detailed in Appendix 2
- (iii) That the committee approve the acceptance of grant funding as identified in Appendix 3
- (iv) That the committee approves the council entering into agreements to provide funding to 3rd parties as identified in Appendix 4

Background Papers:

(Insert details of any background papers used in the compilation of the report.)

Appendix 1, Appendix 2 , Appendix 3, Appendix 4

Lead Officer to complete:-	
1	I have consulted the relevant departments in respect of any relevant implications indicated on the Statutory and Council Policy Checklist, and comments have been incorporated / additional forms completed / EIA completed, where required.
	Finance: <i>Liz Gough</i>
	Legal: <i>Rahana Khalid</i>
	Equalities & Consultation: <i>N/A</i>
	Climate: <i>N/A</i>
	<i>Legal, financial/commercial and equalities implications must be included within the report and the name of the officer consulted must be included above.</i>
2	SLB member who approved submission: <i>Tony Kirkham</i>
3	Committee Chair consulted: <i>Cllr Zahira Naz</i>
4	I confirm that all necessary approval has been obtained in respect of the implications indicated on the Statutory and Council Policy Checklist and that the report has been approved for submission to the Committee by the SLB member indicated at 2. In addition, any additional forms have been completed and signed off as required at 1.

Lead Officer Name: <i>Damian Watkinson</i>	Job Title: Finance Manager
Date: 24/05/23	

1. PROPOSAL

- 1.1 The proposed changes to the Capital programme will improve the recreational leisure facilities, schools, roads and homes used by the people of Sheffield, and improve the infrastructure of the city council to deliver those services

2. HOW DOES THIS DECISION CONTRIBUTE?

- 2.1 By delivering these schemes the Council seeks to improve the quality of life for the people of Sheffield.

3. HAS THERE BEEN ANY CONSULTATION?

- 3.1 Any appropriate consultation was carried out at the original approval of the schemes included

4. RISK ANALYSIS AND IMPLICATIONS OF THE DECISION

4.1 Equality Implications

- 4.1.1 Any Equality implications are the responsibility of the service area under which the approval falls. An Equalities Impact Assessment was submitted with each Business Case

4.2 Financial and Commercial Implications

- 4.2.1 A number of schemes have been submitted for approval in line with the Council's capital approval process during the Month 01 reporting cycle. This report requests the relevant approvals and delegations to allow these schemes to progress.

- 4.2.2 Below is a summary of the number and total value of schemes in each approval category:

- 10 additions of specific project to the capital programme creating a net increase of £577k
- 10 variations to specific projects and allocations in the capital programme creating a net increase of £545k

- 4.2.3 Further details of the schemes listed above can be found in Appendix 1.

- 4.2.4 In addition the budget adjustments required as part of the year end close down process are also presented for approval:

- Slippage of expenditure of projects in delivery from 22/23 to 23/24 -

£38.6m

- Re-profiling of schemes not in delivery from 22/23 to 23/24 – £18.7m
- Accelerated expenditure of projects in delivery from 23/24 to 22/23 of £3.7m
- Overspends – net additions to the programme £3.6m
- Underspends - £2.6m
- Internal Adjustments (including reallocation of underspends) -£2.9m

4.2.5 It should be noted that these amounts represent know variations to existing projects and allocations. The approvals are required to reflect these in the capital budget as part of the year end close down process.

4.2.7 A summary of these adjustments by committee and full details on a scheme by scheme basis can be found at Appendix 2

4.2.8 Further analysis of this position will be provided in the Capital outturn report.

4.3 Legal Implications

4.3.1 Any specific legal implications are identified on a per scheme basis in appendix 1 in relation to schemes to be delivered and Appendix 3 & 4 in relation to grants.

4.4 Climate Implications

4.4.1 Any specific Climate implications are identified on a per scheme basis in appendix 1. A Climate Impact Assessment was submitted with each Business Case

5. ALTERNATIVE OPTIONS CONSIDERED

5.1 A number of alternative courses of action are considered as part of the process undertaken by Officers before decisions are recommended to Members. The recommendations made to Members represent what Officers believe to be the best options available to the Council, in line with Council priorities, given the constraints on funding and the use to which funding is put within the Revenue Budget and the Capital Programme.

6. REASONS FOR RECOMMENDATIONS

6.1 The proposed changes to the Capital programme will improve the services to the people of Sheffield.

- 6.2 To formally record changes to the Capital Programme and gain Member approval for changes in line with Financial Regulations and to reset the capital programme in line with latest information.

Scheme name / summary description		Value £'000
A	Transport Regeneration & Climate Change	
	New additions	
Page 127	<p>20 MPH Projects</p> <p>Why do we need the project?</p> <p>Through the City's Transport Strategy, the Council has a corporate objective to increase participation in active modes of transport. 20mph area schemes contribute to the creation of a safer residential environment, which will allow easier access to local facilities for all. This in turn promotes healthier lifestyles whilst encouraging vibrancy in local areas and supports access to public transport. The Corporate Plan states that the aim is for all residential areas to have a 20mph speed limit by 2025.</p> <p>Through recent consultations such as the 'big city conversation' and the 'transport vision', it is clear that local communities value the impact of transport improvements from both a movement and safety perspective. Slower speeds will contribute to the creation of a safer residential environment and may also bring about a reduction in the number and severity of traffic collisions.</p> <p>How are we going to achieve it?</p> <p>Sheffield City Council are proposing to introduce 4 new 20mph schemes as listed below. Initial consultation and preliminary design will be undertaken in each of the areas at a cost of £13k per area funded from Local Transport Plan</p> <ul style="list-style-type: none"> • Loxley, Sheffield 6 • Greenland, Sheffield 9 • Earl Marshall, Sheffield 2 • Brincliffe, Sheffield 11 <p>What are the benefits?</p> <ul style="list-style-type: none"> • To achieve driver acceptance that 20mph is the appropriate maximum speed to travel in residential areas. • To encourage sustainable modes of travel and contribute towards the creation of a more pleasant, cohesive environment. • To achieve a reduction in the number and severity of road injury collisions. • Improve road safety in this area through reduction in speed. <p>When will the project be completed?</p> <p>2023-24</p>	+52

	Funding Source	Local Transport Plan	Amount	£52k	Status	Ringfenced for Transport Projects	Approved			
	Approval Route		Local & Neighbourhood Transport Programme – TRC Committee 16.03.23							
Variations and reasons for change										
Page 128	<p>Waterthorpe 20 mph</p> <p>Scheme description</p> <p>Through the City’s Transport Strategy, the Council has a corporate objective to increase participation in active modes of transport. 20mph area schemes contribute to the creation of a safer residential environment, which will allow easier access to local facilities for all. This in turn promotes healthier lifestyles whilst encouraging vibrancy in local areas and supports access to public transport. The Corporate Plan states that the aim is for all residential areas to have a 20mph speed limit by 2025.</p> <p>This project is for a 20mph sign only area in Waterthorpe, Sheffield 20.</p> <p>What has changed?</p> <p>The project has previously been approved to undertake full design works and to develop the scheme. This stage is now complete and the scheme will progress to full implementation. The full cost of the project is £75.5k funded from Road Safety Fund.</p> <p>The approved project budget has been reduced by £46.4k</p> <p>Variation type: -</p> <ul style="list-style-type: none"> Budget decrease 									-46.4
	Funding	Road Safety Fund								
	Approval Route		Sheffield Local Transport Plan Report - TRC Committee 15.06.22							
	<p>Levelling Up Fund – Attercliffe Tram Stops</p> <p>Scheme description</p> <p>Sheffield City Council has successfully bid for ‘Levelling Up Funding’ [LUF] to invest in Attercliffe to make direct improvements to the area acting as a catalyst for future investment. This project is to deliver tram stop improvements at Attercliffe and Arena tram stops.</p> <p>Tram travel remains one of the most environmentally friendly modes of transport available in Sheffield. Supporting improvements to the tram network to encourage increased use will support the net zero ambition.</p>									-89

	<p>This project has previously been approved for a value of £250k for tram stop improvements which are being managed and delivered by SYMCA [South Yorkshire Mayoral Combined Authority] under a grant agreement.</p> <p>What has changed?</p> <p>The proposed works are now expected to cost £161k which is a budget reduction of £89k.</p> <p>Variation type: -</p> <ul style="list-style-type: none"> Budget decrease 	
	Funding	Levelling Up Fund
	Approval Route	Principle of Levelling Up programme approved with acceptance of grant Feb 22
B	Communities Parks & Leisure	
Page 129	New additions	
	<p>Changing Places Toilets Phase 2</p> <p>Why do we need the project?</p> <p>Sheffield City Council has been successful an application to the Department of Levelling Up, Housing and Communities for grant funding of £121,500 to build two new Changing Places toilets in Weston Park Museum and Crystal Peaks Shopping Centre.</p> <p>The city will have two new, fully accessible public toilets the impact of this will be overwhelmingly positive, widening participation of public spaces for people with disabilities and long-term conditions and their carers, ensuring they can access these spaces and remain in and enjoy these spaces for longer than they would have if Changing Places toilets were not available.</p> <p>How are we going to achieve it?</p> <p>Pass the specified amounts to Crystal Peaks Shopping Centre and Weston Park Museum who will manage their projects via back-to-back funding agreements.</p> <p>What are the benefits?</p> <p>The main benefits will be felt by disabled people and their carers who visit Weston Park Museum and Weston Park itself, and Crystal Peaks Shopping Centre by ensuring they can access these spaces and remain there longer than they would have if Changing Places toilets were not available.</p> <p>Benefit owners will be managers of those venues and wider benefit to the city due to increased participation in public spaces for disabled people.</p>	+121

Page 130	<p>When will the project be completed? Expected to complete by March 2024, with work starting in July 2023</p> <p>Budget £61.5K Weston Park Museum £60.0K Crystal Peaks Shopping Centre £121.5K Total</p> <p>A third location to benefit Millhouses Park £100K. This scheme will come forward for approval separately as its to be managed by SCC's Parks & Countryside Service.</p>							
	Funding Source	Changing Places Grant	Amount	£121.5K	Status	Approval of the Grant Acceptance and Back-to-Back Agreements are requested in the appropriate Sections below.	Approved	Communities, Parks & Leisure PG 15.05.23
	Approval Route		Communities Parks and Leisure members briefed by James Henderson					
	<p>Hollinsend Playground Improvements</p> <p>Why do we need the project? The community have successfully applied for Veolia grant monies for improvements to the park and following community consultation a plan of improvements has been agreed.</p> <p>How are we going to achieve it? The project will deliver new items of play equipment and improvements to street furniture within the play area including: Small trampoline, inclusive roundabout, seesaw, metal slide, trim trail, toddler swing, benches, play barrier.</p> <p>What are the benefits? A new play area providing improved play opportunities benefitting the health and wellbeing of local families and the wider community.</p> <p>When will the project be completed? Completion by mid-December 2023 Due to a 12-week lead in time for play equipment delivery the aim is to have the equipment delivered in September and start on site September/ early October.</p>							+57

	Funding Source	Veolia Grant	Amount	£56.6K	Status	Grant Accepted 06.04.23	Approved	Communities, Parks & Leisure PG 15.05.23		
	Approval Route		Chair of CPL Committee briefed 20th March 2023							
Page 131	<p>Burngreave Cruyff 3G Pitches - FEASIBILITY</p> <p>Why do we need the project?</p> <p>Feasibility has already been undertaken for delivery at Parson Cross Park and Ellesmere Park, Parson Cross was acceptable and has progressed however Ellesmere Park has not. The Johan Cruyff Foundation has chosen Burngreave as the location to benefit from a Cruyff Court and has ringfenced £70,000 for Osgathorpe Park.</p> <p>There are antisocial behaviour issues at Osgathorpe Park, more of a site presence in the park will both act as a deterrent and hopefully bring local ownership to the parks.</p> <p>Sheffield Wednesday Football Club Community Programme and Sheffield United Community Foundation have agreed that, once built, they will activate the park with a variety of community activities that will improve Health, Cohesion and Physical Activity levels.</p> <p>How are we going to achieve it?</p> <p>The feasibility will assist in the decision-making process regarding the proposed development and project funding. Key requirements will be to assess constraints, procurement method and identify consultants and contractors:</p> <ul style="list-style-type: none"> • outline scheme design to facilitate the production of works information and pricing documentation for the project. • develop designs, agree works and consult with contractors in line with Cruyff Foundation technical specifications. • assess planning requirements for the facility. • test current infrastructure at Osgathorpe Park and agree any required potential replacements. • assess maintenance and operation requirements of facilities and identify resources where required. <p>What are the benefits?</p> <ul style="list-style-type: none"> • Provide a safe and welcoming environment to take part in sport and physical activity. • Promote greater levels of physical exercise and thus impact on the general health and wellbeing of the community . • Increase participation in sport across all age groups. • Increase participation within target groups such as girls and young women. • Meet increased demand for local sport as new housing development takes place. • Allow the community to develop their sporting ability. <p>When will the project be completed?</p> <p>May-August 2023</p>								+11	

	Funding Source	Burngreave Local CIL	Amount	£11.5K	Status	£70K Local CIL Match Funding Approved 29.03.23	Approved	Communities, Parks & Leisure PG 15.05.23	
	Approval Route		Already part of the approved Programme of works						
Variations and reasons for change									
Page 132	Ecclesfield & Hollinsend Tennis Courts								
	Scheme description								
	Hollinsend Tennis Courts were identified by the Lawn Tennis Association (LTA) in their national programme as a dilapidated site which could be made playable again through refurbishment. The LTA awarded £45.4K to SCC to support this and as such are a key partner in the project expecting to see new Tennis Courts delivered this year.								
	What has changed?								
When contractors began the earthworks to remove the playing surface the court appears to have been originally constructed on a heavy clay soil and not constructed to current standards. This has resulted in the contractor advising in agreement with the Landscape Architect that the court now needs full depth construction and an additional weed barrier to prevent the return of mares tail (a perennial intrusive weed which can impact the surface integrity of the court). As a result, the scheme now needs an additional £30K to pay for full depth construction and additional weed barrier in order to deliver the two new functioning tennis courts at Hollinsend.									
The LTA have agreed to another £3.5K of grant to help cover these costs.									
Variation type: Budget increase									
Costs 23/24									
Hollinsend Tennis Courts Only £75.4K									
	Funding	LTA Grant £45.4K + Further LTA Grant £3.5K + £26.5K Public Health (reducing allocations for other projects) = £75.4K							
	Approval Route		Already part of the approved Programme of works						
	Parkwood Springs Work Package 2 (WP2)								
	Scheme description								
	To deliver a kiosk and toilets on the entrance to Parkwood Springs.								

Page 133	<p>What has changed?</p> <p>Since approval of the outline business case, the rationale, outputs, and aspirations have evolved, developed, and been shaped via in-depth consultation as part of the Parkwood Springs Masterplan. This involved working with the local community, stakeholders, partners, and wider Sheffield public to shape a vision for the site:</p> <ul style="list-style-type: none"> • WP2 was originally design and build for the whole phase however due to significant details required for the enabling works this has now been split into two sections; container works and enabling works. • The budget of £240K is split equally across the two sections. • The container works and enabling works are now to be delivered by separate contractors. • Due to a delay in 2021 the cost of the enabling works has increased significantly because of inflation, rising fuel costs and additional unexploded explosive ordnance (UXO) watching brief for all excavation works. <p>Variation type: Budget increase</p> <p>Budget</p> <table border="0"> <tr> <td>Previous Yrs Actuals</td> <td>£91.4K</td> <td>£91.4K</td> </tr> <tr> <td>Current 23/24 Budget</td> <td>£233.6K + £60.0K =</td> <td>£293.6K</td> </tr> <tr> <td>Total Project Budget</td> <td>£325.0K + £60.0K =</td> <td>£385.0K</td> </tr> </table>		Previous Yrs Actuals	£91.4K	£91.4K	Current 23/24 Budget	£233.6K + £60.0K =	£293.6K	Total Project Budget	£325.0K + £60.0K =	£385.0K
	Previous Yrs Actuals	£91.4K	£91.4K								
	Current 23/24 Budget	£233.6K + £60.0K =	£293.6K								
	Total Project Budget	£325.0K + £60.0K =	£385.0K								
Funding	NCSEM £384.8K + RCC £0.2K = £385.0K										
Approval Route	Already part of the approved Programme of works										
C	Waste and Street Scene										
	New additions										
	None										
	Variations and reasons for change										
	None										
D	Adult Health & Social Care										
	New additions										

	None							
	Variations and reasons for change							
	None							
E	Housing							
	New additions							
Page 134	<p>Chesterfield Road Retaining Wall - FEASIBILITY</p> <p>Why do we need the project? A section of the wall behind numbers 589 to 621 Chesterfield Road, which is owned by the HRA, has failed and requires remedial work. The remainder of the wall requires a survey to determine whether it retains structural integrity.</p> <p>How are we going to achieve it? Commission a structural survey to the retaining wall behind numbers 589 to 621 Chesterfield Road.</p> <p>What are the Objectives?</p> <ul style="list-style-type: none"> • Determine the cause of collapse • Determine the condition of the remaining wall • Determine if a temporary fix is needed to stop further collapse in the short term • Complete design drawings for replacement of the collapsed section and any further section requiring replacement <p>When will the project be completed? Feasibility to be completed early June 2023</p> <p>Costs 23/24 CDS Fees £21.0K</p>							+21
	Funding Source	HRA via Block Allocation for Health & Safety Works	Amount	£20.4K	Status	Part of the approved Housing Investment Programme	Approved	Homes PG 17.05.23

	Approval Route	Block Allocation for Health & Safety Works is part of the Housing Investment Programme approved at S&R Committee 20.02.23												
Variations and reasons for change														
Page 135	<p>Council Housing Single Staircase Tower Blocks</p>		+900											
	<p>Scheme description</p> <p>Following the Grenfell Tower Block Fire and subsequent publication of the Hackett report Sheffield City Council have reviewed the policies and procedures regarding fire safety of residents, particularly in high rise tower blocks. The review identified a number of areas for improvement.</p> <p>Four tower blocks in the city have single staircases, namely, Hanover, Parkside, Cliffe and Woodland. Due to having a single escape route, improvement works to these blocks are to be prioritised. Whilst these buildings are currently compliant with existing legislation, improvements have been identified due to changing legislation post-Grenfell and the City Council’s obligations to customers to provide safe, good quality homes. The primary objective is Fire Risk Assessment works, but the opportunity has also been taken to improve the internal and external environments of these buildings.</p> <p>What has changed?</p> <p>Several items of works have been added to the project that fell outside the initial scope of works, including full roof replacement at all Stannington Blocks, items of fire safety works found on inspection to require further attention and an extension of time taking completion from September 2023 to December 2023 (13 Weeks delay) that resulted from additional works being instructed.</p> <p>The current forecast requires additional funding estimated at £650- £900K. A range is given as there are items that are yet to be commercially agreed with the contractor, which is normal for a contract of this size. The figure of £650K represents the best case scenario where all commercial items are agreed in the favour of SCC, the figure of £900K represents a less optimistic scenario where more commercial items are agreed in favour of the contractor.</p> <p>It is recommended to increase the current budget by the full £900K to prevent a liability being due to the contractor without an allocated budget to fund it.</p> <p>Variation type: Budget increase</p> <p>Budget</p> <table border="0" style="width: 100%;"> <tr> <td>Previous Yrs Actuals</td> <td>£7,713.9K</td> <td>£7,713.9K</td> </tr> <tr> <td>Current 23/24 Budget</td> <td>£2,453.9K + £900K =</td> <td>£3,353.9K</td> </tr> <tr> <td>Current 24/25 Budget</td> <td>£54.2K + £0K =</td> <td>£54.2K</td> </tr> <tr> <td>Total Project Budget</td> <td>£10,222.0K + £900K =</td> <td>£11,122.0K</td> </tr> </table>		Previous Yrs Actuals	£7,713.9K	£7,713.9K	Current 23/24 Budget	£2,453.9K + £900K =	£3,353.9K	Current 24/25 Budget	£54.2K + £0K =	£54.2K	Total Project Budget	£10,222.0K + £900K =	£11,122.0K
Previous Yrs Actuals	£7,713.9K	£7,713.9K												
Current 23/24 Budget	£2,453.9K + £900K =	£3,353.9K												
Current 24/25 Budget	£54.2K + £0K =	£54.2K												
Total Project Budget	£10,222.0K + £900K =	£11,122.0K												
	Funding	HRA via Block Allocation for Health & Safety Works												

	Approval Route	Part of the Housing Investment Programme approved at S&R Committee 20.02.23	
Page 136	<p>Council Housing Block Allocation for Health & Safety Essential Work</p>		-921
	<p>Scheme description</p> <p>Block allocation of funding for schemes to improve Health and Safety of SCC's Council Housing stock.</p> <p>What has changed?</p> <ol style="list-style-type: none"> 1. An Initial Business Case has come forward for works to the Chesterfield Road Retaining Wall, the budget for which needs drawing down from this allocation. See entry above for Chesterfield Road Retaining Wall. 2. A variation has come forward to increase the Single Staircase Tower Blocks budget by £900K, which needs drawing down from this allocation. See entry above for Single Staircase Tower Blocks. <p>Variation type: Budget decrease</p> <p>Budget</p> <p>Current 23/24 Budget £2,351.5K - £21.0K - £300K = £2,030.5K <u>Current 24/25 Budget £13,935.3K - £0.0K - £600K = £13,335.3K</u> Total 23-27 Budget £47,736.7K - £21.0K - £900K = £46,815.7K</p>		
	Funding	HRA	
	Approval Route	Part of the Housing Investment Programme approved at S&R Committee 20.02.23	
	<p>LAHF Acquisitions (Local Authority Housing Fund)</p>		+2,267
<p>Scheme description</p> <p>On 14 December 2022 the government made several announcements to support the ongoing Homes for Ukraine Scheme. One element of the announcement was the provision of a £500 million Local Authority Housing Fund to support property acquisitions and redevelopment. Capital funding will be provided directly to English councils in areas that are facing the most significant housing pressures from recent Ukrainian refugee arrivals. SCC was awarded £2.8m via the Local Authority Housing Fund for this purpose.</p> <p>What has changed?</p> <p>Following the original grant award, Sheffield has been allocated a further £1.2m, increasing the total grant to £4.0m.</p>			

Page 137	<p>The revised award based on DHLUC calculations and further work on the current purchase costs of SCC acquisitions suggests the authority could now realise 37 main element properties and 18 bridging allocation properties, originally calculated as 25 main element properties and 10 bridging allocation properties.</p> <p>N.B. 16 properties had already completed before the end of 22/23 and funded as part of this scheme.</p> <p>The deadline for the scheme hasn't changed; that ideally all purchases should be complete by 30th November 2023. If purchases are within the legal process at that point but not complete the funding for those properties will still be provided.</p> <p>Variation type: Budget increase: To increase the overall approved LAHF Acquisitions budget by the £1.2m uplift in grant and the corresponding £1.0m uplift in HRA contribution.</p> <p>Budget</p> <table border="0"> <tr> <td>Actuals 22/23</td> <td>£1,876.0K</td> <td>£1,876.0K</td> </tr> <tr> <td>Current 23/24 Budget</td> <td>£2,938.1K + £2,267.2K</td> <td>= £5,205.3K</td> </tr> <tr> <td>Total Project Budget</td> <td>£4,814.1K + £2,267.2K</td> <td>= £7,081.3K</td> </tr> </table>		Actuals 22/23	£1,876.0K	£1,876.0K	Current 23/24 Budget	£2,938.1K + £2,267.2K	= £5,205.3K	Total Project Budget	£4,814.1K + £2,267.2K	= £7,081.3K	
	Actuals 22/23	£1,876.0K	£1,876.0K									
	Current 23/24 Budget	£2,938.1K + £2,267.2K	= £5,205.3K									
Total Project Budget	£4,814.1K + £2,267.2K	= £7,081.3K										
Funding	LAHF Grant £4,033.4K + HRA £3,047.9K											
Approval Route	Scheme Approved at Finance Sub Committee 19.04.23											
	<p>New Build Council Housing 'Move-On' Provision Fraser Road</p> <p>Scheme description</p> <p>Sheffield has an overall shortfall of affordable homes of c.902 per annum. As part of the response to this, Sheffield City Council has committed to the delivery of a Stock Increase Programme (SIP), which includes supported accommodation in the form of 'Move On' homes. This project will deliver six high-quality 'Move On' homes. As an additional benefit, this project will deliver Sheffield's first 'net zero carbon in operation' Council homes, reducing running costs for tenants and supporting the Council commitment to be net zero by 2030.</p> <p>What has changed?</p> <p>Since initial work on this project commenced, there have been unforeseen inflationary trends that have impacted on all construction costs across the industry. The following changes / issues have impacted on this project since the approval of the Final Business Case (FBC), resulting in an increase in the contract award value of £262k:</p> <ul style="list-style-type: none"> • Programme extension and increased preliminary costs due to longer lead times for key materials, as well as extensions to anticipated timescales for discharging pre-commencement conditions and achieving Building Control approval (c£93k). • Post contract changes because of design amendments, and final confirmation of sub-contractor tender prices (c£66k). 		+265									

- Supplementary ground investigation surveys indicated an alternative foundation and drainage design was required which has led to increased costs and programme duration for the works post FBC approval (grant funding timelines meant that detailed surveys were not carried out pre-Outline Business Case and therefore remained a risk to delivery) (c£59k).
- Additional consultant reports and surveys to satisfy Planning pre-commencement conditions (c£33k).
- Additional client requirements i.e. higher specification kitchen units to meet landlord requirements and increase lifespan, built-in storage, upgrades to achieve Secured by Design Gold accreditation (c£11k).

The project has also incurred the following additional costs:

- Community Infrastructure Levy (CIL) liability due to the tenancy type required by grant funder not meeting the 'social housing relief criteria' (c£15k).
- Internal fees have increased by c£45k due to additional work required during the design and contract negotiation stages and fees as a percentage of total contract value.

These changes have exhausted the original £160k contingency, leaving a shortfall of £162k. In addition, the project costed risk register identifies the need for an ongoing contingency of £103k. Together this requires a budget increase of £265k – with £201k requested from the HRA and £64k requested from the Local Renewable Energy Fund (LREF).

Additional Information

The Outline Business Case was approved at £987.4k and this change will increase the project budget to £1,687.3k. These increased costs have resulted in an average cost per unit of £281k. This is a significant increase on the £164.5k originally anticipated.

In terms of Housing Revenue Account (HRA) borrowing, the cost per unit has increased above the estimated open market value by c12%, and therefore no longer meets the Council's 'value for money' criteria. However, in mitigation of this, the properties will not be subject to future Right to Buy applications as they are restricted to providing supported housing for individual tenants for a maximum of 2-3 years.

The Strategic Case for this project is strong - the Council has analysed demand and identified a significant shortfall of 'move on' accommodation - current estimates are that Sheffield needs around 50 units of accommodation (all one bedroom for single occupancy). Direct delivery and provision of 'Move On' homes by the Council (i.e. this project) is one way of meeting this demand.

Without dedicated 'move on' accommodation, people are typically placed in provision which does not deliver the housing and dedicated support required to enable a positive outcome. For example, people are placed in hotels or bed and breakfast accommodation which is expensive (costs range between £20k and £30k per annum) or in dispersed one-bed general needs homes across the City which are in high demand. These alternative types of provision are also difficult to manage operationally.

In addition to HRA investment, this project is utilising investment from a number of non-HRA sources (see 'Funding' Section – below). In adherence with the grant funding agreement terms and conditions, the Council entered into a formal construction contract on 30/03/23 and began approved initial works on site, just 12 months from submission of the original bid to the Department for Levelling Up, Housing and Communities (DLUHC). The challenging timescales associated with the grant funding from DLUHC necessitated a procurement and construction approach which has impacted the delivery costs. In addition, abnormal site conditions due to redevelopment of a brownfield site have resulted in some delays and associated costs.

Page 139	<p>To-date, the project has incurred actual costs of c£150k and has financial commitments of c£300k. Therefore, whilst the additional costs are undesirable, the financial and reputational impact of withdrawing from the scheme would be significant. Lessons have been learned regarding progressing schemes in order to secure funding which does not allow the usual depth of surveys and planning to be undertaken. But this will unfortunately continue to need balancing against the time-limited nature of many external funding opportunities.</p> <p>Variation type: Budget increase</p> <p>Budget</p> <table> <tr> <td>Previous Yrs Actuals</td> <td>£149.0K</td> <td>£149.0K</td> </tr> <tr> <td>Current 23/24 Budget</td> <td>£1,255.9K + £264.7K =</td> <td>£1,520.6K</td> </tr> <tr> <td>Current 24/25 Budget</td> <td>£17.6K + £0.0K =</td> <td>£17.6K</td> </tr> <tr> <td>Total Project Budget</td> <td>£1,422.5K + £264.7K =</td> <td>£1,687.2K</td> </tr> </table> <p>Funding</p> <p>In addition to Homes England grant and Section 106 investment (approved in February 2023), this project has secured £64K from the Local Renewable Energy Fund via the Corporate Investment Fund to support the additional specification costs above current building regulations enabling these properties to be the first council homes to achieve 'net zero carbon in operation'.</p>		Previous Yrs Actuals	£149.0K	£149.0K	Current 23/24 Budget	£1,255.9K + £264.7K =	£1,520.6K	Current 24/25 Budget	£17.6K + £0.0K =	£17.6K	Total Project Budget	£1,422.5K + £264.7K =	£1,687.2K	
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Current 24/25 Budget	£17.6K + £0.0K =	£17.6K													
Total Project Budget	£1,422.5K + £264.7K =	£1,687.2K													
Funding	Homes England Grant £480K + S106 £305K + CIF £64K + HRA £838.3K (increase to HRA of £200.7K)														
Approval Route	Part of the Stock Increase Programme approved at S&R Committee 20.02.23														
	<p>Block Allocation for Council Housing Stock Increase Programme</p> <p>Scheme description</p> <p>Block allocation of funding for SCC Stock Increase schemes.</p> <p>What has changed?</p> <ol style="list-style-type: none"> A variation has been submitted for the Local Authority Housing Fund scheme, which requires further funding from the HRA as well as the grant awarded. Therefore £1,036.8K needs drawing down from the 2028/29 allocation. See entry above for LAHF Acquisitions. A variation has been submitted for the Move-On Provisions scheme, which requires further HRA funding. Therefore £200.7K needs drawing down from the 2028/29 allocation. See entry above for New Build Council Housing – Move On Provisions Fraser Road <p>Variation type: Budget decrease</p>	-1,238													

	Funding	Various including HRA Borrowing, HRA Capital Receipts, S106 and Grants	
	Approval Route	Part of the Stock Increase Programme approved at S&R Committee 20.02.23	
Page 140	Council Housing Block Allocation for Heating, Energy Efficiency, & Carbon Reduction		-15
	Scheme description		
	Block allocation of funding for schemes to improve heating, energy efficiency and carbon reduction of SCC's Housing Stock.		
	What has changed?		
	<p>An Initial Business Case has been brought forward to commission stock condition, energy and Housing Health and Safety Rating System surveys to supplement existing internal surveying resource.</p> <p>The collection of stock data to support the investment planning process helps to ensure that Capital programme funding is spent as effectively as possible, targeting the areas of the stock in most need of investment improvement. Crucially it supports targeted work to improve the energy performance of the stock and the move towards Net Zero.</p> <p>The amount of current stock data where the data source is a survey rather than assumed or cloned data is below the required level. SCC's requirement is to reach 85% of the stock having had a survey by 31 March 2024, which can't be achieved with the existing internal resource or through additional temporary recruitment in the timescale required.</p> <p>This activity will take place in revenue therefore the annual revenue contribution to the Major Repairs Capital Reserve will be reduced by this amount.</p> <p>Variation type: Budget decrease</p> <p>Budget</p> <p><u>Current 23/24 Budget £2,122.6K - £15K = £2,107.6K</u> Total 23-27 Budget £30,331.4K - £15K = £30,316.4K</p>		
	Funding	HRA	
	Approval Route	Part of the Stock Increase Programme approved at S&R Committee 20.02.23	
F	Education Children & Families		
	New additions		

	None		
	Variations and reasons for change		
Page 141	<p>Waterthorpe Nursery & Infants School Roof Repair</p> <p>Scheme description</p> <p>A programme of condition surveys was undertaken across the schools estate between 2017 to 2020. The purpose of the surveys was to identify building elements (e.g., roof, windows, floor) and then report on the elements that require attention using a rating system where each element was ranked based up on a condition, priority, and severity scoring system.</p> <p>Using the above ranking system, the pitched roof at Waterthorpe was identified as requiring replacement</p> <p>What has changed?</p> <p>It was identified that the original budget approval included costings for 2 alternative solutions to the roof replacement, therefore overstating the budget requirement. Tender returns have now been received and costs of the scheme confirmed at £300k. This allows £600k to be returned to the school condition funding allocation to address other priorities across the estate.</p> <p>Variation type: Budget decrease</p>		-608
	Funding	School Condition Funding	
	Approval Route	Scheme approved Finance Sub-Committee 06/09/22	
	G	Strategy & Resources	
	New additions		
	None		
	Variations and reasons for change		
	None		
H	Economic Development & Skills		

	New additions									
Page 142	<p>UK Shared Prosperity Fund Low Carbon Capital Fund</p> <p>Why do we need the project?</p> <p>The Low Carbon project will support Sheffield businesses to identify, fund and implement low carbon improvements. The programme builds on the success of the ERDF project. SCC will be the accountable body for the South Yorkshire wide project</p> <p>How are we going to achieve it?</p> <p>The project will provide carbon sustainability audits which will provide an audit of the SME operation establishing the carbon emissions of the current operation and interventions that will reduce these, with the ability to access a grant to fund products itemised in the audit report. The capital funding will form part of a wider mix of funding to supply capital grants to Sheffield businesses through the programme. Capital funding will be provided in the form of grants that will be subject to a Grant Funding Agreement. Final approval of grant applications will be made by SCC as the project lead, communicated to the SME and grant offer letter issued outlining the requirements for the funding, intervention rate and requirements for evidence of monitoring. Within the Grant Funding Agreement, recipients will be expected to follow the UKSPF guidance in respect of procurement as set below:</p> <table border="1" data-bbox="199 758 1664 917"> <tr> <td>Value of contract</td> <td>Minimum procedure</td> </tr> <tr> <td>£0 - £2,499</td> <td>Direct award</td> </tr> <tr> <td>£2,500 - £24,999</td> <td>3 written quotes or prices sought from relevant suppliers of goods, works and / or services</td> </tr> <tr> <td>Over £25,000</td> <td>Formal tender process</td> </tr> </table> <p>It is anticipated that the majority of support to businesses will represent a subsidy under the terms of the Subsidy Control Act 2022.</p> <p>Where grants are considered to be Subsidy the Council will apply one of three approaches:</p> <ul style="list-style-type: none"> - Award funding under the Minimal Financial Assistance scheme that allows subsidy awards up to £315k in a three-year period. - Award an ad hoc subsidy which will need to be notified on the Subsidy Control database once a justification has been written and considered by the Executive Director of City Growth. - Award funding under streamlined rates. <p>What are the benefits?</p> <p>Short term -</p> <p>Provide key information to businesses so they understand how much carbon emissions they produce .</p> <p>Provide specific costed options for reducing carbon emissions and energy costs.</p> <p>Medium Term</p> <p>By providing grants for specific capital items reduce the carbon emission of businesses</p>	Value of contract	Minimum procedure	£0 - £2,499	Direct award	£2,500 - £24,999	3 written quotes or prices sought from relevant suppliers of goods, works and / or services	Over £25,000	Formal tender process	+255
Value of contract	Minimum procedure									
£0 - £2,499	Direct award									
£2,500 - £24,999	3 written quotes or prices sought from relevant suppliers of goods, works and / or services									
Over £25,000	Formal tender process									

Reduce the cost of energy bills at a time of energy price increases and other cost of living price increases to business.

Long term –

Provide Sheffield businesses with greater knowledge about wider strategy and options to reduce carbon emissions and reduce even more the energy costs to the business.

In addition, the project will provide specialist sustainability support.

Works will likely include:

- LED lighting
- Solar Panels
- Roof insulation
- Glazing upgrade
- Boiler and heating system upgrades
- Destratification Fans
- Heat Pumps
- Voltage Optimisation
- Gas and Electricity Submeters
- Motor Invertor Replacement

When will the project be completed?

All projects completed March 2025

The total value of the capital element of the project is expected to be £1.1m, however funding is only released on an annual basis therefore £255k represents the amount of funding that has been confirmed for 2023/24. When further funding is confirmed a variation will be brought forward to increase the approved budget.

Funding Source	UK Shared Prosperity Fund	Amount	£255,155	Status		Approved	
Approval Route		In-principle use of funding for this activity was approved by Finance Committee on 7th November 2022 and Economic Development and Skills Committee on 18th January 2023.					

Variations and reasons for change

	None	
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Appendix 2

Variance Analysis by Committee

Portfolio	Approved Expenditure Budget	Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjusment	Percentage Year End Net Slippage
ADULT HEALTH & SOCIAL CARE	6,797,399	8,063,940	(1,266,541)	-	-	-	(2,993,029)	1,726,488	-	0%
COMMUNITIES PARKS & LEISURE	25,215,864	21,426,924	3,788,939	3,790,587	48,288	(63,270)	(16,136)	29,469	1	15%
ECONOMIC DEVELOPMENT & SKILLS	2,957,105	421,323	2,535,782	2,144,546	391,236	-	-	-	-	73%
EDUCATION CHILDREN & FAMILIES	21,632,146	13,643,400	7,988,746	5,590,790	3,012,046	(574,096)	(125,941)	85,948	-	23%
HOUSING	64,745,160	57,476,977	7,268,183	4,881,983	4,745,742	(2,596,101)	(331,553)	381,692	186,420	4%
STRATEGY & RESOURCES	6,529,416	4,996,436	1,532,980	1,376,926	138,816	-	(50,974)	68,212	-	21%
TRANSPORT REGEN & CLIMATE CHANGE	111,540,809	84,486,040	27,054,770	20,087,478	10,349,355	(474,777)	(88,372)	263,396	(3,082,311)	18%
WASTE & STREET SCENE	860,666	108,462	752,204	751,978	-	-	-	226	-	87%
GRAND TOTAL	240,278,565	190,623,501	49,655,063	38,624,287	18,685,482	(3,708,244)	(3,606,003)	2,555,432	(2,895,890)	15%

Adult Health and Social Care

Appendix 2

Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjusment	Comments
HIGH VALUE EQUIPMENT (DFG)	895,000	648,852	246,148	-	-	-	-	246,148	-	Lower level of installations than budgeted
TELECARE/FIRE ALARM EQUIPMENT	400,000	312,041	87,959	-	-	-	-	87,959	-	Lower level of installations than budgeted
MINOR WORKS	143,200	198,422	(55,222)	-	-	-	(55,222)	-	-	Increased capacity in assessment team in a drive to reduce waiting times plus increased labour and materials costs has resulted in overspend. However Disabled Facilities Grant Funding available to meet this
DFG TOP UP	1,666,200	587,968	1,078,232	-	-	-	-	1,078,232	-	This is a discretionary grant and so is not offered to all applicants of DFG monies. Due to the longer term impact of the pandemic, progression of major high cost adaptations have slowed and therefore this budget has not been used. Working with Occupational Therapists we have also reviewed larger schemes and have been able to reduce potential costs.
DISABLED PERS HOME APPRN LOAN	70,800	54,108	16,692	-	-	-	-	16,692	-	This is a discretionary loan and underspent as clients have chosen to not request funding. Moving forward, given the impact of means testing and client contribution, this grant may become more in demand.
DISABLED PERS RELOCATION LOAN	408,800	122,343	286,457	-	-	-	-	286,457	-	A discretionary grant that is offered where properties cannot be adapted due to planning constraints or high cost. There has not been the number of request anticipated, the introduction of limited discretion from the Top Up grant may cause an increase in use of this budget.
ACCELERATED ADAPTATIONS GRANT	2,229,800	5,156,784	(2,926,984)	-	-	-	(2,926,984)	-	-	The majority of the overspend is due to the delivery of delayed adaptations caused by the pandemic, through use a framework we have been able to deliver an increased number of adaptations than normal staffing and processes would allow. Building and labour costs have also increased between 13 – 20%. Until September 2022 AAG discretionary limit of £10,000 was not applied due to meeting client need. From September non urgent level access showers became part of a means tested grant and then from February 2023 the discretionary limit has been restricted to £10,000. Therefore it is anticipated that this will reduce the demand on this budget.
MINOR WORK GRANTS	61,500	50,500	11,000	-	-	-	-	11,000	-	Underspent due to suspension of use of the grant during the pandemic and then to counteract the increased demand on AAG – this grant has now been suspended for 23/24 to allow a larger mandatory and discretionary grant budgets.

Adult Health and Social Care

Appendix 2

Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjusment	Comments
DISABLED GRANTS	922,099	932,922	(10,823)	-	-	-	(10,823)	-	-	An underspend due to the use of the AAG meaning that only extensions and older cases were assigned this budget. In the coming year the demand on the Disabled Grant will increase due to the reintroduction of means testing for several adaptations.
	6,797,399	8,063,940	(1,266,541)	-	-	-	(2,993,029)	1,726,488	-	

Communities, Parks and Leisure

Appendix 2

Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjustment	Comments
SCC HUB LIBRARIES	48,989	14,532	34,457	34,457	-	-	-	-	-	Replacement self service equipment for the libraries is needed. This became service critical at the beginning of February23 with the initiation of a security software update, because when this is installed the current machines won't work. Ensuring the right solution is used is taking time and therefore unable to make the purchases in 22/23
NEW CREMATORS CITY ROAD	836,720	809,480	27,240	-	-	-	-	27,240	-	Works complete, just final account to agree and there is budget in 23/24 which will cover this. Savings due to efficiencies on site.
FLY TIPPING & GRAFFITI	69,000	-	69,000	69,000	-	-	-	-	-	Awaiting the costings from the contractor and awaiting planning permission for some sites. Sites are identified and works necessary at each site are known, so quotes being sought. Those that require planning permission is leading to a further delay
HILLSBOROUGH LIBRARY ENTRANCE	78,885	34,353	44,532	44,532	-	-	-	-	-	Delays to tendering due to: 1. Waiting for approval of Changing Places Toilet scheme being tendered at the same time 2. Works now need to take place after Tramlines as delivery of materials to the library will go through the park
HILLSBOROUGH PARK CP TOILET	2,220	-	2,220	2,220	-	-	-	-	-	Minor slippage on commencement only
WINCOBANK LANE OS	2,750	9,923	(7,173)	-	-	(7,173)	-	-	-	FBC only profiled fees to be spent in 22/23 but some Woodlands work has taken place already.
MOUNT PLEASANT LIGHTING IMPS	35,000	-	35,000	35,000	-	-	-	-	-	Delay in material delivery has meant a delay in works commencing. Works will commence April23
SHEFFIELD GENERAL CEMETERY HLF	-	(1)	1	-	-	-	-	-	1	0
PHILADELPHIA GARDENS	3,547	-	3,547	3,547	-	-	-	-	-	Lack of capacity in the Playgrounds Team has delayed the installation timescales across several sites.
PLAY IMPROVEMENT PROJECT	151,857	124,551	27,306	27,306	-	-	-	-	-	Slippage for Cardwell Drive and Batemoor Road with some small costs outstanding on other sites. Batemoor Road; Playground Team unable to undertake installation due to capacity issues, as such no surfacing and labour costs have been incurred this financial year. Currently exploring alternative delivery mechanism to complete project in 23/24. Cardwell; most installation complete just some small costs still to come through
SHIREBROOK VISITOR CENTRE	53,681	15,259	38,422	38,422	-	-	-	-	-	Resurfacing of the car park and additional safety works on the car park approved in March hasn't started on site as waiting for Northern Powergrid out to advise on where ducting needs to go. Work should start April23

Communities, Parks and Leisure

Appendix 2

Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjusment	Comments
GENERAL CEMETERY HLF PH2	2,472,977	1,589,844	883,132	883,132	-	-	-	-	-	Works were resequenced to allow time to resolve issues in relation to original construction of site features which impacted on programme and costs/cash flow. Contractor now accelerating programme and cash flow to reflect this is to be issued.
PONDEROSA AP IMPROVEMENTS	8,771	-	8,771	8,771	-	-	-	-	-	No progress due to Officer capacity issues. Funds still designated to be used for further signage, seating & uplift within scope of the approved business case.
MATHER COMMUNITY PARK IMPS	18,602	18,124	479	479	-	-	-	-	-	Minor slippage only
RICHMOND PARK FLOOD MGT	23,713	10,632	13,081	13,081	-	-	-	-	-	The start on site date got pushed back to 20th March due to resource issues at SCCT Most of the works are finished now with just the fencing to complete in April23 so the rest of the costs should come through May23
MATTHEWS LA. CRICKET PAVILION	25,000	20,000	5,000	-	5,000	-	-	-	-	Retention kept back until car park completed by NW Cricket Club
HILLSBOROUGH PARK WHEELS PARK	291,674	268,042	23,632	23,632	-	-	-	-	-	Combination of retention, contingency, & funds held back for outstanding work (landscaping/drainage) due to be finalised by contractor for Summer23
UPPERTHORPE HL CENTRE	57,157	48,161	8,996	-	8,996	-	-	-	-	Funds remaining for improvements to Upperthorpe Health Centre as originally agreed
SPIDER PARK	25,362	14,345	11,017	-	11,017	-	-	-	-	Went into the contract with a high contingency post tender, additional work added to contract within scope and retentions now paid. Further improvements in line with the approved business case to be delivered 23/24 including signage and additional boundary treatments.
CONCORD PARK IMPROVEMENTS	10,500	-	10,500	10,500	-	-	-	-	-	Officer capacity issues held up progress. Consultation now progressed with new Friends of Group, community and stakeholders to identify priorities for improvement. Feasibility to be commissioned for Summer23
ECCLESFIELD PARK IMPROVEMENTS	295,662	128,299	167,363	167,363	-	-	-	-	-	Contractors were delayed starting on site at both sites due to capacity after other schemes they were working on slipped. Ecclesfield delay has meant the entrance works to the tennis courts and the court painting & line marking hasn't been completed.
OXLEY PARK-SCLC PLAY & ACCESS	13,099	12,917	182	-	-	-	-	182	-	Finished
WESTFIELD PLAYGROUND	17,923	17,856	67	-	-	-	-	67	-	Finished

Communities, Parks and Leisure

Appendix 2

Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjustment	Comments
FORGE DAM POND RESTORATION	354,756	246,460	108,296	108,296	-	-	-	-	-	Operational delays due to delayed completion of pond works and approvals timescale for embankment repairs. Additional works and compensation events agreed for pond works. Footpath repair works were 80% complete but a decision to pull off site due to adverse weather / unsafe working conditions was made. Final footpath works to be completed when river levels subside sufficiently
PARKWOOD SPRINGS ACTIVE PARK	579,324	456,690	122,634	122,634	-	-	-	-	-	Work Package 1 found to be delayed at the end of January23 following a summary from the Contractor highlighting weather issues slowing down construction. This was communicated to Sport England who have allowed an extension of the grant from March23 to June23 Work Package 2 also delayed due to routes of excavation issues.
STEEL CITY SPORTS GROUND	2,500	-	2,500	-	2,500	-	-	-	-	Waiting for the Football Hubs scheme to get underway. Needs to stay committed
HILLSBOROUGH PARK DEVELOPMENTS	418,325	434,456	(16,131)	-	-	-	(16,131)	-	-	Finished; Revenue Contribution funding provided for the overspend
CHARLTON BROOK BMX RENOVATION	14,630	14,528	102	-	-	-	-	102	-	Finished
ELLESMERE PH IMPROVEMENTS	12,573	19,495	(6,922)	-	-	(6,922)	-	-	-	Increase in CDS fees (Design & Cost Management) & additional survey works, which will be incorporated into the FBC
HIGH HAZELS PARK SHELTER	12,264	-	12,264	-	12,264	-	-	-	-	Delay in fees recharge but work undertaken
BOWMAN DRIVE BMX RENOVATION	21,728	19,851	1,877	-	-	-	-	1,877	-	Finished
PARSON CROSS SPORTS HUB	331,629	252,509	79,120	79,120	-	-	-	-	-	Programme slippage due to design issue with fencing. Now sorted, contractor to start on site 27-Mar-23.
RIVELIN PLAYGROUND	47,150	47,154	(4)	-	-	-	(4)	-	-	Finished
SKYE EDGE FIELDS LAND IMP	44,284	93,459	(49,175)	-	-	(49,175)	-	-	-	Contractor is ahead with the planned boundary works including placement of a lot of boulders and installation of K-frame barriers
PARSON.C & ELLESMERE 3G PITCH	36,195	14,718	21,478	21,478	-	-	-	-	-	22/23 profiled costs was for fees but these haven't come through.
HANOVER & PONDEROSA MUGAS	6,500	-	6,500	6,500	-	-	-	-	-	Not progressed due to Officer capacity issues. Hanover taken forward with community consultation starting Spring23
FRECHEVILLE PARK IMPROVEMENTS	14,210	11,979	2,231	2,231	-	-	-	-	-	Minor slippage only
WOODBURN RD FOOTBALL HUB	2,173,584	85,909	2,087,676	1,078,691	-	-	-	-	1,008,985	Legal issues with the Deed, Heads of Terms, and the Lease has delayed being able to sign off the grant on both SCC and Football Foundation's side. Reaching agreement on the Deed, side letter and the heads of terms we have in place with SHU, has taken 6 months of negotiations between SCC, our external lawyers, property services, SHU, Football Foundation and the National Football Trust and their legal representatives

Communities, Parks and Leisure

Appendix 2

Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjustment	Comments
ROLLING ACRES PLAYGROUND	1,960	750	1,210	1,210	-	-	-	-	-	FBC profiled the External Funding to be charged in 22/23 but only the Commercial Services fee has been charged.
GREEN AND OPEN SPACES S106 STRATEGY	8,511	-	8,511	-	8,511	-	-	-	-	Some small improvements scheduled for 22/23 have not completed
	25,215,864	21,426,924	3,788,939	3,790,587	48,288	(63,270)	(16,136)	29,469	1	

Economic Development and Skills

Appendix 2

Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjusment	Comments
STF WALKING & CYCLING TRAILS	81,899	53,146	28,753	-	28,753	-	-	-	-	Survey fees slipped to 23/24 / project is currently under review
STF MANCHESTER RD PM	219,125	67,004	152,121	152,121	-	-	-	-	-	Design fees, consultant fees, construction costs, survey costs and other fees slipped from 22/23 to 23/24 financial year as construction works are now due to start in autumn 2023
STF MANCHESTER RD HUB	1,901,509	168,964	1,732,545	1,732,545	-	-	-	-	-	Slippage is due to delayed acquisition of properties / surveys costs, legal and other fees now forecast to be spent next financial year as construction works are now due to start in autumn 2023
STF SPORTS HUB	158,831	35,315	123,517	-	123,517	-	-	-	-	Project has been on hold pending client decision regarding progression, pending Final Business Case to award direct grant to deliver
STF HIGH ST ACCESSIBILITY	48,000	10,980	37,020	37,020	-	-	-	-	-	Contractor costs and other fees slipped from 22/23 to 23/24 financial year as works are now due to start in autumn 2023
STF LITTLE DON IMPROVEMENTS	35,200	8,901	26,299	-	26,299	-	-	-	-	Majority of costs have slipped to 23/24 as project is currently on hold
STF HYDROTHERAPY POOL	217,330	4,663	212,667	-	212,667	-	-	-	-	Majority of costs have slipped to 23/24 as project is currently on hold / review is to be completed by Apr 23 to assess viability of operating model.
STF OXLEY PARK PH 2	105,993	22,315	83,678	83,678	-	-	-	-	-	CDS fees, client officer fees and surveys costs slipped to 23/24 as project is delayed until summer 23
STF SHOP FRONTS	158,000	24,605	133,395	133,395	-	-	-	-	-	Majority of costs have slipped to 23/24 as shop fronts work is now due to start in autumn 2023
STF SPORTS HUB 3G PITCH	26,217	23,185	3,032	3,032	-	-	-	-	-	Minor slippage only
STF SPORTS HUB GRANT	5,000	2,245	2,755	2,755	-	-	-	-	-	Minor slippage only
	2,957,105	421,323	2,535,782	2,144,546	391,236	-	-	-	-	

Education Children and Families

Appendix 2

Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjustment	Comments
SF DEVOLVED CAPITAL	1,904,626	1,904,632	(6)	-	-	-	(6)	-	-	Rounding on payments to schools
PMY MAINT. EMERGENCY WORKS	300,000	167,848	132,152	-	132,152	-	-	-	-	Budget represents allowance for emergency works of a capital nature and is therefore responsive in nature.
FOSTER CARER HOUSING ENHANCE	42,808	2,949	39,859	-	39,859	-	-	-	-	Scheme delayed due to complicated structural survey and Party Wall issues
HALLAM RECONFIGURATION	16,757	6,614	10,144	-	-	-	-	10,144	-	Underspend on project completion. No further costs to come. Reduction in funding required from Basic Need Allocation.
DON VALLEY SCHOOL	141,724	149,103	(7,379)	-	-	-	(7,379)	-	-	Minor discrepancy between funding agreement with Academy for IT Infrastructure and budget allocated. Funded from Basic Need Allocation and partly offset by underspend on Sportshall Scheme (below)
ALDINE HOUSE- 2 BED EXTENSION	-	(3,700)	3,700	-	-	-	-	3,700	-	Underspend on project completion
MERCIA SCHOOL	294,819	80,949	213,870	213,870	-	-	-	-	-	Slippage: statutory requirement to provide 2 full size football pitches to replace loss of playing fields when Mercia School was built has been delayed due to Sheffield Football Trust being legally wound up and new portfolio of projects having to be put forward to the Football Foundation
SILVERDALE 2FE EXPANSION T/P	49,178	46,194	2,983	-	2,983	-	-	-	-	Reprofile of temporary accomodation payments
ASTREA ACADEMY	138,147	135,199	2,949	-	2,949	-	-	-	-	Reprofile of balance of Fixtures, Furnishings and Equipment payments
FRA 16-17 FIRS HILL PMY SCH	-	(5,483)	5,483	5,483	-	-	-	-	-	Completion certificate not yet issued, contractor issues have caused delays in delivery and sign off of the works.
FRA 16-17 LYDGATE JUNIOR	22,687	(3,763)	26,450	26,450	-	-	-	-	-	This figure represents the original tender cost of carrying all work out to this site. The work has not been completed, but will need to be completed at some point to ensure the site is fully compliant, therefore forecast is for the work to be carried out within the 2023/24 financial year.
FRA 16-17 ECCLESALL JUNIOR	-	(3,545)	3,545	3,545	-	-	-	-	-	Completion certificate not yet issued, contractor issues have caused delays in delivery and sign off of the works.
FRA 16-17 HUNTERS BAR INFANTS	4,797	(1,011)	5,808	5,808	-	-	-	-	-	Completion certificate not yet issued, contractor issues have caused delays in delivery and sign off of the works.
FRA 16-17 ANGRAM BANK PMY	-	(7,000)	7,000	7,000	-	-	-	-	-	Programme delayed due to additional works being required to meet fire safety compliance and final account still to be agreed.
FRA 16-17 BANKWOOD	42,369	39,784	2,584	2,584	-	-	-	-	-	Completion certificate not yet issued, contractor issues have caused delays in delivery and sign off of the works.
FRA 16-17 BEIGTON NURSERY INF	-	(2,852)	2,852	2,852	-	-	-	-	-	Completion certificate not yet issued, contractor issues have caused delays in delivery and sign off of the works.

Education Children and Families

Appendix 2

Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjustment	Comments
FRA 16-17 GREENHILL PRIMARY	5,806	(2,483)	8,289	8,289	-	-	-	-	-	This figure represents the original tender cost of carrying all work out to this site. The work has not been completed, but will need to be completed at some point to ensure the site is fully compliant, therefore forecast is for the work to be carried out within the 2023/24 financial year.
FRA 16-17 MUNDELLA PMY 4-11	-	(7,000)	7,000	7,000	-	-	-	-	-	Programme delayed due to additional works being required to meet fire safety compliance and final account still to be agreed.
FRA 16-17 PIPWORTH COMM PMY	15,320	11,367	3,953	3,953	-	-	-	-	-	Completion certificate not yet issued, contractor issues have caused delays in delivery and sign off of the works.
FRA 16-17 RIVELIN PRIMARY	-	(7,000)	7,000	7,000	-	-	-	-	-	Programme delayed due to additional works being required to meet fire safety compliance and final account still to be agreed.
FRA 16-17 ROYD NI	15,000	(21,715)	36,715	36,715	-	-	-	-	-	Programme delayed due to additional works being required to meet fire safety compliance and final account still to be agreed.
FRA 16-17 HUNTERS BAR JUNIOR	17,993	28,590	(10,597)	-	-	-	(10,597)	-	-	Overspend to be funded initially from School COndition Funding. Expect this to be covered by underspends across the other FRA schemes however waiting for completion certificates to be issued before savings confirmed. There have been some contractor issues that have delayed completions
MECHANICAL REACTIVE	47,096	-	47,096	-	-	-	-	47,096	-	Future HME schemes will delivered via either CYP general condition or the Primary Maint. Emergency Works allocation. Saving can be returned to School Condition Allowance
TINSLEY JNR - GREEN SPACE	107,686	2,528	105,158	-	105,158	-	-	-	-	We have not been able to progress the capital project as we are still involved in the process of getting the approval from the DfE to appropriate the land from Education to Parks. We have been working with Legal and Property on this, which is going hand in hand with regularising the Tinsley FCs occupation of the site
DON VALLEY SCHOOL SPORTS HALL	15,571	14,358	1,213	-	-	-	-	1,213	-	Small underspend on project completion: Saving of Basic Need funding.
ASTREA - SPORTS PITCH	1,181,282	2,031	1,179,251	-	1,179,251	-	-	-	-	Scheme put on hold as a result of updated cost plan increasing current estimated project cost.
PIPWORTH PMY STRUCTURAL WORKS	191,289	196,089	(4,800)	-	-	-	(4,800)	-	-	Overspend in 22-23, initially funded from School Condition Allocation, however potential recovery of this as retention payments withheld following contractor dispute
CARFIELD AVE - CARE LEAVERS	42,236	43,333	(1,097)	-	-	-	(1,097)	-	-	Overspend due to delivery partner fee increase as a result of the construction cost increase.

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ALDINE HSE- 2 BED EXTN & MUGA	1,253,523	1,182,965	70,558	70,558	-	-	-	-	-	Slippage on final payments following earlier increase in costs due to change in contract scope due to additional works and client changes. Costs met by additional revenue contribution from service.
GIBSON HOUSE	21,106	-	21,106	-	21,106	-	-	-	-	Project has been paused awaiting revised timescales for delivery from the sponsor
SHOOTERS GROVE - PHASE 2	306,865	283,539	23,326	-	-	-	-	23,326	-	Underspend on completion of project (High Needs Capital funded).
HALFWAY INFANTS OFFICE BLOCK	296,276	296,275	1	-	-	-	-	1	-	0
BENTS GREEN EXPANSION - SEND	-	724	(724)	-	-	-	(724)	-	-	Small overspend: Project completed funded from High Needs Capital Allocation
NETHER GREEN JNR ROOF	1,103,492	1,124,947	(21,455)	-	-	(21,455)	-	-	-	Acceleration due to additional fees associated with unforeseen circumstances on site resulting in additional works
LOWFIELD CHIMNEY	-	634	(634)	-	-	-	(634)	-	-	Small overspend: Project completed - Funded from School Condition Allowance
FRA WORKS 20-21 COIT	5,228	6,351	(1,123)	-	-	(1,123)	-	-	-	CDS fees for 2022/23 had to be estimated as majority of budget reprofiled into 2023/24 due to delay in project progressing as no tender returns. New tender process being undertaken April 2023
FRA WORK 20-21 CARTERKNOWLE J	6,889	9,221	(2,332)	-	-	(2,332)	-	-	-	CDS fees for 2022/23 had to be estimated as majority of budget reprofiled into 2023/24 due to delay in project progressing as no tender returns. New tender process being undertaken April 2023
FRA WORKS 20-21 BRADWAY	18,241	7,166	11,075	11,075	-	-	-	-	-	Delay in project progressing due to no tender returns. New tender process being undertaken April 2023.
FRA WORKS 20-21 WATERTHORPE	8,136	6,402	1,734	1,734	-	-	-	-	-	Delay in project progressing due to no tender returns. New tender process being undertaken April 2023.
FRA WORKS 20-21 BRUNSWICK	5,021	9,865	(4,844)	-	-	-	(4,844)	-	-	Overspend on original design work Brunswick Primary has been removed from the programme as included in Primary Rebuild Programme
BROOMHILL INFANT HEATING	177,480	172,562	4,917	4,917	-	-	-	-	-	inal account yet to be agreed - still some issues to resolve on site
SW SEC SCH FEAS - SILVERDALE	3,174,871	2,475,024	699,847	699,847	-	-	-	-	-	Failure to agree the deed of variation in a timely manner resulting in delays to construction
ASTREA GREY STREET CAR PARK	14,283	564	13,719	-	13,719	-	-	-	-	Project on hold as costs for external design team are currently higher than the approved budget
CHANCET WOOD-SPEC/ST PMY PROV	2,215	0	2,215	-	-	-	-	2,215	-	Small underspend on project completion:
GLEADLESS SEND	551,645	451,990	99,655	99,655	-	-	-	-	-	Drainage attenuation required for Planning - works to be carried out summer 2023.
TALBOT-SEVEN HILLS SEND	2,871,786	3,404,907	(533,120)	-	-	(533,120)	-	-	-	Acceleration due to unforeseen condition of the building along with additional works required and underestimated legal fees for the land transfer. Potential final cost increase to follow.
PIPWORTH WC ADAPTATIONS	10,000	-	10,000	10,000	-	-	-	-	-	Programme delayed due to wider issues on site with YWA drainage and installation of new servery into dining pod

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NEWFIELD SCHOOL BRIDGE	102,000	164,102	(62,102)	16,830	-	-	(78,932)	-	-	Overspend as a result of change in delivery method. SCC procured and delivered works. Contribution from Academy covered additional costs
DORE PRIMARY TEMP EXPANSION	-	7,195	(7,195)	-	-	-	-	(7,195)	-	Small underspend on project completion
SHEFFIELD SEN FREE SCHOOL 2	751,869	-	751,869	-	751,869	-	-	-	-	DfE will invoice SCC up to a max of £751,869 (lower if actual costs are less) towards the costs of delivering the school. Further reprofile due to DfE contractor becoming insolvent.
SW SEC SCH FEAS - KG ECGBERTS	3,873,557	420,230	3,453,326	3,453,326	-	-	-	-	-	Extended tender period caused by planning conditions and survey results followed by the need for Value Engineering caused delays to start on site. Subsequently lost 5 weeks since starting on site due to unforeseen ground conditions by way of significant buried structures. Planned completion date to 8th January 2024.
ALDINE-INTERNAL DOORS REPLACE	526,000	30,775	495,225	495,225	-	-	-	-	-	Slippage due to specialist surveys for security doors taking longer than expected
ALDINE-EXT LIGHTING REPLACE	21,764	-	21,764	21,764	-	-	-	-	-	Corner Infill project being delayed on site (poor weather and contractor issues) have impacted on the start date for the External Lighting project which is part of the same building contract
ALDINE-HAIR SALON	35,451	38,670	(3,219)	-	-	-	(3,219)	-	-	Overspend, funded from Revenue contribution: additional cost in respect of specialist salon chairs omitted in error
ALDINE-CORNER INFILL	345,706	277,701	68,005	68,005	-	-	-	-	-	Delays on site due to poor weather and contractor issues (enhanced DBS clearance required and length of works programme underestimated)
BEIGHTON NI HTG & MECH REP	759	885	(125)	-	-	-	(125)	-	-	Small overspend on design
BROOMHALL N HTG & MECH REP	12,239	5,711	6,528	6,528	-	-	-	-	-	CDS and Delivery Partner Fees still to be charged.
CARTERKNOWLE J HTG & MECH REP	3,164	3,519	(354)	-	-	-	(354)	-	-	Additional fees due to RLB services required for M&E drawings with performance specification and revised budget cost as works are to go to SCC internal maintenance section.
MEERSBROOK BANK P HTG & MECH	23,000	23,986	(986)	-	-	(986)	-	-	-	Acceleration of fee spend from 23/24. DfE Condition Allocation funding.
NORTON FREE CE P HTG & MECH	12,097	5,164	6,933	6,933	-	-	-	-	-	Fees still to be charged for CDS and Delivery Partner for design information for replacement of boilers
SPRINGFIELD P HTG & MECH	19,787	21,623	(1,836)	-	-	(1,836)	-	-	-	22-23 YE Acceleration of fee spend from 23/24. DfE Condition funded.
STRADBROKE P3 HTG & MECH	759	885	(126)	-	-	-	(126)	-	-	Small overspend on design
BRUNSWICK P PITCHED ROOF REP	1,383	3,431	(2,048)	-	-	-	(2,048)	-	-	Overspend on fees costs (DfE Condition funded) - scheme now on hold.
WATERTHORPE PITCHED ROOF REP	28,493	32,651	(4,158)	-	-	(4,158)	-	-	-	Additional time spent upfront on design of scheme.
CARFIELD PMY PITCHED ROOF REP	45,609	40,729	4,880	-	-	-	-	4,880	-	Underspend scheme no longer progressing
LIMPSFIELD J WINS & EXT WALLS	12,361	21,671	(9,310)	-	-	-	(9,310)	-	-	Overspend due to additional time spent upfront on design of scheme, but scheme paused due to funding issues. Funded from School Condition Allocation

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MOSSBROOK SS WINS & EXT WALLS	12,934	14,679	(1,745)	-	-	-	(1,745)	-	-	Overspend due to additional time spent upfront on design of scheme, but scheme paused due to funding issues. Funded from School Condition Allocation
KING EDWARD UPPER FRA WORKS	32,332	20,877	11,455	11,455	-	-	-	-	-	Delay in project progressing due to no tender returns. New tender process being undertaken April 2023.
HALFWAY JUNIOR CONVERSION	74,278	73,711	567	-	-	-	-	567	-	Small saving to scheme
MALIN BRIDGE INTEGRATED RES	47,433	52,083	(4,650)	-	-	(4,650)	-	-	-	Acceleration due to more comprehensive design work up front than anticipated
STANNINGTON INFANTS INTEG RES	47,529	51,966	(4,437)	-	-	(4,437)	-	-	-	Acceleration due to more comprehensive design work up front than anticipated
GREENHILL PMY INTEGRATED RES	160,000	-	160,000	-	160,000	-	-	-	-	All £160,000.00 High Needs Capital funded: Steel City School Partnership have not yet invoiced SCC for works, due to delay in receiving full evidence of invoices from Trust to enable release of funding
HALFWAY JNR FRA 23_24	12,160	8,497	3,663	3,663	-	-	-	-	-	Delay in project progressing due to no tender returns. New tender process being undertaken April 2023.
HIGH GREEN FRA 23-24	12,160	7,228	4,932	4,932	-	-	-	-	-	Delay in project progressing due to no tender returns. New tender process being undertaken April 2023.
REIGNHEAD PMY FRA 23-24	12,160	7,992	4,168	4,168	-	-	-	-	-	Delay in project progressing due to no tender returns. New tender process being undertaken April 2023.
STOCKSBRIDGE JNR FRA 23-24	12,160	7,142	5,018	5,018	-	-	-	-	-	Delay in project progressing due to no tender returns. New tender process being undertaken April 2023.
BEIGHTON NI ROOF WKS 23-24	29,600	4,673	24,927	24,927	-	-	-	-	-	Projects were paused whilst funding was found for delivery, design work is now picking back up
HALFWAY NI ROOF WKS 23-24	29,600	4,813	24,787	24,787	-	-	-	-	-	Projects were paused whilst funding was found for delivery, design work is now picking back up
STRADBROKE ROOF WKS 23-24	29,600	4,673	24,927	24,927	-	-	-	-	-	Projects were paused whilst funding was found for delivery, design work is now picking back up
HALFWAY NI WALLS 23-24	20,800	-	20,800	20,800	-	-	-	-	-	Projects were paused whilst funding was found for delivery, design work is now picking back up
PIPWORTH ADAPTATIONS - LIFT	14,698	13,315	1,383	1,383	-	-	-	-	-	Minor slippage on final costs
SPECIAL FREE SCHOOL - NORTH	600,000	-	600,000	-	600,000	-	-	-	-	£600k High Needs Capital funded: Expenditure moved to September 2024, to align with expected timing of SCC contribution to DfE delivered scheme.
PIPWORTH ADAPTATIONS - KS2	9,580	5,150	4,430	4,430	-	-	-	-	-	CDS still working on designs so fees still to be charged.
WHARNCLIFFE SIDE PMY EXPN	49,570	30,628	18,942	18,942	-	-	-	-	-	Detailed sketch proposals to aid the decision-making processes about potential options to accommodate additional 70 school places took longer to produce than expected
ST CATHERINES ADAPTATIONS	6,754	-	6,754	6,754	-	-	-	-	-	Design stage still being progressed and awaiting CDS fees to be recharged

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MANOR LODGE PMY SCH EXPANSION	55,833	14,288	41,545	41,545	-	-	-	-	-	Initial feasibility budget not approved until December 2022 which delayed ground and drainage surveys
RUSHEY MEADOWS CRH	60,000	8,729	51,271	51,271	-	-	-	-	-	Programme delays due to discussions between Rushey Meadows centre Manager and client regarding where building should be located on site. This delayed design and surveys from progressing in line with programme. This is now resolved.
BRUNSWICK SITE ABNORMALS	3,000	-	3,000	-	3,000	-	-	-	-	Expenditure moved by 1 month from March 23 as project only just commenced
WFCM	46,154	1,315	44,839	44,839	-	-	-	-	-	Slippage of £44,839 to cover capital related staffing costs
	21,632,146	13,643,400	7,988,746	5,590,790	3,012,046	(574,096)	(125,941)	85,948	-	

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CHAUCER SQUARE MAINTENANCE	18,000	10,271	7,730	-	-	-	-	7,730	-	Annual allocation for capital maintenance
OBSOLETE HEATING	1,938,730	1,780,574	158,156	158,156	-	-	-	-	-	The programme has an underspend and lower unit output due to the redistribution of engineers to the gas service failed access process.
ASBESTOS SURVEYS	175,797	204,797	(29,000)	-	-	-	(29,000)	-	-	Slight overspend due to increased cost of surveys and localised requests funded from Block Allocation for Health & Safety Works
LANSDOWNE AND HANOVER CLADDING	126	801	(675)	-	-	-	(675)	-	-	Slight overspend funded from Block Allocation for Health & Safety Works
ADAPTATIONS	-	(4,370)	4,370	-	-	-	-	4,370	-	Actual costs ended up being less than the accruals taken Return to block allocation for Adaptations and Access
PSH EMPTY PROPERTIES	120,000	11,558	108,442	-	-	-	-	-	108,442	Review of budgets and funding of this work underway.
H & S ELECTRICAL REWIRES	25,000	-	25,000	-	25,000	-	-	-	-	This is a reactive programme, with works being carried out on an adhoc basis
EMERGENCY DEMOLITIONS	40,000	-	40,000	-	40,000	-	-	-	-	This is a contingency fund for emergency demolitions e.g. boundary walls or dangerous structures that RMS or AMT have been notified of, and at this stage its not possible to forecast how much is likely to be needed. The overall budget needs to be kept intact.
PROGRAMME MANAGEMENT COSTS RTB	520,000	516,100	3,900	-	-	-	-	-	3,900	Budget is indicative and costs depend on the number of Right To Buy sales.
HRA PROGRAMME MANAGEMENT	250,000	158,500	91,500	-	-	-	-	91,500	-	No slippage required, budget in place year on year.
PHS ACTIVITY	25,000	13	24,988	-	-	-	-	-	24,988	Enforced Sales to be recorded on Revenue from 23/24 onwards
HEATING BREAKDOWNS	730,034	682,540	47,493	47,493	-	-	-	-	-	RMS recharge for March23 including the costs for electric fires was less than anticipated.
NON HIGHWAYS RESPONSIVE WORKS	-	265	(265)	-	-	-	(265)	-	-	Minor overspend funded from Block Allocation for Other Essential Works
KITCHEN/BATHRM PLANNED REPLMT	-	211	(211)	-	-	-	(211)	-	-	Minor overspend funded from Block Allocation for Other Essential Works
GENERAL/RTB ACQUISITIONS CHS	435,027	74,189	360,839	-	360,839	-	-	-	-	Underspend due to costs of some properties moved to the LAHF scheme in March23. Budget still required as LAHF must be additional properties not replacement properties
SHORT LEASEHOLD SUNDRIES	436,086	6	436,080	436,080	-	-	-	-	-	Negotiations to acquire these properties did not conclude, and if a Tribunal is required the outcome of this won't be until 23/24. The budget therefore needs to be slippd to allow the transaction to proceed.

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ASBESTOS REMOVAL	236,700	250,787	(14,087)	-	-	-	(14,087)	-	-	Unforeseen additional work has meant the project will overspend to allow Fire Safety Works to proceed. Additional costs include plastering works, isolation, utilities and various price increases. There has also been additional work required at the Ridal scheme. Funded from Block Allocation for Health & Safety Works
SUNDRIES - 250 BARNESLEY ROAD	-	41,858	(41,858)	-	-	-	(41,858)	-	-	Overspent due to issues agreeing the Final Account. Funded from block allocation for Other Essential Works
ROOFING REPLACEMENTS PROG	3,736,226	4,381,964	(645,738)	-	-	(645,738)	-	-	-	It was agreed that the Contractor for the Elementals Project would complete/finish work that had been started by the Roofing Contractor after going into administration. Work completed by the Elemental Contractor was recharged before year end and some further costs are predicted. The original estimated final account was still being agreed and therefore the original accrued amount taken was less than what came to be agreed. A final payment of £290,426.73 is expected to be paid to the Administrator for the previous Roofing Contractor at the end of April 2023.
CAPITALISED REPAIRS	501,864	738,353	(236,489)	-	-	-	(236,489)	-	-	Value of repairs of a capital nature higher than initially forecast. Review of ongoing value of these works underway Funded from the block allocation for Other Essential Works
DEMOLITION PROGRAMME	217,795	19,983	197,812	-	197,812	-	-	-	-	Outhouses currently under review with no planned demolition date. Budget to be moved to next financial year pending policy decision
FIRE SUPPRESSION SYSTEMS	236,671	84,092	152,580	152,580	-	-	-	-	-	Slow progress due to the low number of referrals received for install misting systems

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ADAPTATIONS 2020-25 CONTRACT	2,964,657	3,328,426	(363,769)	-	-	(363,769)	-	-	-	Variance is due to acceleration in work and includes an uplift of 9.3% backdated to October22.
EWI NON-TRADITIONAL1	-	2,528	(2,528)	-	-	-	(2,528)	-	-	Minor overspend funded from Block Allocation for Energy Efficiency works
EWI NON-TRADITIONAL 2	335,923	116,760	219,164	219,164	-	-	-	-	-	Delays to tender process
EWI NON-TRADITIONAL 3	383,252	251,483	131,769	131,769	-	-	-	-	-	Programme delayed by 1 month following tender return exceeding anticipated cost, therefore April's Finance Sub Committee approval required for the uplift in budget before contract can be awarded
OPIL BOILER HOUSE REFURBS	1,640	-	1,640	1,640	-	-	-	-	-	Feasibility not progressed
ELEMENTAL REFURBS 2021-26	2,509,726	1,860,471	649,254	649,254	-	-	-	-	-	Some voids issued to the contractor have needed extensive refurbishment and were programmed into year 1 of the Elementals contract. The excessive repairs work required and a priority to reduce SCC rent loss has meant focusing the programme on these rather than tenanted properties. The contractor has increased their subcontractor capacity for 2023. It is therefore anticipated a catch up of works to tenanted properties in 23/24.
ADAPTATIONS - STAIRLIFTS	544,000	593,149	(49,148)	-	-	(49,148)	-	-	-	Acceleration in work and slightly higher outputs completed than previously forecast. This project is demand led.
ELECTRICAL UPGRADES PH 2	4,143,031	4,561,280	(418,249)	-	-	(418,249)	-	-	-	The current average price per property continues to be higher than the estimate average cost per dwelling based on the contract tender sum, which if this continues to be case for the duration of the project it will lead to either a decrease in the outputs that can be achieved or will require an increase in the budget for the project.
SUNDRIES - FIRE STRATEGY	28,804	265	28,539	28,539	-	-	-	-	-	This project is subject to a delay as Tapton House is in a conservation area, which affects the ability to modify the building. This is being addressed with CDS and delivery partner currently. Awaiting revised schedule
SINGLE STAIRCASE TOWER BLOCKS	6,453,905	7,169,803	(715,898)	-	-	(715,898)	-	-	-	The overall expenditure is more than the current approved amount due to the Contractor providing quotations for a number of variations, the value of these have been included in full The Contract Administrator has notified the client and it has been agreed that a full assessment is completed in March with a submission then made to the housing board for additional funding to complete the required work
HANOVER TOWER BLOCK CLADDING	-	146	(146)	-	-	-	(146)	-	-	Slight overspend to be funded from Block Allocation for Health & Safety Works

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TOWER BLOCK FLAT ROOFING	30,000	24,611	5,390	5,390	-	-	-	-	-	Start of contract delayed due to tender evaluation clarifications. Revised start on site proposed in May 2023.
TOWER BLOCKS FRA	329,479	154,910	174,569	174,569	-	-	-	-	-	Delays to works on feasibility of scheme
STAIRLIFTS CONTRACT 2	26,000	10,082	15,918	-	15,918	-	-	-	-	The contractor has not been required to undertake bespoke work that was originally anticipated.
CCTV REFURB & UPGRADE	170,000	750	169,250	169,250	-	-	-	-	-	The procurement process is ongoing and took place during March23 with a view to completing an FBC in May23. The programme will run from late May23 to November23.
BIN STORE CEILINGS	13,000	578	12,423	12,423	-	-	-	-	-	At feasibility stage there has been a delay due to resource issues
OPIL LAUNDRY UPGRADES	102,727	5,425	97,302	97,302	-	-	-	-	-	As works have not been able to commence due to issues relating to the cashless payment system . The issues were not resolved before the year and.
GLEADLESS VALLEY ACQUISITIONS	135,000	86,163	48,837	48,837	-	-	-	-	-	Purchase of 163 Blackstock Road approved January23 not completed
KNOWLE HILL-TA	80,000	64,764	15,236	15,236	-	-	-	-	-	Delay in Demolition programme whilst existing utilities are being disconnected . This has created a pause in the programme which has therefore created financial slippage into 23/24
LAHF ACQUISITIONS	1,917,917	1,876,018	41,899	-	41,899	-	-	-	-	Didn't quite complete the purchase of all the properties expected in 22/23. Budget therefore needed in 23/24 for when those properties do complete
MEERSBROOK PARK ROAD TA	161,008	156,013	4,995	4,995	-	-	-	-	-	Finished but final account to pay
COUNCIL HSG ACQUISITIONS PROG	7,152,240	6,327,782	824,458	-	824,458	-	-	-	-	Underspend due to costs of some properties moved to the LAHF scheme in March23. Budget still required as LAHF must be additional properties not replacement properties
NBCH-P02-WEAKLAND-GN	99,034	10,248	88,786	88,786	-	-	-	-	-	Scheme not finished, completion delayed due to unresolved highways snagging issues. Budget needs to slip until final account is settled.
NBCH-P03-WORDSWORTH AV-LD	35,136	8,339	26,797	-	-	-	-	26,797	-	Scheme complete
NBCH-P04A-ADLINGTON RD-OPIL	2,784,156	2,398,753	385,403	-	385,403	-	-	-	-	Handed over and final account to be agreed due to some outstanding issues. Also Client Directs not expended in line with profile.
NBCH-P04B-ADLINGTON RD-LD	146,533	122,883	23,650	-	23,650	-	-	-	-	Handed over and final account to be agreed due to some outstanding issues. Also Client Directs not expended in line with profile.
ON SITE ACQUISITIONS	16,467	228	16,239	-	-	-	-	16,239	-	Minor underspend. Funds to return to block allocation for Stock Increase Programme
NBCH-P05-NEWSTEAD-GN	623,887	55,200	568,687	-	568,687	-	-	-	-	Budget reprofiled as awaiting required Stock Increase Programme forward plan amendments following recently approved HRA Business Plan

Housing

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Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjustment	Comments
NBCH-P06-NEWSTEAD-OPIL	1,100,710	1,036,737	63,973	-	63,973	-	-	-	-	Budget reprofiled as awaiting required Stock Increase Programme forward plan amendments following recently approved HRA Business Plan
NBCH-P07-SMALL SITES MMC-GN	11,843	11,651	192	-	-	-	-	192	-	Funds returned to block allocation for Stock Increase Programme as awaiting required Stock Increase Programme forward programme plan following recently approved HRA Business Plan
NBCH-P09-ALGAR PL-GN	(1,184)	408	(1,592)	-	-	-	(1,592)	-	-	Funds returned to block allocation for Stock Increase Programme as awaiting required Stock Increase Programme forward programme plan following recently approved HRA Business Plan
NBCH-P10-DARESBURY/BERNERS-GN	4,650,761	5,054,059	(403,298)	-	-	(403,298)	-	-	-	Push to complete 10 properties at Daresbury and 6 properties at Berners to allow handover by the end of March in line with the conditions of the HE funding. This has accelerated the spend.
NBCH-P11-HEMSWORTH-OPIL	292,693	200,357	92,336	92,336	-	-	-	-	-	Budget reprofiled as awaiting required Stock Increase Programme forward plan amendments following recently approved HRA Business Plan
NBCH-P13-SCOWERDONS-GN	40,040	6,571	33,469	33,469	-	-	-	-	-	Actuals are behind budget due to delays in completing the drainage strategy and updating the Masterplan
NBCH-P15-GAUNT RD-GN	413,772	174,079	239,694	239,694	-	-	-	-	-	Budget reprofiled as awaiting required Stock Increase Programme forward plan amendments following recently approved HRA Business Plan
NBCH-P16-NEWSTEAD-ENABLE	4,417,604	2,938,943	1,478,661	-	1,478,661	-	-	-	-	Enabling phase works now complete, final account to be agreed. Waiting a decision on the second phase of work. . Unspent funds to be carried into next financial year for use on the second phase when a decision has been made.
NBCH-P17-TITTERTON-GN	6,295	-	6,295	-	-	-	-	6,295	-	Funds returned to block allocation for Stock Increase Programme as awaiting required Stock Increase Programme forward programme plan following recently approved HRA Business Plan
NBCH-P18-BOLE HILL-GN	361,031	323,360	37,672	-	37,672	-	-	-	-	Budget reprofiled as awaiting required Stock Increase Programme forward plan amendments following recently approved HRA Business Plan
NBCH-P20-OWLTHORPE S106-SO	692,535	416,012	276,523	276,523	-	-	-	-	-	Avant previously cited a problem with the 'energisation' of the site as reason for continued delay with completing the properties. This is now resolved.
NBCH-P21-OWLTHORPE OMV-SO	1,298,031	1,260,496	37,535	37,535	-	-	-	-	-	Avant previously cited a problem with the 'energisation' of the site as reason for continued delay with completing the properties. This is now resolved.

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Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjustment	Comments
NBCH-P22-BAXTER COURT-TA	1,271,700	1,235,458	36,242	-	36,242	-	-	-	-	Project complete and the remaining budget is contingency, however budget to be slipped due to continued risk regarding the snagging/ defects period i.e. the process for identifying and agreeing issues and then rectifying these to SCC's satisfaction
NBCH-P23-VIKINGLEA.MANOR14-GN	(3,079)	8	(3,087)	-	-	-	(3,087)	-	-	Funds returned to block allocation for Stock Increase Programme as awaiting required Stock Increase Programme forward programme plan following recently approved HRA Business Plan
NBCH-P25-CORKER BOTTOMS-GN	20,000	(912)	20,912	20,912	-	-	-	-	-	Inflation has caused prices to go up and contractor is reluctant to move ahead with the agreed build contract, which is a fixed price. The process for resubmitting the Council's revised offer needs to be agreed and the revised offer needs to be submitted to SHC.
NBCH-P26-MOVE ON PROV PHASE 1	844,090	149,012	695,078	695,078	-	-	-	-	-	Slippage in construction programme as construction start on site has been delayed due to late appointment of Contractor
NBCH-P27-HANDSWORTH-GN	470,000	461,089	8,911	8,911	-	-	-	-	-	Current supply chain issues within the construction sector have led the developer to review the delivery programme to ensure that it remained realistic/ deliverable. As such, the revised contractual Long Stop Date is now 30th June 2023.
DH - METERING	8,378	4,720	3,658	-	-	-	-	3,658	-	Complete funds to be returned to block allocation for Energy Efficiency
LIFT REPLACEMENTS	500,000	32,818	467,182	467,182	-	-	-	-	-	OBC expected in the later part of 22/23 but has been held up by procurement issues.
SPRINKLERS - FIRE SAFETY	11,343	-	11,343	11,343	-	-	-	-	-	No progress on this scheme due to internal resource issues
LAD 2 COUNCIL HOUSING WORKS	1,418,366	1,196,861	221,505	-	-	-	-	221,505	-	Complete funds to be returned to block allocation for Energy Efficiency
PS HOMES UPGRADE GRANT (HUG)	681,816	124,276	557,540	557,540	-	-	-	-	-	Following a successful marketing campaign the forecast reflected 73 property completions and a spend of £680K, profiling outputs to the end of April/ early May when it is anticipated the project to have completed in full. Funder is aware and has allowed an extension of the grant to May23
ELECTRICAL STRATEGY	-	1,616	(1,616)	-	-	-	(1,616)	-	-	Minor overspend to be funded from Block Allocation for Health & Safety Works
HANOVER PLAY AREA	5,000	1,594	3,406	-	-	-	-	3,406	-	Project is now complete and awaiting the final invoice. Final costs are expected to be a value of £594.00 accrued for, and will be an underspend on the project, this is a saving to the Housing Investment Programme, return to block allocation

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Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjusment	Comments
HEATING, ENERGY EFFIC & CARBON RED	100,000	-	100,000	-	322,636	-	-	-	(222,636)	Adjustment to reflect over / underspends on projects as detailed above

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Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjusment	Comments
H & S ESSENTIAL WORK	437,000	-	437,000	-	391,476	-	-	-	45,524	Adjustment to reflect over / underspends on projects as detailed above
OTHER ESSENTIAL WORK	155,020	-	155,020	-	(123,538)	-	-	-	278,558	Adjustment to reflect over / underspends on projects as detailed above
GARAGES & OUTHUSES	2,600	-	2,600	-	2,600	-	-	-	-	Budget remains part of the Programme so slip into 23/24
	64,745,160	57,476,977	7,268,183	4,881,983	4,745,742	(2,596,101)	(331,553)	381,692	186,420	

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Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjusment	Comments
FRA WORKS MTC TFM	-	(3,127)	3,127	-	-	-	-	3,127	-	Small underspend on project completion
FRA 16-17 BROOMHALL CENTRE	15,308	11,338	3,970	3,970	-	-	-	-	-	Carry forward required 2023/24 to complete FRA works
FRA 16-17 CHANCET WOOD	-	(2,778)	2,778	-	-	-	-	2,778	-	Small underspend on project completion
FRA 16-17 CLAYWHEELS LANE DEP	-	(1,298)	1,298	-	-	-	-	1,298	-	Small underspend on project completion
FRA 16-17 ECCLESFIELD EPU	-	(1,403)	1,403	-	-	-	-	1,403	-	Small underspend on project completion
FRA 16-17 HOLLINSEND PARK	-	(689)	689	-	-	-	-	689	-	Small underspend on project completion
FRA 16-17 JORDANTHORPE LIBR	-	(385)	385	-	-	-	-	385	-	Small underspend on project completion
FRA 16-17 OSGATHORPE PARK	-	(898)	898	-	-	-	-	898	-	Small underspend on project completion
FRA 16-17 SORBY HOUSE	39,379	1,718	37,661	37,661	-	-	-	-	-	Carry forward required 2023/24 to complete FRA works
FRA 16-17 STANNINGTON PARK	13,118	2,267	10,851	10,851	-	-	-	-	-	Carry forward required 2023/24 to complete FRA works
FRA 16-17 TOTLEY LIBRARY	10,021	2,093	7,928	7,928	-	-	-	-	-	Carry forward required 2023/24 to complete FRA works
FRA 16-17 WISEWOOD CEMETERY	-	(351)	351	-	-	-	-	351	-	Small underspend on project completion
NORTON NURSERY FRA AND REDEV'T	-	86	(86)	-	-	-	(86)	-	-	Small overspend on project completion
BOLEHILL REINSTATEMENT	336,272	341,072	(4,800)	-	-	-	(4,800)	-	-	Overspend due to long lead in time by utility providers (Yorkshire Water and Npower) causing programme extension, resulting in site set up being extended by 8 weeks over Christmas period. Funded from additional Revenue Contribution
FRA 16-17 LOWER MANOR NH CTR	69,968	82,185	(12,217)	-	-	-	(12,217)	-	-	Small overspend forecast due to unforeseen works
FRA 16-17 DARNALL HOUSING OFF	-	(1,086)	1,086	-	-	-	-	1,086	-	Small underspend on project completion
FRA 16-17 NEWFIELD GREEN LIBR	-	(444)	444	-	-	-	-	444	-	Small underspend on project completion
FRA 16-17 ENDCLIFFE PARK	-	(225)	225	-	-	-	-	225	-	Small underspend on project completion
FRA 16-17 GREENHILL BRADWAYYC	-	(803)	803	-	-	-	-	803	-	Small underspend on project completion
WOODHOUSE HUB	-	(62,394)	62,394	62,394	-	-	-	-	-	22-23 YE Slippage required whilst legal claim from main contractor is being reviewed
CBER-SiSTRUCTURE 17-19	114,267	17,489	96,778	-	96,778	-	-	-	-	Structural works now assessed and delivered along with other condition priority works and are funded from main condition budget. The current underspend is to be transferred back to main condition dudget.
CBER-CONDITION SURVEYS	145,187	114,801	30,386	-	30,386	-	-	-	-	The scheme is complete, and budget fully spent but final invoice awaited BU to remain open.
FRA 17-18 BROOMHILL LIBRARY	14,391	8,840	5,552	5,552	-	-	-	-	-	Completion certificate not yet issued, contractor issues have caused delays in delivery and sign off of the works.
FRA 17-18 FRECHEVILLE LIBRARY	-	(406)	406	-	-	-	-	406	-	Small underspend on project completion
CITY RD CEM	4,215	-	4,215	4,215	-	-	-	-	-	Final account still to be agreed with contractor.
FRA ANN'S ROAD YC	10,382	9,840	541	541	-	-	-	-	-	Completion certificate not yet issued, contractor issues have caused delays in delivery and sign off of the works.
FRA STANNINGTON COMM CENTRE	-	(319)	319	-	-	-	-	319	-	Small underspend on project completion
ASBESTOS TERM CONTRACT 18-20	-	(721)	721	721	-	-	-	-	-	Minor slippage on Asbestos Framework works
DAMS & WATERCOURSES PHASE 5	37,427	25,775	11,652	-	11,652	-	-	-	-	Requiredto cover additional emergency works to Dams and Watercourses
NON HIGHWAYS MTC 20-21	150,254	70,555	79,700	79,700	-	-	-	-	-	Delayed start to resurfacing works due to finalising sites for inclusion in programme
TINSLEY CEMETERY LODGE	177,905	172,518	5,387	5,387	-	-	-	-	-	Final account still to be agreed

Strategy and Resources

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Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjusment	Comments
FRA CORP 2020 - MEERSB PK OFF	19,672	17,290	2,382	2,382	-	-	-	-	-	Delay in project progressing due to no tender returns. New tender process being undertaken April 2023.
TOWN HALL ATRIUM	263,669	214,649	49,020	49,020	-	-	-	-	-	Difficulty in finding suitable dates for remaining works in Town Hall which do not coincide with functions and events
FRA CORP 2020 - SPRING ST KENN	21,654	5,891	15,763	-	-	-	-	15,763	-	Scheme cancelled, works no longer required
FRA CORP 2020 - MATHER RD REC	21,508	3,828	17,680	17,680	-	-	-	-	-	Delay in project progressing due to no tender returns. New tender process being undertaken April 2023.
FRA CORP 2020 - HEELEY GRN CC	18,118	4,984	13,134	13,134	-	-	-	-	-	Delay in project progressing due to no tender returns. New tender process being undertaken April 2023.
MEDICO LEGAL	22	114	(92)	-	-	-	(92)	-	-	Small overspend – to cover additional fees
TRANSPORT EFFICIENCY 21-22	2,546,509	2,276,433	270,076	270,076	-	-	-	-	-	Slaippage to fund £265k of residual vehicles from plus small cost contingency due April/May 23 under old scheme.
SHOREHAM STREET BUILDING ROOF	-	557	(557)	-	-	-	(557)	-	-	Small overspend on design works
ABBEYFIELD HOUSE ROOF	-	398	(398)	-	-	-	(398)	-	-	Small overspend on design works
FRA CORP 21 - ABBEYFIELD PARK	16,428	11,366	5,061	5,061	-	-	-	-	-	Delay in project progressing due to no tender returns. New tender process being undertaken April 2023.
FRA CORP 21 - CHAPELTOWN LIB	20,487	5,794	14,693	14,693	-	-	-	-	-	Delay in project progressing due to no tender returns. New tender process being undertaken April 2023.
FRA CORP 21 - CONCORD PARK	17,364	5,541	11,823	11,823	-	-	-	-	-	Delay in project progressing due to no tender returns. New tender process being undertaken April 2023.
FRA CORP 21 - LOWEDGES HS OFF	15,871	9,084	6,788	6,788	-	-	-	-	-	Delay in project progressing due to no tender returns. New tender process being undertaken April 2023.
FRA CORP 21 - MNT PLEASANT PK	14,847	7,450	7,397	7,397	-	-	-	-	-	Delay in project progressing due to no tender returns. New tender process being undertaken April 2023.
FRA CORP 21 - SHIREGREEN CEM	13,060	9,645	3,416	3,416	-	-	-	-	-	Delay in project progressing due to no tender returns. New tender process being undertaken April 2023.
PSDS - ACRES HILL	567,037	488,270	78,766	78,766	-	-	-	-	-	Scheme delayed awaiting final software configuration
PSDS - TOWN HALL	552,270	516,039	36,230	80,924	-	-	-	-	(44,694)	Scheme delayed awaiting BMS interface componenets
PSDS - MOOR MARKET	153,757	106,564	47,194	2,500	-	-	-	-	44,694	Slippage to cover contractor retention payment
SHIREGREEN CEMETERY WALL	31,450	27,209	4,241	-	-	-	-	4,241	-	Minor underspend
GLEN HOWE RETAINING WALL PK B	136,488	1,000	135,488	135,488	-	-	-	-	-	Delayed to ascertain land ownership
TOWN HALL FIRE ALARM	115,967	126,832	(10,865)	-	-	-	(10,865)	-	-	Overspend due to additional works required to repair existing Public Address & Voice Alarm (PAVA) System
STANIFORTH ROAD GARAGE	-	2,339	(2,339)	-	-	-	(2,339)	-	-	Small overspend on fees. Scheme cancelled following feasibility as did not represent good VFM
TOWN HALL FUEL TANK	151,862	7,577	144,285	144,285	-	-	-	-	-	Specialist works, delay in procurement process to find a suitable contractor with appropriate skills, knowledge and experience

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Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjustment	Comments
CITY ROAD CEMETERY WALL	65,439	58,656	6,783	-	-	-	-	6,783	-	Underspend. Just final retention to be paid – end of defects due and no issues reported to date
MILLHOUSES PK GABION WALL	154,477	9,617	144,861	144,861	-	-	-	-	-	Scheme delayed due to two failed tenders. Scheme now passed to existing contractir for pricing.
ARBOURTHORNE LODGE ACCESS RMP	50,457	37,177	13,280	-	-	-	-	13,280	-	Underspend on scheme.
TOWN HALL CCTV CTL RM RELOCTN	195,533	187,936	7,597	7,597	-	-	-	-	-	Minor slippage on scheme
T&FM PROG - CITY RD CEMETERY	2,801	2,413	388	-	-	-	-	388	-	Essential Maintenance programme under review schemes at feasibility stage currently paused pending outcome
T&FM PROG - HIGHFIELD LIBRARY	3,634	2,413	1,221	-	-	-	-	1,221	-	Essential Maintenance programme under review schemes at feasibility stage currently paused pending outcome
T&FM PROG - HILLSBRO LIBRARY	2,949	2,413	536	-	-	-	-	536	-	Essential Maintenance programme under review schemes at feasibility stage currently paused pending outcome
T&FM PROG - HUTCLIFFE WOOD CM	1,316	2,413	(1,097)	-	-	-	(1,097)	-	-	Essential Maintenance programme under review schemes at feasibility stage currently paused pending outcome
T&FM PROG - MEDICO LEGAL CTR	-	2,413	(2,413)	-	-	-	(2,413)	-	-	Essential Maintenance programme under review schemes at feasibility stage currently paused pending outcome
T&FM PROG - REDMIRE TRVLRS S	-	2,413	(2,413)	-	-	-	(2,413)	-	-	Essential Maintenance programme under review schemes at feasibility stage currently paused pending outcome
T&FM PROG - ECCLESFIELD EPU	6,123	2,413	3,710	-	-	-	-	3,710	-	Essential Maintenance programme under review schemes at feasibility stage currently paused pending outcome
T&FM PROG - BEAUCHIEF ABBEY	1,698	2,413	(715)	-	-	-	(715)	-	-	Essential Maintenance programme under review schemes at feasibility stage currently paused pending outcome
T&FM PROG - BROOMHILL LIBRARY	4,407	2,413	1,994	-	-	-	-	1,994	-	Essential Maintenance programme under review schemes at feasibility stage currently paused pending outcome
T&FM PROG - GREENHILL LIBRARY	-	2,413	(2,413)	-	-	-	(2,413)	-	-	Essential Maintenance programme under review schemes at feasibility stage currently paused pending outcome
T&FM PROG - WALKLEY LIBRARY	8,498	2,413	6,085	-	-	-	-	6,085	-	Essential Maintenance programme under review schemes at feasibility stage currently paused pending outcome
ABBEYDALE DAM LEAKS	19,366	5,573	13,793	13,793	-	-	-	-	-	Programme delayed due to previously designer led project having to be reviewed, including Risk Register and Structural Engineer's reports, before being handed over to the Project Manager
CARR FORGE DAM LEAKS	149,045	3,224	145,821	145,821	-	-	-	-	-	Programme delayed due to previously designer led project having to be reviewed, including Risk Register and Structural Engineer's reports, before being handed over to the Project Manager
FIRTH PARK CLOCK TOWER	13,675	24,244	(10,569)	-	-	-	(10,569)	-	-	Increase in survey costs at feasibility to cover costs of investigatory works and gas monitoring

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Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjusment	Comments
CLOSED CHURCHYARD BDRY WALLS	2,500	-	2,500	2,500	-	-	-	-	-	Programme delayed due to previously designer led project having to be reviewed, including Risk Register and Structural Engineer's reports, before being handed over to the Project Manager
	6,529,416	4,996,436	1,532,980	1,376,926	138,816	-	(50,974)	68,212	-	

Transport, Regeneration and Climate Change

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Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjusment	Comments
ASSET ENHANCEMENT GB SITES	284,043	3,330	280,713	-	280,713	-	-	-	-	Spend on asset enhancement hasn't progressed due detailed consultation on disposals strategy and requirement for further development of Local Plan.
BLACKBURN VALLEY CYCLE ROUTE	33,966	8,912	25,054	25,054	-	-	-	-	-	Outstanding land invoice several years after scheme completed on site
CIL	-	54,697	(54,697)	-	-	-	-	-	(54,697)	Relates to transfer of local CIL to Parish Councils
BRAMALL LN CHERRY STREET RS	-	1,829	(1,829)	-	-	-	(1,829)	-	-	Final account settlement slightly higher than budgeted
OUGHTIBRIDGE RS SCHEME	60,800	60,125	675	675	-	-	-	-	-	Minor slippage
ACCIDENT SAVINGS SCHEMES	14,122	13,380	742	742	-	-	-	-	-	Minor slippage
ULEV RAPID CHARGERS	321,442	5,659	315,783	-	315,783	-	-	-	-	Contractor went into administration requiring contract novation. Works to be completed 2023-24.
HILLSBOROUGH 20 MPH ZONE	35,065	3,728	31,336	31,336	-	-	-	-	-	Work ordered with amey in the new calendar year but not complete yet.
HILLBOROUGH TRAM & BUS REVIEW	20,441	392	20,049	20,049	-	-	-	-	-	Outstanding works will eventually be included within the City Region Sustainable Transport Fund Programme
LITTLE DON LINK OUGHTIBRIDGE	12,879	11,282	1,597	1,597	-	-	-	-	-	Minor slippage on design works
LITTLE DON LINK (CYCLE ROUTE)	12,000	14,638	(2,638)	-	-	-	(2,638)	-	-	Final account settlement slightly higher than budgeted
CYCLE SUPPORT INFRASTRUCTURE	116,600	74,442	42,159	42,159	-	-	-	-	-	Waiting on pricing from one scheme which has held up the entire programme. Scheme has been subject to delays through Road Safety Audit process. Price due by the end of April
DOUBLE YELLOW LINES 19-20	72,286	53,323	18,963	18,963	-	-	-	-	-	Construction has not yet completed for all sites, works now expected to be completed end of April 23. The budget also covers ongoing BAU work for double yellow line requests.
CYCLE CROSSING PORTOBELLO	35,862	3,921	31,941	-	-	-	-	31,941	-	Scheme completed under budget
BARKBY ROAD STEPS	81,980	-	81,980	81,980	-	-	-	-	-	Project scope being reviewed due to cost increases. May not progress in 23/24
SHEAF ST PED CROSSING	3,000	1,729	1,272	1,272	-	-	-	-	-	Minor slippage on design works
ABBEYDALE RD JUNCTION	44,100	44,013	87	-	-	-	-	87	-	Slight saving
ECCLESALL RD JUNCTION	3,400	3,308	92	-	-	-	-	92	-	Minor underspend on design works
SCHOOL STREETS	226,554	82,937	143,617	143,617	-	-	-	-	-	Delays in project delivery due to staff resource issues and availability of materials
CITY CENTRE WEST CYCLE ROUTE	56,655	17,975	38,680	38,680	-	-	-	-	-	Road Safety Audit issues on Holly Street need resolving and any necessary works will require funding
HERRIES ROAD CROSSING	-	(1,412)	1,412	-	-	-	-	-	1,412	Reimbursement of Statutory Undertakings advance payment
CARTER KNOWLE RD PED ENHANCE	-	358	(358)	-	-	-	(358)	-	-	Final account settlement slightly higher than budgeted
CAZ BACK OFFICE	1,947,228	1,090,377	856,851	856,851	-	-	-	-	-	Lower than anticipated application support costs and carry over of contingency
CAZ SIGNAGE	656,715	512,689	144,026	144,026	-	-	-	-	-	No March payment application from Amey was received, and due to unknown additional costs that we were unable to accrue
CAZ ANPR INFRA	1,153,419	1,096,822	56,597	-	56,597	-	-	-	-	Unused contingency in 22/23 - expected to be spent in 23/24 for some additional works

TCF CITY CENTRE	661,645	212,829	448,816	448,816	-	-	-	-	-	Design stage taking longer than forecast. Client revision of RIBA 2 plans for re issue to contractor has resulted in delays. In addition, the contractor has not yet claimed any fees for feasibility works done to date, resulting in year end slippage.
TCF NETHER EDGE WEDGE CYCLING	1,148,180	76,920	1,071,260	1,071,260	-	-	-	-	-	Sign off of designs was delayed due to resource issues at SCC's partner for highways maintenance.
TCF MAGNA MHALL CYCLING	136,961	106,614	30,347	30,347	-	-	-	-	-	Programme delays due to design team availability at main contractor (Amey). Main contractor's estimated programme is that design is now falling into mainly 2023 with works in 2024.
TCF-DACC	321,088	104,904	216,184	216,184	-	-	-	-	-	Programme delays due to design team availability at main contractor (Amey). Main contractor's estimated programme is that design is now falling into mainly 2023 with works in 2024.
TCF SW BUS CORRIDORS	439,141	187,367	251,774	251,774	-	-	-	-	-	Slippage due to complexities of amassing data for development of potential physical/technical interventions and assessing associated impacts.
TCF HOUSING ZONE NORTH	1,122,610	1,024,230	98,380	98,380	-	-	-	-	-	Ongoing dialogue with utilities providers, with a view to reducing the amount of diversions necessary to undertake the scheme. As a result, advanced orders for utility diversions have not been placed. Year end slippage as a result.
KELHAM NEEPSSEND PARKING	436,242	40,513	395,729	395,729	-	-	-	-	-	Delays in delivery due to additional consultation and staff resources delivering other projects
ST VINCENTS PARKING SCHEME	45,000	14,568	30,431	30,431	-	-	-	-	-	Slippage amount of the cost of parking surveys. Expected to be complete in 2022/23 but will now be done in the new financial year due to resource issues
EFFINGHAM PARKING SCHEME	15,807	702	15,105	15,105	-	-	-	-	-	Design work delayed while other schemes are considered
PARKHILL PARKING SCHEME	57,000	74,151	(17,151)	-	-	-	(17,151)	-	-	Extended consultation increasing costs
PEDESTRIAN IMPROVEMENTS	53,370	44,907	8,463	8,463	-	-	-	-	-	Minor slippage
CC PAVEMENT PARKING	32,660	31,958	702	702	-	-	-	-	-	Minor slippage
ELECTRIC VAN SCHEME	46,472	35,754	10,718	10,718	-	-	-	-	-	Minor slippage on final payments
WOODSEATS 20MPH	114,929	111,848	3,081	3,081	-	-	-	-	-	Minor slippage
FAIRLEIGH 20 MPH	94,748	79,249	15,499	5,000	-	-	-	10,499	-	Minor slippage
CROSSPOOL 20 MPH	147,900	147,992	(93)	-	-	-	(93)	-	-	Minor overspend funded from Local Transport plan
CITY CENTRE BIKE HUB	234,952	203,824	31,128	31,128	-	-	-	-	-	Delays in engaging existing contractor for delivery of the internal fit out of the bike hub. Work now progressing.
CAZ BUSES & COACHES	368,000	-	368,000	-	368,000	-	-	-	-	Due to delays in the retrofits for the buses the grant payments to the bus companies will not happen now until next financial year
CAZ HGV	160,000	-	160,000	-	160,000	-	-	-	-	The slippage relates to the delay in the processing of applications and the issue with supply on new vehicles and retrofit solutions.
COVID 19 CITY CENTRE	-	594	(594)	-	-	-	(594)	-	-	Final account settlement slightly higher than budgeted
STATION RD HALFWAY CROSSING	10,485	9,483	1,002	-	-	-	-	1,002	-	Minor saving
HEELEY 20 MPH	38,700	34,451	4,249	4,249	-	-	-	-	-	Minor slippage

SHEAF VALLEY CYCLE ROUTE	686,722	567,398	119,324	119,324	-	-	-	-	-	Delays in completion of Asline Road and Highfield 20mph scheme
ABBEY LANE CROSSING	201,870	37,036	164,834	164,834	-	-	-	-	-	Scheme is complex and still at design stage. Awaiting confirmation of grant funding from SYMCA in next couple of weeks for further £200k. Scheme now expected to complete end of 2023/early 2024
ROTHER VALLEY PARKING	52,000	49,694	2,306	2,306	-	-	-	-	-	Minor slippage
BURTON ST ACCESSIBILITY	54,750	21,765	32,985	32,985	-	-	-	-	-	Delay in payment request from Amey. The scheme has been completed.
NETHERTHORPE CYCLE CROSSING	39,691	38,533	1,159	-	-	-	-	1,159	-	Minor saving
CITY CENTRE BUS STOPS	30,000	20,000	10,000	-	-	-	-	10,000	-	Minor saving
NETHER EDGE & CROOKES ATN	523,669	300,864	222,805	222,805	-	-	-	-	-	Delayed payment request for hire of temporary traffic signal equipment
DISABLED PARKING BAYS	46,717	14,546	32,171	32,171	-	-	-	-	-	Rolling programme for sites included in Local Plan. Limited resource in internal design team for TRO work has delayed progress of the scheme. More sites may be added to this scheme due to remaining budget.
HANDSWORTH 20MPH	70,985	57,702	13,283	13,283	-	-	-	-	-	Minor slippage
BEIGHTON 20MPH	32,119	27,104	5,015	5,015	-	-	-	-	-	Minor slippage
MANOR PARK 20MPH	63,440	23,546	39,894	39,894	-	-	-	-	-	Work was expected to complete in the 2022-23 but the scheme was slipped to accommodate a higher priority scheme.
CAZ ARUNDEL GATE BUS GATE	73,287	92,593	(19,307)	-	-	(19,307)	-	-	-	Works progressing ahead of schedule
EV CHARGER POINTS	482,337	399,456	82,881	82,881	-	-	-	-	-	Additional chargers agreed by scheme sponsor – works to be carried out 2023-24
CLARKEHOUSE PED IMPROVEMENTS	78,610	68,844	9,766	9,766	-	-	-	-	-	Minor slippage
NETHER LANE PED IMPROVEMENTS	31,649	32,449	(800)	-	-	-	(800)	-	-	Minor overspend funded from Local Transport plan
DYCHE LANE PED IMPROVEMENTS	46,937	18,695	28,242	28,242	-	-	-	-	-	TRO due to be advertised 20th April 2023. Limited resource in Traffic Regs team has delayed TRO advertisement and progress of scheme.
BEAVER HILL PED IMPROVEMENTS	82,108	70,537	11,572	11,572	-	-	-	-	-	Resource issue impacting on delivery
PROW 22-23	203,290	187,484	15,806	15,806	-	-	-	-	-	Resource issue impacting on delivery
RESIDENTIAL CYCLE PARKING	50,000	2,375	47,625	47,625	-	-	-	-	-	Delays to programme awaiting outcome of initial trial in the ATNs first. Implementation of trial now scheduled for May
VAS PROGRAMME	234,781	237,339	(2,558)	-	-	-	(2,558)	-	-	Minor overspend - funded from Road Safety Fund
ADVISORY SCHOOL 20MPH LIMITS	76,438	5,486	70,952	70,952	-	-	-	-	-	Delays due to awaiting approval for detail of scheme delivery
CROOKES VALLEY RD RS	20,000	9,191	10,809	10,809	-	-	-	-	-	Resource issue impacting on delivery
CITY RD - RIDGEWAY RD RS	20,000	13,397	6,603	-	-	-	-	6,603	-	Project to be closed. The scheme isn't being progressed as there were no suitable road safety measures identified at the feasibility stage.
BARNESLEY RD-HERRIES RD RS	20,000	11,539	8,461	8,461	-	-	-	-	-	Resource issue impacting on delivery
DEERLANDS 20MPG	53,637	33,136	20,502	20,502	-	-	-	-	-	Delays due to prioritising other 20mph schemes first. Scheme will now be delivered in 23/24
WATERTHORPE 20 MPH	121,663	32,575	89,089	89,089	-	-	-	-	-	Expected to be complete in 2022-23 but objections to the TRO has delayed the project. The scheme will be completed in 2023-24
BATEMOOR & JORDANTHORPE 20 MPH	27,972	27,317	655	655	-	-	-	-	-	Minor slippage
BURNCROSS 20MPH	104,879	31,023	73,856	73,856	-	-	-	-	-	Objections to the TRO meant that the scheme has slipped into 2023-24

NORTON LEES 20MPH	144,761	36,256	108,505	108,505	-	-	-	-	-	Objections to the TRO meant that the scheme has slipped into 2023-24
CARTERKNOWLE 20MPH	34,438	17,433	17,005	17,005	-	-	-	-	-	Resource issue impacting on delivery
WESTFIELD 20MPH	10,000	13,063	(3,063)	-	-	-	(3,063)	-	-	Minor overspend on design costs will be addressed in budget approval for full scheme
HERDINGS 20MPH	9,000	11,981	(2,981)	-	-	-	(2,981)	-	-	Minor overspend on design costs will be addressed in budget approval for full scheme
HIGH GREEN 20MPH	9,000	10,878	(1,878)	-	-	-	(1,878)	-	-	Minor overspend on design costs will be addressed in budget approval for full scheme
FULWOOD 20MPH	17,000	12,400	4,601	4,601	-	-	-	-	-	Minor slippage on design works
WEST ST CAR PARK	30,616	-	30,616	30,616	-	-	-	-	-	The project was due to be completed end of March but due to delay in the delivery of materials, the works have extended further two weeks
HANGINGWATER RD PED CROSSING	20,000	2,642	17,358	17,358	-	-	-	-	-	Minor slippage on design works
BROOKHOUSE HILL PARKING	12,000	3,824	8,176	8,176	-	-	-	-	-	Minor slippage on design works
SHALESMOOR GATEWAY	778,216	82,611	695,605	695,605	-	-	-	-	-	Delay due to decision awaited from DfT re funding for pedestrian development
STREETS AHEAD OPPORTUNITIES	119,618	98,856	20,762	20,762	-	-	-	-	-	Late payment requests from Amey
ITS NETWORK MANAGEMENT	209,628	199,679	9,949	9,949	-	-	-	-	-	Minor slippage on programme
AIR QUALITY MONITOR EQUIPMENT	8,000	5,843	2,157	2,157	-	-	-	-	-	Minor slippage
IRR JUNCTION SCHEMES	8,991	5,000	3,991	-	-	-	-	3,991	-	Minor Underspend
BROADFIELD ROAD JUNCTION	1,403,566	483,992	919,574	919,019	-	-	-	555	-	Delays due to stats company programmes - scheme now on site, so should be complete in 23/24
EM ELECTRIC TAXI TRIAL	14,649	-	14,649	-	14,649	-	-	-	-	Fees still to be charged to the project for PM fees until October 23
SCHOOL KEEP CLEAR REVIEW	6,235	8,615	(2,380)	-	-	-	(2,380)	-	-	Minor overspend funded from Local Transport plan
BRT NORTH: TINSLEY LINK (WP21	24,860	233	24,628	24,628	-	-	-	-	-	Final payments re: legal costs of access issues awaited
LDV FLOOD DEFENCE WORKS	181,535	26,911	154,625	154,625	-	-	-	-	-	Some completed works removed by landowner. Funding being held back as a contingency until legalities of landowner's interference resolved
GREY TO GREEN	-	(500)	500	-	-	-	-	-	500	Reimbursement of Statutory Undertakings advance payment
THREE BROOKS ENV SCHEME-MANOR	41,232	5,000	36,232	36,232	-	-	-	-	-	Works delayed when original contractor went into administration
BROOKHILL AREA IMPROVEMENTS	113,000	63,055	49,945	7,000	-	-	-	42,945	-	Works required not as extensive as first anticipated
PIPWORTH REC SUDS	18,267	15,998	2,269	-	-	-	-	2,269	-	Minor underspend
KNOWLEDGE GATEWAY	55,467	447	55,019	55,019	-	-	-	-	-	Awaiting details of final account settlements
DIGITAL INCUBATOR	39,896	-	39,896	-	39,896	-	-	-	-	This budget was allocated for spend on the Kings Street Market but this did not go forward conversations ongoing as to how best to utilise.
GREY 2 GREEN PH2	551,522	475,259	76,263	72,237	-	-	-	-	4,026	Slippage for final landscaping payments
DEVONSHIRE QUARTER	885,065	2,337	882,728	-	882,728	-	-	-	-	Some delays in negotiations of acquisitions
BROWNFIELD SITE	6,043,215	4,316,100	1,727,115	-	4,760,668	-	-	-	(3,033,553)	Not all expected purchases proceeded in year. Grant funding was also obtained for some of the acquisitions. Corporate Resources allocated to the scheme have therefore been reprofiled into future years.
CULVERT RENEWAL PROGRAMME	84,071	14,561	69,510	69,510	-	-	-	-	-	Completion of works delayed when original contractor went into administration
LDV SANDERSONS FISH PASS	65,484	657	64,827	64,827	-	-	-	-	-	Delay to completion of Fish Pass Works
PORTER BROOK SITE CLEARANCE	7,592	21,943	(14,351)	-	-	-	(14,351)	-	-	Overspend on scheme but funded from external grant

SHEAF PORTER FLOOD DEFENCE	304,457	214,906	89,551	-	89,551	-	-	-	-	Work not delayed - this apparent slippage has resulted from invoices not being submitted in a timely manner
WEST BAR CPO	1,764,771	-	1,764,771	-	1,764,771	-	-	-	-	Negotiations around CPOs ongoing
CLOUGH DYKE REMEDIATION	65,193	15,682	49,511	49,511	-	-	-	-	-	Work on original proposals halted, as forecast to be too expensive - less costly alternative to be explored
WEST BAR HIGHWAYS & ENABLING	655,000	177,325	477,675	477,675	-	-	-	-	-	Delayed start on site as a result of the archaeological works being extended. Funder is aware and an extension to the funding agreement is in progress.
BALM GREEN	100,000	131,433	(31,433)	-	-	-	(31,433)	-	-	Incorrect costs charged to the project in March 23. This will be rectified on 23-24
FHSF PUBLIC REALM & INFRA	3,580,047	887,773	2,692,274	2,692,274	-	-	-	-	-	Award of second phase of contract (delivery) has slipped due to design delay, requirement for additional funding and change control process with funder. Spend reprofiled to match contract period.
FHSF FRONT DOOR INTERVENTIONS	1,673,101	925,304	747,797	747,797	-	-	-	-	-	Delays to payment of grants. Changes to projects not yet in grant fund agreement. Some slippage to projects already in funding agreements. Significant spend expected 23/24
FHSF EVENTS CENTRAL BUILDING	403,605	592,952	(189,347)	-	-	(189,347)	-	-	-	Accelerated spend due to elements of enabling works instructed as part of the public realm works to avoid repeat work and to make use of works phasing (stats utilities works)
PORTER BROOK POCKET PARK	76,200	61,903	14,297	-	-	-	-	14,297	-	Complete. Minor underspend
SHEFFIELD RETAIL QUARTER 2	3,586,760	2,505,985	1,080,775	-	1,080,775	-	-	-	-	Delay in final CPO payment to Notts BS, SDLT on CPO acquisitions not charged, contingency not required in 22/23
SRQ OFFICES	229,800	8,605	221,195	221,195	-	-	-	-	-	Delays in delivering whiteboxing works - now expected to take place in 2023-24
SRQ - STRATEGIC DEV PARTNER	818,949	1,000,670	(181,721)	-	-	(181,721)	-	-	-	SCC Fees higher than anticipated in 2022/23
A PALATINE CHAMBERS BLOCK	18,785,939	15,575,146	3,210,793	3,210,793	-	-	-	-	-	Construction delays to both the Hotel and Gaumont building have resulted in considerable slippage The Hotel element has seen the completion date slip from September 2023 to Jan/Feb 2024 based on current forecasts. Gaumont building element forecast completion was Sep-23, now Dec-23. Delays in commencing works to the façade due to planning and lead-in challenges have resulted in a delay to these works and associated expenditure
B LAYCOCK HOUSE NEW BUILD	2,438,454	1,787,327	651,127	651,127	-	-	-	-	-	Continued & extensive delays on site; resulted in instruction to enforce damages in full and the implications of this delay on fee spend/capital contributions
C PEPPER POT BUILDING	4,348,333	3,295,424	1,052,909	1,052,909	-	-	-	-	-	Continued & extensive delays on site; resulted in instruction to enforce damages in full and the implications of this delay on fee spend/capital contributions
E TELE.HSE RETAIL & CAR PARK	638,067	437,246	200,821	200,821	-	-	-	-	-	Delays to shopfront works/fees spend.
G DEVELOPMENT PLOTS	68,884	34,383	34,501	34,501	-	-	-	-	-	Delays with sales of development plots due to market conditions
G1 38 CARVER STREET	821	816	5	-	-	-	-	5	-	Minor underspend

H HENRY'S BLOCK	28,884,220	26,949,002	1,935,217	1,935,217	-	-	-	-	-	Considerable delays on site have seen the completion date slip from July 2023 to October 2023 based on current forecasts. Delays are due to post-contract change (tenant works, Carver St), statutory delays (NPG) and primarily contractor performance in a challenging market; all resulting in an obvious reduction in productivity and expenditure in the period. The end of this financial year should have seen activity and expenditure at close to its highest point (£1.8m-£2.25m) per month based on the original programme; this reduced productivity has seen payments drop to ~£1.4m average in the final three months of the year, with increased payments now anticipated in the first quarter of FY23/24.
H1 LEAHS YARD	1,284,618	1,260,478	24,140	24,140	-	-	-	-	-	Some fees slipped into 2023/24.
HOC II INFRASTRUCTURE & PR	117,995	48,240	69,755	69,755	-	-	-	-	-	Public Art not being progressed as expected due to internal resource issues
HOC II BLOCK I	2,837,203	2,849,004	(11,801)	-	-	(11,801)	-	-	-	minor acceleration
G POCKET PARK	5,923,917	5,260,218	663,700	663,700	-	-	-	-	-	Delays to highways element of scheme
LUF ATTERCLIFFE ADELPHI SQ	773,073	541,785	231,288	231,288	-	-	-	-	-	Negotiations to acquire target building took longer than anticipated which has delayed programme to remove asbestos before refurbishment works can commence
LUF CASTLE SITE	1,127,007	1,199,608	(72,601)	-	-	(72,601)	-	-	-	Spend on investigations and design work accelerated
LUF ENTERPRISE CENTRE	85,500	13,595	71,905	71,905	-	-	-	-	-	Slippage - unable to secure land purchase
LUF ATTERCLIFFE CYCLE HUB	45,000	26,132	18,868	18,868	-	-	-	-	-	Programme delayed as new site for cycle hub has to be agreed (former option had drainage tanks under site)
TOWN HALL ANIMATION	240,391	246,657	(6,266)	-	-	-	(6,266)	-	-	Increased costs on removal of containers. Funded from Get Building external grant
BARKERS POOL CAR PARK DEMO	267,600	3,509	264,091	264,091	-	-	-	-	-	Demolition works put on hold due to building being listed. Discussions are ongoing with Historic England around the limitations due to the listing decision and possibility to do something with the car park
FHSF RENEW	315,000	13,090	301,910	-	301,910	-	-	-	-	This project is for grant payments - reprofile to 23-24 to align to payments
LUF ATTERCLIFFE CAR PARKS	32,000	12,663	19,337	19,337	-	-	-	-	-	Slippage - project delayed waiting surveys
LUF S1 ARTSPACE	330,000	192,047	137,953	-	-	-	-	137,953	-	Underspend on initial investigation works on potential sites
M1 GATEWAY PUBLIC ART PROJECT	233,330	16	233,314	-	233,314	-	-	-	-	Scheme now likely to take place in 2023/24 after previously being put on hold.
UPPER DON PHASE 2	122,000	120,453	1,547	1,547	-	-	-	-	-	Minor slippage on design works
	111,540,809	84,486,040	27,054,770	20,087,478	10,349,355	(474,777)	(88,372)	263,396	(3,082,311)	

Waste and Street Scene

Appendix 2

Scheme Title	Approved Expenditure Budget	Integra Expenditure 31/03/23 (Qtier)	Variance	Slippage	Reprofile	Accelerated Spend	Overspend	UnderSpend	Internal Adjusment	Comments
BROWN BIN IMPLEMENTATION	119,026	-	119,026	118,800	-	-	-	226	-	Veolia are compiling the information and costs for the bin tags as project costs have only just been finalise and agreed. The final agreed bill of £118,800 will be paid end of April23
CITY CENTRE SAFETY	734,240	101,532	632,708	632,708	-	-	-	-	-	Norfolk Row priced and programmed by Amey for design and delivery. Works initially programmed to complete before March 2023 but has not been possible. Start date now pending completion of other works but likely to be 23/24.
MUSICAL POCKET PARK	7,400	6,930	470	470	-	-	-	-	-	Minor slippage only
	860,666	108,462	752,204	751,978	-	-	-	226	-	

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	Scheme name / business unit / summary description of key terms	Funder	Value £'000
A	Transport Regeneration & Climate Change		
	None		
B	Communities Parks & Leisure		
Page 179	<p>Changing Places Toilets Phase 2</p> <p>The Grant is to install Changing Places Toilets in at Crystal Peaks Shopping Centre, Weston Park Museum and Millhouses Park, Sheffield (the “Project”). The Grant Agreement provides a detailed operational breakdown of activities and costs that are eligible to be funded by the Grant (see details).</p> <p>Financial Terms and Conditions</p> <ul style="list-style-type: none"> • Capital grant only of £221,500 paid to Sheffield City Council (“SCC”) from Department for Levelling Up, Housing & Communities (the “Funder”). This funding is made available for the 23/24 Financial year Only. • The Grant will be treated as Restricted and can only be used as specified in the Grant Agreement (see details). • SCC will be making grant payments to third parties, and therefore SCC must ensure any third parties comply with the terms of the Grant Agreement. • SCC is to comply with the following requirements specified in the Grant Agreement: <ul style="list-style-type: none"> ○ the quarterly monitoring and reporting requirements (see details); and ○ the promotion, information and publicity requirements (see details). • SCC must supply the Funder: <ul style="list-style-type: none"> ○ a detailed down of implementation milestones (see details); ○ a detailed expenditure breakdown (see details); and ○ progress monitoring information requested by the Funder. • SCC must ensure that the Changing Places Toilets are registered with the Changing Places UK Consortium on completion of the Project. • SCC must only use the Grant for the Project and associated eligible expenditure, as specified in the Grant Agreement (see details). • SCC must not use the Grant for a range of purposes (see details). This includes: <ul style="list-style-type: none"> ○ Non-Changing Places UK consortium registered toilets; 	Department of Levelling Up, Housing and Communities (DLUHC)	221.5

- toilets where public access is restricted;
- toilets on modes of transport;
- revenue/maintenance costs;
- on works that cause a net loss of toilet provision; and
- non-essential works.
- SCC is expected to engage with the Funder’s support officers Project and take part in the Funder’s mandatory training programme.
- Claims are to be made quarterly on the DELTA system.
- To ensure payment, S151 must first certify that:
 - All costs defrayed on eligible expenditure:
 - Toilet registration has occurred;
 - Revenue budget has been allocated to maintain the toilets over asset lifetime.
- SCC must submit a design proposal for the Project to be approved by the Funder.
- SCC must discuss any change to the design proposal made during the Project with the Funder.
- SCC must ensure a maintenance/service agreement is in place for the toilets.
- Toilets relating to the Project are expected to be accessible for the asset lifetime. Where third-party providers are operating the toilets, then it is recommended that SCC ensure there is an agreement to recover the Grant on ceasing of third party toilet operation.
- SCC must inform the Funder if any toilets are temporarily unavailable.
- The Grant Agreement does not explicitly refer to any prescribed retention period, and therefore the SCC standard period of seven (7) years is assumed.

Commercial Implications

All public sector procurement is governed by and must be compliant with the Grant Agreement and UK National Law. In addition, all procurement in SCC must comply with its own Procurement Policy, and internal regulations known as ‘Contracts Standing Orders’ (CSOs).
 CSO requirements will apply in full to the procurement of services, goods or works utilising grants. All grant monies must be treated in the same way as any other Council monies and any requirement to purchase / acquire services, goods or works must go via a competitive process, comply with the Local Government Transparency Code 2015 and the Grant Agreement. The Portfolio / Service Grant Manager will need to contact the Commercial Services Team for detailed guidance on adherence to these rules when spending the Grant.

Legal Implications

Page 181	<p>This grant of £221,500 from the Changing Places Fund and the Department of Levelling Up Housing and Communities has been awarded to the Council in accordance with Section 31 of the Local Government Act 2003 and is for the sole purpose of the installation of Changing Places Toilets in existing buildings and the provision of modular Changing Places Toilets. The Council has a general power under Section 1 of the Localism Act 2011 to do anything that an individual may generally do provided it is not prohibited by other legislation and the power is exercised in accordance with the limitations specified in the Act which enables the Council to become accountable body for this.</p> <p>The Council also have a statutory obligation under the Public Sector Equality Duty, as set out in Section 149 of the Equality Act 2010, to ‘..(a) have due regard to the need to eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under this Act; (b) advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it; (c) foster good relations between persons who share a relevant protected characteristic and persons who do not share it’. This funding will support the Council in meeting these duties as it seeks to reduce the disadvantages experienced by individuals in our community.</p> <p>The Council are awaiting a copy of the annual Grant Determination Documents, the current legal review has been carried out on the Grant Implementation Guidance only. These will be reviewed by legal and finance once received.</p> <p>In accordance with the Grant Implementation Guidance, the grant can only be used for eligible capital expenditure, which is to install Changing Places Toilet(s) at the venues listed in Annex A of the grant documents (Crystal Peaks Shopping Centre, Weston Park Museum and Millhouses Park). Design proposals must also be submitted and approved before proceeding with any installations and regular progress meetings will take place. The Council must comply with all applicable legislation and regulations including but not limited to UK GDPR, the Data Protection Act 2018 and the Subsidy Control Act 2022.</p>		
	C	Waste and Street Scene	
		None	
	D	Adult Health & Social Care	
	None		
E	Housing		

	None		
F	Education Children & Families		
	None		
G	Strategy & Resources		
	None		
H	Economic Development & Skills		
	None		

	Scheme name / business unit / summary description of key terms	Recipient	Value £'000
A	Transport Regeneration & Climate Change		
	None		
B	Communities Parks & Leisure		
Page 183	<p>Changing Places Toilets Phase 2</p> <p>The Council has a general power under Section 1 of the Localism Act 2011 to do anything that an individual may generally do provided it is not prohibited by other legislation and the power is exercised in accordance with the limitations specified in the Act which enables the Council to passport part of the grant received by the Council to third party organisations.</p> <p>The Council are awaiting a copy of the annual Grant Determination Documents, the current legal review has been carried out on the Grant Implementation Guidance only. These will be reviewed by legal, and finance once received. The ability to introduce terms at a later date will be included in the grant agreements to third party organisations to ensure that we can pass down the terms that we receive from the funder, even if received after the grant agreements have been issued.</p> <p>Grant agreements will be put in place with the two third-party organisations who will receive part of the funding for their venues (Albany Courtyard Investments Limited - Crystal Peaks Shopping Centre and Sheffield Museums Trust - Weston Park Museum).</p> <p>These grant agreements will pass down the requirements of the funding that are placed on the Council to these organisations. For example, they will have to identify revenue funding for the cleaning and maintenance for the lifetime of the asset, funding must only be used for eligible expenditure and the Changing Places Toilets must be registered with the Changing Places UK Consortium on completion.</p> <p>The Council must comply with all applicable legislation and regulations including but not limited to UK GDPR, the Data Protection Act 2018 and the Subsidy Control Act 2022.</p>	Weston Park Museum	61.5
		Crystal Peaks Shopping Centre	60.0
C	Waste and Street Scene		
	None		

D	Adult Health & Social Care		
	None		
E	Housing		
	None		
F	Education Children & Families		
	None		
GP	Strategy & Resources		
	None		
	Economic Development & Skills		
	None		



Report to Policy Committee

Author/Lead Officer of Report: Jessica Wilson

Tel: 0114 2057467

Report of: *Director of Public Health and Integrated Commissioning*

Report to: *Finance Committee*

Date of Decision: *13th June 2023*

Subject: *Sustainable Food Provision*

Has an Equality Impact Assessment (EIA) been undertaken?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
If YES, what EIA reference number has it been given? 2118				
Has appropriate consultation taken place?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
Has a Climate Impact Assessment (CIA) been undertaken?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
Does the report contain confidential or exempt information?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
If YES, give details as to whether the exemption applies to the full report / part of the report and/or appendices and complete below:-				
<p><i>“The (report/appendix) is not for publication because it contains exempt information under Paragraph (insert relevant paragraph number) of Schedule 12A of the Local Government Act 1972 (as amended).”</i></p>				

Purpose of Report:

South Yorkshire Mayoral Combined Authority are making £150,000 available to Sheffield City Council with the requirement that it must be spent directly on sustainable food provision.

It is proposed that the SYMCA funding is used to accelerate the implementation of the Food Access Plan. Specifically, it will be used to develop sustainable local food sourcing infrastructure by

1. Investing in S6 food bank to give them capacity to purchase food at scale on behalf of other food banks and food initiatives in the city. This will benefit the food projects who take part by reducing the cost of the food they require and reducing the time they must spend sourcing food. In turn this will increase the resilience of the emergency food relief system.

- Investing in Food Works to enable them to scale up their surplus food sourcing and develop a pantry model. Food Works pantries will be rolled out in multiple locations across the city in partnership with community organisations. This will increase the number of people in our most disadvantaged communities that are able to access affordable nutritious food.

Recommendations:

That Finance Committee agrees the proposed funding allocations set out in paragraph 1.16 of this report.

Background Papers:

[Food Access Plan decision](#)

Lead Officer to complete:-		
1	I have consulted the relevant departments in respect of any relevant implications indicated on the Statutory and Council Policy Checklist, and comments have been incorporated / additional forms completed / EIA completed, where required.	Finance: <i>Anna Beeby</i>
		Legal: <i>Rahana Khalid</i>
		Equalities & Consultation: <i>Ed Sexton</i>
		Climate: <i>Kathryn Warrington</i>
	<i>Legal, financial/commercial and equalities implications must be included within the report and the name of the officer consulted must be included above.</i>	
2	SLB member who approved submission:	<i>Greg Fell</i>
3	Committee Chair consulted:	<i>Zahira Naz</i>
4	I confirm that all necessary approval has been obtained in respect of the implications indicated on the Statutory and Council Policy Checklist and that the report has been approved for submission to the Committee by the SLB member indicated at 2. In addition, any additional forms have been completed and signed off as required at 1.	
	Lead Officer Name: <i>Jessica Wilson</i>	Job Title: <i>Health Improvement Principal</i>
	Date: 23 rd May 2023	

1. PROPOSAL

1.1 Issue

1.2 South Yorkshire Mayoral Combined Authority are making £150,000 available to Sheffield City Council with the requirement that it must be spent directly on sustainable food provision. This reports sets out proposals for how that funding will be allocated

1.3 Context

1.4 There are a variety of organisations, such as food banks, food pantries and social eating spaces that provide access to food for those in financial hardship [Sheffield Food Provision Map - Voluntary Action Sheffield \(vas.org.uk\)](https://www.vas.org.uk)

1.5 In recent months food banks and projects have been struggling to access sufficient food to meet demand. The following factors are contributing to this:

1.5.1 There are numerous food banks and projects all sourcing their own food, this leads to duplication of effort and in some cases competition for the same food supply. Smaller food banks may need to buy food from multiple suppliers and transport food from multiple places in order to access the food they need

1.5.2 Many large supermarket chains have now formed exclusive agreements with Trussell Trust meaning that only Trussell Trust food banks have access to food donated by customers at these supermarkets. This has made it difficult for independent food banks and projects that provide food but are not a “food bank” to access sufficient donated food to meet demand.

1.5.3 Bulk buying can bring discounts but individual food banks are not purchasing at great enough scale to unlock these, many lack the funds, and/or storage space to buy at scale

1.5.4 Food banks often supplement the food they buy or have donated to them with surplus food from organisations such as FareShare or through relationships they have with local food businesses. The quantity of surplus food available through these sources is declining and there is competition for it. It can also take time to collect and process food of this nature

1.6 Sheffield City Council approved a Food Access Plan in July 2022 that set out how the council will:

1.6.1 Ensure food is available to those in acute financial crisis

- 1.6.2 Respond to the underlying causes of food poverty
- 1.6.3 Enable the development of a diverse range of community food support
- 1.7 The challenges described in 1.4 and 1.5 are slowing the rate of progress. The difficulties food banks face when sourcing food means that there is a risk of there being insufficient food support for those in crisis. A council funded food store has been established at S6 food bank and can be accessed by all food banks. This has been welcomed by food banks but is not financially sustainable in the long term.
- 1.8 The lack of readily accessible surplus food places strain on food banks and also means that it is difficult to establish other forms of food support such as affordable food clubs (sometimes called community pantries) as the model is reliant on surplus food in order to ensure financial sustainability/
- 1.9 **Proposed approach**
- 1.10 It is proposed that the SYMCA funding for sustainable food supply is used to develop 2 initiatives. The focus is on developing local infrastructure, capacity and capability for the benefit of all food projects within Sheffield. This will improve the resilience of emergency food relief provision.
- 1.11 **Collaborative purchasing:** S6 Food Bank is the largest in the city and bulk purchases food very effectively due to their knowledge of food logistics and top their warehousing and transportation infrastructure. S6 has purchased and distributed food on behalf of other food banks since Oct 2022 using funds donated by the council via the Food Access Plan. S6 are willing to purchase food on behalf of other food projects. This would work by a food bank placing their food order via S6 rather than with a supermarket. S6 food bank are open to taking on this responsibility but will require some infrastructure costs to be met to allow them to scale up their operations accordingly. Food banks give out food for free to those in financial hardship and thus are not competing on the market.
- 1.12 **Food Works pantries:** A community organisation that wants to develop an affordable food club, community pantry or social eating initiative will generally require access to surplus food in order to make this a financially sustainable operation. Food Works are the only organisation in Sheffield that intercept and redistribute surplus food at scale and specific expertise and infrastructure are required in order to do this. The food intercepted by Food Works is currently made available at low cost in their food store in Handsworth, in their cafes and via their frozen “Just Meals” that are sold on a pay what you can basis (min £1) at partner hub locations across the city. Food Works intercept and redistribute surplus food. This is food that for various reasons is not able to be sold through the usual retail route therefore Food Works are not a competition to the

market.

- 1.13 Food Works will scale up their food sourcing operation in order to establish affordable food clubs/pantries in partnership with local community organisations in multiple locations (estimated 6 locations initially, prioritising areas where there are high levels of poverty). The model can be developed collaboratively with community partners to ensure it meets the need of community partners and the people they serve.
- 1.14 **Collaborative food sourcing model:** Our long term vision is for a high level of collaboration resulting in shared infrastructure such as software, transportation and warehousing. Ultimately this would enable any community organisation wishing to deliver food based activities to have a reliable, environmentally sustainable and cost effective source of food.
- 1.15 Although 2 separate initiatives Food Works and S6 will collaborate at a strategic level to allow food projects to receive both purchased and surplus food as required and to increase efficiency by sharing distribution networks and other capabilities where possible. This will create structures and processes that have the potential to become integrated as the projects develops further.
- 1.16 Funding will be allocated as follows:

Activity	Organisation	Allocation
Development of food purchasing infrastructure and capacity on behalf of food banks and food providers in the city	S6 Food Bank	Up to £48,000
Development of surplus food sourcing capacity and infrastructure. Development of Food Works pantry model in collaboration with community partners and implementation initially in 6 locations across the city	Food Works	£102,000

- 1.17 Exact funding split between S6 Food Bank and Food Works may vary depending on exact requirements as the project develops. Funding allocation to S6 is based on volumes of food accessed by food banks via the council funded food store than has been in place since Oct 2022. Work is underway to understand the number of food banks this wish to

participate in collaborative food purchasing and their exact requirements. The figure of £48k is therefore likely to be the maximum required. Should the funding requirement be lower any underspend will be added to the Food Works allocation and will increase the speed and scale of the establishment of new food markets.

- 1.18 S6 and Food Works may also seek to bring in match funding in order to increase the speed and scale of the work. Some of the funding allocated to Food Works may be passed on to community providers if required to enable them to implement a Food Works pantry for their community.

2. HOW DOES THIS DECISION CONTRIBUTE ?

- 2.1 The Food Access Plan forms part of the Cost of Living crisis response. Using this additional funding to accelerate it's implementation will help those experiencing financial hardship and will meet public health objectives such as improving access to affordable nutritious food.
- 2.2 The initiative will have a positive impact on climate change by reducing the amount of food waste going to landfill. Food Works and S6 Food Bank will also develop shared distribution networks to improve efficiency and reduce carbon emissions. Food Works use electric vehicles.
- 2.3 Additional pantries will be located in areas with high levels of poverty and Food Works will proactively seek to work with community partners who represent seldom heard groups to help ensure the model that is developed is inclusive and accessible.

3. HAS THERE BEEN ANY CONSULTATION?

- 3.1 There has been consultation with food relief initiatives in the city on the most appropriate use of these additional funds via the Food Ladders Network and Food Bank Network. These proposals were developed via a collaborative process and in response to the challenges being reported to us by food projects:
 - 3.1.1 sustained high levels of need for food banks
 - 3.1.2 increasing challenges with food purchasing and bureaucratic burden
 - 3.1.3 reduced availability of surplus food and logistical difficulties encountered when accessing this
- 3.2 The proposed initiatives are intended to respond to these challenges in a way that creates infrastructure for the long term. This is important from a financial perspective, sustainable food supply is also a requirement of the SYMCA funding.

4. RISK ANALYSIS AND IMPLICATIONS OF THE DECISION

4.1 Equality Implications

4.1.1 These initiatives will positively impact those experiencing poverty and financial hardship. Financial hardship is more prevalent in marginalised groups including minority ethnic communities, refugees and asylum seekers, those living with physical or learning disability, households with dependant children, carers and the elderly.

4.1.2 Initiatives will need to develop in a way that can respond to the unique needs of the groups and individuals experiencing poverty. Where community pantries are established, these will be done so in collaboration with community partner organisations. We will encourage food works to consider working with organisations that represent marginalised communities in addition to locating provision based on area deprivation.

4.1.3 An Initial Impact Assessment has been undertaken to inform the request to approve receipt of the funding. As and when approval is granted, this will be developed into a Full Impact Assessment to help identify ways to maximise the reach of the scheme to different groups of people.

4.2 Financial and Commercial Implications

4.2.1 South Yorkshire Mayoral Combined Authority are making £150,000 available to Sheffield City Council with the requirement that it must be spent directly on sustainable food provision. This is a one-off contribution. There are no claw-back provisions. There is no time limit set regarding when the funding must be fully spent and therefore Sheffield City Council are able to carry this funding forward into subsequent financial years if required.

4.2.2 Funding will be distributed via one-off grants going out to the 2 providers with no expectation of further funding. Grants will be made in up to 4 instalments over the course of 12 months. The 2 recipients will be required to submit quarterly progress reports against agreed objectives before each funding instalment is released and will participate in regular collaborative food sourcing project meetings.

4.2.3 The subsidy control regime test has been applied to each of the projects being funded. Neither is likely to be considered a subsidy.

4.3 Legal Implications

4.3.1 The limited requirements of the grant are set out in section 4.2 of this report and there is no formal grant terms and conditions being entered by the Council with South Yorkshire Mayoral Combined Authority. There are no claw-back provisions and provided the Council directly spends the full

grant on sustainable food provisions there are no other outputs or milestones to be met.

- 4.3.2 The subsidy control regime test has been applied to both the proposed grants set out in section 1.9 of this report (in respect of the two recipients) and neither is likely to be considered a subsidy based on the information provided in the report.

4.4 Climate Implications

- 4.4.1 An initial Climate Impact Assessment of this decision has been undertaken, which considered the following positive impacts;
- 4.4.2 Transport – as Food Works and S6 Food Bank will also develop shared distribution networks, there will be a reduction in mileage and carbon emissions. Food Works use electric vehicles and this funding will also support the investment into an additional electric van.
- 4.4.3 Economy – this direct investment into Food Works will help to further their work on actively reducing the carbon impact of the food system
- 4.4.4 Resource Use – this initiative will enable more efficient food purchasing and distribution by food banks, leading to fewer deliveries and journeys made
- 4.4.5 Waste – this project will reduce the amount of food waste that ends up being disposed of and help reduce food related social injustice
- 4.4.6 Influence – this project presents increased opportunities to raise awareness of the climate impacts of the food system and highlight food injustices

5. ALTERNATIVE OPTIONS CONSIDERED

- 5.1 Provide funding to The Bread and Butter Thing to implement 5 mobile pantries across Sheffield. Whilst it was noted that the initiative has many positive attributes and would bring benefits to communities it was felt that investing in local infrastructure and developing models of support that respond to the needs of local food relief initiatives would bring greater long term benefit.
- 5.2 Continue the emergency food store that is currently being hosted by S6 food bank on behalf of Sheffield City Council. This would not meet the SYMCA requirement for the development of sustainable food provision as it would mean purchasing food on a one off basis rather than investing in capability and infrastructure.

Divide the funding amongst existing food banks This would not meet the SYMCA requirement for the development of sustainable food provision

as would likely be utilised for food and ongoing running costs. There will be other grants schemes in the near future that could be used in this way and we will ensure food banks are supported to submit applications.

6. REASONS FOR RECOMMENDATIONS

- 6.1 Supporting food purchasing in bulk will build the resilience of the emergency food system in Sheffield saving food banks time and money.
- 6.2 The expansion of Food Works pantries allows us to deliver on the commitments of the Food Access Plan to stimulate a more diverse range of food provision and support. Delivery of food pantries via Food Works rather than a national operator means that we are investing in local infrastructure and resilience. It also means that the model can be developed responsively and collaboratively, taking into account the needs of the community partner organisations who will host the pantries.

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PART A - Initial Impact Assessment

Proposal Name: Sustainable Food Provision (EIA ID: #2118)

EIA Author: Jessica Wilson (Public Health)

Proposal Outline: South Yorkshire Mayoral Combined Authority are making £150,000 available to Sheffield City Council with the requirement that it must be spent directly on sustainable food provision for those in financial hardship. It is proposed that the funding is used to accelerate the implementation of the Food Access Plan (already approved with EIA). Specifically, it will be used to develop sustainable local food sourcing infrastructure by 1. Investing in S6 food bank to give them capacity to purchase food at scale on behalf of other food banks and food initiatives in the city. This will benefit the food projects who take part by reducing the cost of the food they require and reducing the time they must spend sourcing food. In turn this will increase the resilience of the emergency food relief system. 2. Investing in Food Works to enable them to scale up their surplus food sourcing and develop a pantry model. Food Works pantries will be rolled out in multiple locations across the city in partnership with community organisations. This will increase the number of people in our most disadvantaged communities that are able to access affordable nutritious food.

Proposal Type: Budget

Entered on QTier: No

QTier Ref: #

Year Of Proposal: 23/24

Lead Director for proposal: Greg Fell

Service Area:

EIA Start Date: 23/05/2023

Lead Equality Objective: Break the cycle and improve life chances

Equality Lead Officer: Ed Sexton

Decision Type

Committees: Sub-Committees

- Finance

Portfolio

Primary Portfolio: Public Health

EIA is cross portfolio: Yes Communities

EIA is joint with another organisation: No

Overview of Impact

Overview Summery:

These initiatives will positively impact those experiencing poverty and financial hardship. Financial hardship is more prevalent in marginalised groups including minority ethnic communities, refugees and asylum seekers, those living with physical or learning disability, households with dependant children, carers and the elderly. Initiatives will need to develop in a way that can respond to the unique needs of the groups and individuals experiencing poverty. Where community pantries are established, these will be done so in collaboration with community partner organisations who understand the needs of thier communities. We will encourage food works to proactively reach out to organisations that represent

marginalised communities in addition to locating provision based on area deprivation. A full EIA will be undertaken at the beginning of the planning process for these projects in order to ensure that the positive impacts are felt across all equalities groups

Impacted characteristics:

- Age
- Carers
- Disability
- Health
- Poverty & Financial Inclusion
- Voluntary/Community & Faith Sectors
- Pregnancy/Maternity
- Religion/Belief
- Race

Impacted local area(s):

All

Food banks and pantries will be located in areas with high levels of poverty and therefore should have a positive impact on those living within these geographies

Consultation and other engagement

Cumulative Impact

Does the proposal have a cumulative impact:

Yes

There has been consultation with food relief initiatives in the city on the most appropriate use of these additional funds via the Food Ladders Network and Food Bank Network. These proposals were developed via a collaborative process and in response to the challenges being reported to us by food projects: sustained high levels of need for food banks increasing challenges with food purchasing reduced availability of surplus food and logistical difficulties encountered when accessing this As the food works pantry model is developed and tested the experiences of customers, volunteers and partner organisations will be gathered in order to inform its ongoing development and

Impact areas:

Across a Community of Identity/Interest, Geographical Area

Initial Sign-Off

Full impact assessment required:

No

Review Date:

23/05/2023

Action Plan & Supporting Evidence

Outline of action plan:

Action plan evidence:

Changes made as a result of action plan:

Mitigation

Significant risk after mitigation measures:

Outline of impact and risks:

Review Date

Review Date:

23/05/2023

Finance Urgency Sub-Committee

Meeting held 2 May 2023

PRESENT: Councillors Zahira Naz (Chair), Mike Levery (Deputy Chair), Joe Otten and Mike Chaplin (Substitute Member)

1. APOLOGIES FOR ABSENCE

1.1 Apologies for absence were received from Councillors Lodge and Raouf. Councillor Chaplin attended as a substitute member for Councillor Lodge.

2. EXCLUSION OF PRESS AND PUBLIC

2.1 No items were identified where resolutions may be moved to exclude the public and press.

3. DECLARATIONS OF INTEREST

3.1 There were no declarations of interest made at the meeting.

4. CHANGING FUTURES FUNDING EXTENSION

5.1 The Head of Commissioning – Vulnerable People presented a report seeking approval for the council to act as the accountable body for administering the grant funding of £1.1m from the Department for Levelling Up, Housing and Communities, subject to the application being successful. The Changing Futures programme provides support to vulnerable adults facing multiple disadvantages; the funding would enable the continued delivery of the programme in Sheffield into the financial year 2024/2025.

5.2 **RESOLVED UNANIMOUSLY:** That Finance Urgency Sub-Committee:-

1. approves the Council being the Accountable Body for administering the grant funding of £1.1m from the Department for Levelling Up, Housing and Communities if the Council is successful in its application; and
2. to the extent not already covered by existing delegations, delegates authority to the Strategic Director of Adult Care and Wellbeing in consultation with Director of Finance and Commercial Services, to take such steps regarding the Changing Futures funding as are necessary in order to meet the aims and objections as set out in this report.

5.3 Reasons for decisions

5.3.1 Our recommendation is to approve the application for, and if successful accept, this grant funding from DLUHC to continue the delivery of the Changing Futures Programme in Sheffield. Without this funding, we will have to either seek

alternative funding arrangements or reduce or withdraw our aspirations in this area of work and with this cohort of people.

5.3.2 The Changing Futures programme will help to deliver a number of strategic objectives that are shared between key partners, such as:

- Sheffield City Councils Corporate Delivery Plan: Fair, inclusive and empowered communities and Healthy lives and wellbeing for all.
- Adult Health and Social Care Strategy 2022-2030: all is relevant. Priorities include Safe and Well, Active and Independent, Connected and Engaged and Aspire and Achieve.
- Homelessness Prevention Strategy 2017-22: strengthen partnerships to support adults with complex and multiple needs.
- Community Safety Partnership Plan: Cuckooing, domestic abuse and hate crime.
- South Yorkshire Integrated Care Boards Five Year Plan: Developing a Population Health System and Broadening and Strengthening our Partnerships to increase our opportunity.
- Joint Health and Wellbeing Strategy 2019-24: all is relevant. Ambitions include “Everyone has access to a home that supports their health” and “Everyone has equitable access to care and support shaped around them”
- Sheffield Safeguarding Adult Board Strategic Plan 2020-23: all is relevant. Priorities include “working in partnership” and “engage and empower”.
- South Yorkshire Police and Crime Plan 2022-25. Current plan priorities are all relevant, including “protecting vulnerable people” and “treating people fairly”.
- South Yorkshire Violence Reduction Strategy: most are relevant. Priorities include “Encourage all professionals and organisations to continue to work toward becoming trauma-informed” and “Work in partnership to improve the mental health of the population, and advocate for those who need support to receive it in a timely manner”.

5.4 **Alternatives Considered and Rejected**

5.4.1 Partnership work to improve outcomes for adults experiencing multiple disadvantage has been ongoing for several years. Previous business cases have been developed for a seconded multi-agency team; and commissioning a service through a Social Impact Bond. These projects encountered complications and did not enter delivery.

5.4.2 As grant funding, the Changing Futures programme is considered to be a more flexible and therefore more appropriate approach for this complex cohort. Its system-wide focus is also more likely to lead to a sustainable change in support offered to vulnerable adults in Sheffield.

5.4.3 Sustainability planning is ongoing which includes identifying opportunities to embed learning from the programme and source funding to continue operational delivery. However to date no continuation funding has been secured.